

threat to Europe's security



Maastricht Why Jutland's fishermen say No



Aid to Russia a gamble



N American Trade

Some winners, some losers Survey, Pages 27 - 30

FINANCIAL TIMES

Fiat draws up code of ethics for business practice

Europe's Business Newspaper

Fiat, Italy's biggest private company, tried to distance itself from the country's growing political corruption scandal by issuing a new "code of business ethics". The move is expected to be followed by other big Italian companies, including the state-owned Eni energy and chemicals group, which has also been implicated in allegations of corruption and kickbacks on public sector contracts. Page 16; Editorial Comment, Page 15; Ex-Communists accused over Italian kickbacks.

Spotlight on Jobs in Brussels: The resignation of the European Commission's director-general for social affairs, Sigismundo Crespo, has cast an embarrassing spotlight on how the EC fills its senior jobs. Page 16



Theo Waigel (left), German finance minister and close ally of Chancellor Helmut Kohl, is under pressure to quit and take over as state premier in his home base of Bavaria. Reports yesterday said Mr Waigel, a symbol of stability and key figure in the ruling coalition, is to return to Munich to replace Max Streibl

in the Christian Social Union. Page 18 Japan accuses on trade: Japan has accused its leading trading partners of unfair trade practices. Page 7

US farmers' Gatt warning: The American Farm Bureau, the most consistent advocate of farm trade reform within the current round of General Agreement on Tariffs and Trade talks, warned that the US agriculture lobby may withdraw support if US negotiators accept EC offers

on market access for commodities. Page 7

laraeli government hangs on: The crisis threatening Israel's ruling coalition was suspended after Aryen Deri, interior minister and leader of the ultra-religious Shas party, agreed to rescind his resignation from the government. Page 4

Japan pledge on Cambodia: Kiichi Miyazawa Japan's prime minister, is expected today to deliver a strong reaffirmation of the country's commitment to the United Nations peacekeeping operation in Cambodia, as opposition demands for an immedi-ate pull-out intensified. Page 6

Talikistan arms find: Security forces in Tajikistan, central Asia, seized 10 caches of firearms and missiles which they believe had been prepared for a major rebel attack. Afgham fuel war on ex-Soviet territory, Page 5

Fugitive author backed by UK PMs Indian-born British author Salman Rushdie said he received strong support from prime minister John Major for his campaign to lift Iran's four-year-old death order against him, adding that the British government had new action in mind.

Fondiaria, Italian insurance group controlled jointly by Ferruzzi and the Gaic holding company, sold its 21 per cent stake in Aachener und Münchener Betelligungs (AMB) to a group of German institutions for DM985m (\$616m). Page 17

Reed Elsevier, international publishing and information group, has signed a letter-of-intent to purchase Official Airline Guides in a deal worth \$425m. The move came as the company, owned jointly by Reed International and Elsevier, reached an agreement to acquire at least a controlling interest in Editions Techniques, French legal publishers. Page 17; Lex, Page 16

Ericsson, Swedish telecommunications group, swung back into profit in the first quarter, helped by strong demand and cost cutting. Pre-tax profit was SKr428m (\$56m).

Thai factory fire kills 200: More than 200 workers, most of them women, were killed by a fire in a toy factory on the outskirts of Bangkok on Monday night in one of the world's worst industrial accidents. Page 6

Hong Kong agreement: British and Chinese officials agreed to the release of 127.8 hectares of land for sale in the coming 1993-94 financial

Shoppers tricked by take ATM: Shoppers in Connecticut, US, were tricked into revealing secret information about their bank accumts to thieves, who had set up a fake automatic teller machine in a shopping mall.

STOCK MARKET INDICES	E STENLING
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ferroalloys, stainless steel and

National Congress and Gencor will receive kudos for being a pio-

The announcement was favourtowards smaller, more focused

Mr Derek Keys, finance minister, and chairman of Gencor when the unbundling issue was first raised nearly three years ago, also endorsed the deal. "Cencor has had an outstanding record as an entrepreneur and I welcome the announcement of

The restructure will involve Gencor passing its shares in Sappi, Malhold, Genbei and

Mr Marinus Daling, chief exec-utive of Sankorp, the company that controls Sanlam's strategic investments, and the key driving force behind the unbundling, said yesterday it supported the unbundling because focus is extremely important to us as investors...The operations of Gencor are already focused but until this transaction, its paper had not been focused, and it is

Lex, Page 16; Overhaul of corporate South Africa, Page 17

US-EC relations sour on Bosnia

By Robert Mauthner in London

RELATIONS between the US and the European Community took a sharp turn for the worse yesterday after mutual recriminations about the attempts to co-ordinate western policy on Bosnia.

The EC presidency categori-cally denied Washington's claim that its European allies were pressing it to wait for a Bosnian Serb referendum this weekend before taking a decision on possible joint military action against the Bosnian Serbs.

Mr Niels Halveg Petersen, for-elgn minister of Denmark which

currently holds the EC presidency, said the US statement on the subject had "no foundation whatsoever"

"The question of tying any-thing in the EC position to the referendum is totally absurd," Mr

ference in Brussels. He was referring to a statement

by White House spokeswoman Ms Dee Dee Myers on Monday that to preserve a common front with the EC, Washington was putting off any decision on further action until after the Bosnian Serb referendum. This has been called to allow the Bosnian Serb people to make a final decision on an international peace plan, rejected by their self-styled parliament a week ago.

Meanwhile, Yugoslav, Serbian and Montenegrin leaders called on Bosnian Serbs yesterday to attend a joint parliamentary session in Belgrade on Friday to decide whether to accept the international peace plan for Bosnia. The joint parliamentary session should replace the weekend's referendum, the Yugoslav

Twin tra

news agency Tanjug said. President Slobodan Milosevic

Serbia who, since the summit of the warring parties in Athens at the beginning of this month, has been actively pressing the Bosnian Serbs to accept the peace plan, said it concerned Yugoslavia, Serbia, Montenegro and the Serb-populated region of Krajina in Croatia, as much as the Bosnian Serbs.

This meant that a decision on the plan, drawn up by Mr Cyrus Vance and Lord Owen, the United Nations and EC mediators, should not be taken by

Mr Petersen said the EC forign ministers, at their meeting in Brussels on Monday, had

expressed the same view as the US on the referendum, namely that the move to call it was no more than "a cynical ploy", simed at buying more time for the Bosnian Serbs.

Mr Petersea said the question of the referentum had not even come up when he discussed the Bosnian situation by telephone with Mr Warren Christopher, the

US Secretary of State, on Mon-day, nor in discussions with Mr Andrei Kozyrev, the Russian foreign minister, on Tuesday. However, President Bill Clin-

ton yesterday continued to defend his original proposal to lift the embargo on arms deliveries to Bosnian Moslems, an idea that several European govand France, have strongly opposed for fear that it would merely prolong the Bosnian con-

Mr Clinton complained, in a meeting with students at a Chi-cago school, that the UN arms embargo imposed on the former Yugoslavia had had the wrong effect. The practical impact was to give the entire weaponry of the Yugoslav army to the Bosnian Serbs and deprive any kind of equal weaponry to the people fighting against them," he said.

A campaign in the US critici-sing the European nations for their inaction in Bosnia has been gathering force. It is led mainly by the media and individual politicians, although Senator Joseph Biden, a member of the Foreign Relations Committee, yesterday added his voice to the critics.

Petersen denies Europe sought delay on action until after referendum | Paris plan to end its control of central bank

By David Buchan and Alice Rawsthorn in Paris

THE FRENCH government yesterday outlined its plan to give the Bank of France independence, shedding a tradition of tight political control over monetary policy in the interest of anchoring inflation at a low

International experience has shown that "those countries which enjoy the greatest mone-tary stability are those which have entrusted the conduct of monetary policy to an indepen-dent central bank", Mr Edmond Alphandéry, the economy minis-

ter, said. The draft statute which must be approved by parliament pro-vides for the creation of a ninemember monetary policy commit-tee within the Bank of France. It would be composed of the bank's governor, his two deputies and six outsiders, appointed by the government from a shortlist provided by other institutions for nine-year terms.

He hoped that the committee would not be stacked with the "Parisian monetary intelligentsia, all out of the same mould", but would represent a diversity of interests - even though the French central bank would not follow the federal model of Ger-many and the US.

Achieving autonomy from its own government would not necessarily make the Bank of France any less dependent on Bundesbank monetary decisions. But in recent weeks France has not always waited for Germany to cut rates before doing so itself.

The new centre-right government also plans to implement radical changes in French industrial policy by taking a tougher line with France's state-con-trolled companies. Mr Gérard Longuet, industry minister, said the state would abandon the old interventionist approach and would in future be more stringent about injecting extra capital into public sector companies and less resistant to allowing international investors to take stakes in

Continued on Page 16 France's 'Bundesbank', Page 2 Editorial Comment, Page 15

Russian president offers regional leaders a central role in adopting constitution

Yeltsin sacks two leading opponents of reform

By John Lloyd in Moscow

MR Boris Yeltsin, the Russian president, yesterday sacked two hardline members of his government as he began clearing the path to reform following his vic-tory in last month's referendum.

He dismissed Mr Yuri Skokov, secretary of the powerful state security council and Mr Georgy Khizha, deputy prime minister for the military-industrial complex - both avowed opponents of radical reform.

At the same time, Mr Yeltsin told a meeting of leaders from Russia's regions that they should form themselves into a constitu-tional assembly to adopt his draft constitution, by passing the Rus-sian parliament. Mr Yeltsin had earlier hinted at such a role for regional representatives, but this was the clearest statement of his intent to date.

He told the leaders, called to discuss his draft that "this gath-ering in future should be transformed into a Council of Federation which will subsequently become one of the chambers of the future parliament. That is



Dismissed: hardliners Georgy Khiza (left), a deputy prime minister.

why you, and not someone else, should work on the constitution and adopt it".

This suggests that Mr Yeltsin is prepared to see appointed rep-resentatives become a part of the upper house of the bicameral parliament foreshadowed in his draft - although the constitution says the Council of the Federation should be elected.

In choosing to use the regional leaders as a legitimising forum for the new constitution, Mr Yeltsin is turning to a group of officials who have mixed views about his economic and political course, but who have shown over

the past year that their support can be secured in return for concessions, especially in the sphere of tax privileges and retention of

export earnings.
However, this will add to the flow of power from the centre to the regions, often increasing bureaucratic delays and resulting in growing separatism in the autonomous republics. It also means that the long-delayed con-frontation with parliament appears unavoidable in the near

Mr Ruslan Khasbulatov, speaker of the Russian parlia-ment and an outspoken opponent

of Mr Yeltsin's policies, is due to Mr Skokov's replacement at speak today in parliament on the sident's draft constitution. He is expected to reject it as tanta-mount to the declaration of a

presidential dictatorship. Further changes in the cabinet and administration are forecast. Attention now focuses on the possibility of the return to the

the head of the Security Council - which deals with issues of foreign affairs, domestic economy and security - was not named. However, there was speculation that Mr Sergel Stepashin, chairman of the parliamentary defence and security committee, would be offered the post.

government of Mr Yegor Gaidar, the former acting prime minister. Much ado about lending. Page 15 Quietly ask yourself "If not now, when?"



OMEGA The sign of excellence

Gencor to relinquish control of all non-mining interests

By Philip Gawith In Johannesburg

GENCOR, South Africa's second largest mining house, yesterday announced plans to unbundle its non-mining interests in a deal which will probably halve the group's market capitalisation to about R8bn from R16bn (\$5bn) currently.

At the same time Gencor disclosed that it is involved in talks with Royal Dutch/Shell for the acquisition of its main metal mining businesses. Discussions are at an early stage, but if suc-cessful would see the creation of a world scale mining enterprise.

The effect of the unbundling, expected to be completed by August 31 1993, is that Gencor will relinquish control of its three industrial arms - paper and pulp company Sappi, con-sumer group Malbak and energy company Engen - as well its as investment arm Genbel. Gencor will emerge as purely a mining, metals and mineral beneficiation company, with interests, among others, in gold, platinum, coal,

Although Gencor said the move

was motivated by the desire to five entrepreneurs," he said unlock shareholder wealth - The restructure will in Gencor currently trades at a discount of about 19 per cent, or R3.8bn, to net asset value - and improve focus for operations and investors, Mr Brian Gilbertson, executive chairman, conceded there had been a political aspect to the deal. Unbundling is a policy much favoured by the African

ably received in the investment community. Analysis, in general, favour unbundling, saying the South African economy is too concentrated. It will also bring some of South Africa's large and unwieldly conglomerates into line with international trends

the group's plan to unbundle in the belief that it will result in

Engen through to its own share-holders. Gencor Beherend, the controlling pyramid, which has nothing but a 54 per cent stake in Gencor, will pass its shares in the underlying companies to its shareholders (50 per cent Sanlam and 25 per cent Rembrandt, the tobacco group) and be liquidated.

our most important investment.

Before the unbundling, Gencor plans to supplement existing cash holdings of about R1.5hn by raising a further R1.5bn by disposing of group shares and portfolio investments.

Editorial Comment, Page 15;

CONTENTS Int. Band Service -Maraged Funds Share information _32,33,42 Tractions Ontons

LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO © THE FINANCIAL TIMES LIMITED 1993 No 32,060 Week No 19

German recycling bill draws criticism

By Ariane Genillard in Bonn

GERMANY'S plan to fele industrial producers to could their consumer . in the face run into the eviticism from of growiobyists and parlia-

rene plan, drafted into a bill last month, is unlikely to receive parliamentary support in its present form, following a review this week by a parliamentary committee in charge of environmental affairs.

Opposition Social Democrats and the Free Democrats, the junior party in the coalition, say the bill allows too much state intervention in the economy and could be detrimental to the environment in the long-

"Price signals are more efficient than legal standards in driving enterprises to find efficlent recycling methods for their products," Ms Birgit Homburger, a liberal MP said. Their arguments are similar to those of the German indus-

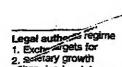
try federation which has been campaigning fiercely against the government plan. The federation has particularly been warning against the additional costs the law would bring on German enterprises. The prevention of waste must be left to individual

enterprises which know about the complicated manufacturing processes. General legal instructions can instead lead to short-term and wrong solutions." the federation said in a statement on Monday.

The bill, the first of its kind in Europe, makes industrial manufacturers responsible for collecting and recycling the goods they sell. The Environment Ministry hopes the law will force industry to create goods which can be recycled and reduce the increasing amount of industrial waste it produces.

 Striking engineering workers said yesterday they would resume talks with employers tomorrow that could end a controversial nine-day-old strike in eastern Germany, Reuter

But the powerful IG Metall union was preparing for mass demonstrations in the west today to support the strikers, who have been pressing employers to resolve a dispute over broken management wage



Changing key interest rates Central bank

of government. 5 years (renewable **Proposed changes** Legislation prohibiting monetary finencing

Government

Central bank

and ensuring

independence

adopted in March

France **Italy**

Netherlands

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Spain

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Central bank

Government Government Govt/Central bank Crown on proposal Crown on proposal of prime minister. 5 years (renewable) ears (renewable

> None. Changes will be needed if UK stage 3 of Emu

pre-empt the consensus he hoped

would emerge. However, the minister

said he hoped the MPC would not be

stacked with "the Parisian monetary

intelligentsia" but have its six outsid-

ers representing "the live forces of the

Another ambiguity is in account-

ability. The draft statute's only stipu-

lation is that the central bank gover-

nor continue to make his yearly

report to the president. But Mr Alphandery said he expected the gov-

ernor to testify to parliament at least

men, are angry. Danish the cod, herreferendum ring and other fish they bring in from the Baltic and North Sea to their home port of Skagen, at Denmark's northern tip. They want to catch more to compensate, but cannot because they would exceed EC quotas.

Little wonder then, as they winch their nets aboard their 20-tonne wooden-hulled vessel CK Vest and cast off for a night's fishing, that they have no hesitation in saying how they will vote in next Tuesthe Maastricht treaty.

"No!" exclaims Knut-Erik men will vote No."

The story is much the same all along the quayside in Skagen, which was closed for three weeks last month by a fishermen's protest strike. It is common also to find deeper resentments against the EC.

"I don't want Europe to become a new US," says Marianne Henrikson, who works in a dockside bar. "We should buy and sell to each other, but not have the same police or military. People fear the big countries, like Germany."

But this is not the whole story either. Just a step away from the boats, a less emotional response is evident that backs up forecasts that Danes will reverse last year's No vote.

Kurt Rye Poulsen is chairman of the Skagen Fishermen's Association, which represents 430 local boat owners and crew. Last year, he was forced to sell his 150-tonne trawier because he could no longer make money fishing. He says there are only 105 boats over five tonnes in Skagen

against 200 a decade ago. He is campaigning hard for larger quotas - he disbelieves official reports on low stocks and a block on cheap imports from third countries.

Yet he and his association are recommending a Yes vote. Denmark has very small waters, so most of the fish we catch is in EC waters. Most of our fish is sold to other EC countries. I see big problems if we don't stay in the EC."

tioneer Bach Andersen. He says things have never been so bad in Skagen, where unem-ployment is 15 per cent. Cod prices are down 40 per cent since 1990; quotas have fallen

The fishing industry makes up 80 per cent of the local economy in Skagen, the bal-ance accounted for by tourism. Rune Larsson, the head of the local chamber of commerce says he will vote Yes. He expects the majority of those. like himself, in the fishing ser-

But he is far from confident about the outcome. He fears that what he sees as rational arguments may be eclipsed as polling day approaches. "The great problem is that the dis-cussion tends to be on a very emotional level."

third of the debt and issue 30-year par and discount bonds for the remainder. New law to curb

Mr Krowacki said Poland is

seeking a London Club agree-ment allowing it to buy back a

money laundering A 1990 European Council con-

vention aimed at combating money laundering will come into force on September 1 after its ratification this week by the Netherlands and Switzerland, writes lan Rodger in Zürich. The treaty, signed by 16 European countries, has already been ratified by the UK and Germany. It is aimed at improving co-operation between police forces in tracing and seizing money laundered by drug dealers and other criminals. The existing European convention does not cover fully the confiscation of money earned by criminals.

Hugh Carnegy gathers views on quayside

Denmark's fishermen ready to sink treaty



Prices are at rock bottom for

day's Danish referendum on

"In the Baltic I've never seen so much big cod as this year but we can't catch them because of the Community rules. I'm sure most of fisher-

"Perhaps my heart says No, but my brain says Yes. We cannot sell our fish in other markets. The solution is not to get out of the system but to change the system."

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re insependent than others How some EC central banks are n ßelgium Denmark

* No monetary target

Crown on proposal Crown out proposes no fixed term

Government

Central bank

Central bank

Central bank Fed. president on proposal of govt; normally 8 yrs with

2 year minimum.

Govt/Central bank Govt/Central bank Govt/Central bank Central bank Council of ministers, no losed term, "

approved by cabinet

Nominated by govt Board of directors, with approval of

/supervisory board, appointed by crown 7 years (renewable) Amendments to Draft bill.on abolishing advances

legislation required by Maastricht likely to be introduced

committed to

Draft law on independence dropped because of June 6 poll. Govt/opposition

France gets its Bundesbank, but a Gallic one David Buchan explains how the new independent Bank of France will work

HE government of prime min-ister Edouard Balladur is planning to divest itself of a slice of national policy control by giving the Bank of France autonomy in "defin-

ing and carrying out" the country's monetary policy.

It was, in fact, in those terms that President François Mitterrand and France's constitutional court raised a last-minute hitch to the change in the central bank's statute. Could a French government, charged by the constitution with running national policy, cut adrift so important an institution as the Bank of France - created by Napoleon in 1800 and fully nationalised in 1936 - before the Maastricht treaty on economic and monetary union (Emu)

required it to do? A compromise was found at a cabinet meeting on Monday. Article 1, the most important of the 33-article draft law, states that the bank will operate monetary policy "with the goal of ensuring price stability" and "in the framework of the government's general economic policy".

The latter phrase is intended to protect the government from any constitutional charge of dereliction of duty, and is heavily qualified in the same article by the ban on the central bank "soliciting or accepting" outside instruction on the conduct of mone-

Mr Edmond Alphandéry, the economy minister, said he personally did not like the phrase about the central bank operating "in the framework of" general government policy, and that he hoped it would be struck out when the EC moved to monetary union. If Maastricht was never fully ratified, France's plan for an autonomous central bank would still stand, he stressed, because that form of central banking had proved its anti-inflation

worth around the world. De-coupling the Bank of France plan from Maastricht in this way may also make it more palatable to a parliament which contains - chiefly in Mr Balladur's own RPR Gaullist party - more than 100 deputies who voted against the EC treaty in the referendum last September. Mr Balladur, judicial institutions for staggered however, still has an enormous majority and pro-EC remnants of the Social-

ist party to push the plan through.
Part of his appeal is to give the new institution distinctively Gallic colours. In contrast to the Bundesbank whose main responsibility is monetary policy, the Bank of France would, in general terms, have all its multifarious activities intact. Its 17,000 employees supervise commercial banks, compile corporate data, run the payments clearing system, even provide management advice to industry and conduct some private banking.

But inside the central bank would be created what Mr Alphandéry termed the "sanctuary" of a Monetary Policy Committee (MPC). It would have nine members - the bank governor and his two deputies (appointed for renewable six-year terms), plus six

The latter would be appointed by the government from a list of 18 pro-vided by various parliamentary and renewed or revoked (except for serious offence). No MPC member could have another job during his term, or anything but a public function for three years after retiring. The draft contains no definition

nine-year terms which could not be

of price stability. That, said Mr Alphandery, would be for the MPC to judge, just as the Bundesbank council does. It clearly states the government would still take overall exchange rate decisions concerning EMS parity changes or fluctuation bands, and that the MPC would decide day-to-day interventions in the foreign exchange markets.

But, as with Maastricht itself, this still leaves a grey zone. Who, for instance, would decide exactly where the franc should be within its EMS

The plan contains no mechanism to arbitrate between government and bank. To have included this, said Mr

twice a year as his US counterpart did, and to develop an open press policy like the Bundesbank. "This will be plus for our democracy," he said. The draft plan also clarifles the

existing division of labour between the Finance Ministry and the central bank on regulation of commercial banks - who themselves have won a minor victory. The Bank of France is no longer to seek to add to the 100,000 private accounts it holds for individuals (many of them central bank Alphandéry, would have appeared to employees) and companies.

Ex-Communists accused over Italian kickbacks

By Haig Simonian in Milan

magistrates investigating kickbacks to political parties made two new arrests yesterday which further implicated the former Communist party in the wider-

ing corruption scandal. The ex-communist Democratic Party of the Left (PDS) until recently has been relatively untouched by the corruption inquiries. Magistrates arrested Mr Ren-

ato Pollini, former administrative secretary of the Communist party, and Mr Fausto Bartolini, ex-director of a building company associated with Italy's powerful co-operative movement, as part of inquiries into alleged kickhacks from the

state railway system. The arrests followed the issue of 14 cautionary warrants on Monday against businessmen and Transport Ministry officials. The accused are alleged to have connived in an

arrangement to split kickbacks on railway orders between Italy's main political parties. Among those sought by the magistrates are Mr Franco Ferlin, an adviser at the time to Mr Carlo Bernini, a former transport minister.

The PDS is fighting to defend its image after a recent stream of leaks and arrests have bers participated in schemes involving kickbacks on publicsector contracts. The party has

denied receiving kickbacks from companies dealing with the railways in the period up to 1988 when it had a member

on the rail board. Mr Pietro Tognoli, a Bergamo businessman, was arrested last week on allegations of having paid a 3 per cent kickback on a L200bn (£85m) contract for track sleepers. According to subsequent press leaks, 60 per cent of the L6bn kickback was shared between the Christian Demo-

By Patrick Blum in Prague

CZECH economic reforms have

progressed well, but Prague faces difficulties in its relations

with western Europe, according to Mr Vaclav Klaus, the

"We are not facing an eco-

nomic crisis, the worst is

behind us," he said in an inter-

view with Lidove Noviny, the

Czech daily. He rejected fore-casts of a sharp rise in unem-

ployment and difficult times as

Mr Klaus said some reforms

had been delayed for practical

reasons and not for lack of will to transform the economy. The

recent introduction of a bank-

ruptcy law had been delayed

by at least six months because of the dissolution of the former

Czechoslovakia. Housing reform had also been more dif-

economic reforms take hold.

republic's prime minister.

crats (25 per cent), Socialists (15 per cent) and PDS (20 per cent), while the remainder went to government officials. The PDS has denied any

involvement. Mr Pollini, 68, was a communist senator between 1983 and 1992 and former administrative secretary for the party. Mr Bartolini is a former director of Conaco Costurzioni, until recently the umbrella organisation for Italy's construction co-

ficult to implement than expec-

But the radical reform of

property relations had been

accomplished successfully and

without social upheavals, Mr Klaus continued. "In all coun-

tries of central and eastern Europe [social instability] has

He was more cautious about

the Czech Republic's relations

with the European Commu-

nity. "I am a Euro-pessimist,"

Mr Klaus said, noting what he

saw as the growing power of protectionist lobbies within the

Community.
Prague wants to join the

Community this decade, but

officials have been increasingly

irritated by EC ceilings on

Czech and other east European

exports to the Community.

These limits affect steel, tex-

tiles and agricultural produce.

been much worse."

 A committee of the chamber of deputies, the lower house of parliament, put off until next week hearings on lifting the parliamentary immunty of Mr Bettino Craxi, former Socialist party leader, and Mr Mr Claudio Martelli, a prominent ex-Socialist and former justice

minister. The hearings cover three requests from magistrates to investigate Mr Craxi and one

in the case of Mr Martelli.

Poland to

bank debt

payments

POLAND is to resume limited

interest payments on its \$12.1bn (£7.8bn) debt to west-

ern commercial banks on May

20, Mr Krzysztof Krowacki, its

chief debt negotiator, said in

The resumption of monthly

payments of \$5m, or 10 per cent of the interest due, fol-

lows a round of talks with the

banks in London last week.

The annual interest payment

of \$60m is equivalent to the

payments Poland made on a

\$1.1bn revolving credit dating

from 1983 which it stopped

servicing in January.
Poland, which ended interest

payments on the bulk of its

Warsaw yesterday.

By Christopher Bobinski

restart

This is echoed by fish aucby the same proportion. But he, too, will vote yes.

vice industry to do likewise.

commercial debt in the autumn of 1989, is seeking a 50 per cent reduction of its debt burden in a deal comparable to its 1991 Paris Club agreement with western gov-ernments, under which it will have to resume full interest payments in 1995 of around \$1.3bn a year on its reduced debt of \$27bn.

THE OLYMPIC CONTENDERS: MANCHESTER

PM defends pace

of Czech reforms

The FT proposes to publish this survey on 23rd June 1993.

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Croat forces EC pushes 'safe areas' option in Bosnian onslaught

By Laura Silber in Belgrade and Agencies

Hugh Carnen

BOSNIAN Croat forces yesterday ignored United Nations warnings and their own ceasefire pledges, pressing on with their military campaign forcibly to forge a separate state at the expense of Bosnia's Moslems.

Fighting between Croats and Moslems intensified in southestern Bosnia's main city of Mostar, with some 60 rounds of heavy artillery falling on the area in a one-hour period and gunfire continuing throughout the day, the UN said.

Bosnian Croat forces are attempting to seize control of the west bank of the Neretva River, which runs through the city, and have captured the Bosnian army's local headquarters. Under the Bosnian Croat vision of a "Greater Croatia" the Neretva river would be its eastern boundary.

General Philippe Morillon, the UN peacekeeping force commander in Bosnia, was making for Mostar last night with the commanders-in-chief of the Croat militia and Moslem-led Bosnian government forces to try to rein in

the combatants, the UN said.
UN officials said they were concerned about Moslem civilians reportedly cleared out of their homes in Mostar by Croat

With International attention

nian Serb leaders to accept the Vance-Owen peace plan, Croats appear to be making their own land grab. Confident that they can push on with impunity, the Croats and the Serbs have nearly completed the carve-up

Mr Mate Boban, the Bosnian Croat leader who takes instructions from Zagreb, was the first to endorse the Vance-Owen plan which aims to preserve a single Bosnian state, divided into 10 provinces.

The HVO, the military wing of the Croatian Democratic Union, the ally of Croatia's ruling party, eagerly approved the plan because it designates as "Croat" provinces next to Croatia. They appear convinced that over the next few years the provinces can be annexed to Croatian territory, even if the plan is implemented. The Croatian dinar is already in circulation and the Croat's checkerboard flag flies in western Hercegovina.

Mostar, badly damaged by Yugoslav army bombardments last spring, was designated the capital of the self-proclaimed Croat state of Herceg-Bosna. The continued fighting has

blocked off the main land route to central Bosnia, cutting off some 1.3m people dependent for survival on humanitarian relief convoys. The UN also reported serious shelling and heavy machine-gun fire in the dispute Jablanica-Konjic area,



torn over whether to support

the use of force to halt the Their call on Monday to the US - and Russia - to send troops to bolster the United Nations peace-keeping force in Bosnia represents a stiffening of opposition to US plans to arm the Bosnian Moslems. It challenges Pentagon military doctrine - that US ground forces must be under US control and have a clearly defined mission, preferably backed by overwhelming force. Above all, it contradicts the US belief that

the Vance-Owen peace plan is To be sure, the allies are still hiding behind diplomatic code that "all options, including military, remain open". But this may obscure a more subtle shift in transatlantic relations. During the Cold War, the US took the anti-communist lead and a grateful Europe usually followed; now, a newly formed Anglo-French alliance has taken a lead of sorts and called on the Americans to fall into line, ironically with ground

enemy, Russia. France and the UK are the chief contributors to the UN peace-keeping force in Yugoslavia, with about 6,000 troops in place. Their great fear is

forces belonging to the old



bombing Bosnian Serb targets would put their own forces in the line of fire, ending all pretence of UN neutrality and most likely leading to a humiliating withdrawal.

Mr Warren Christopher, US secretary of state, who toured European capitals last week, was laft in no doubt that to pursue plans to lift the embargo would lead to a split in the alliance. According to a senior UK official, the British goal was to kill at all costs the plans to arm the Bosnian

eager to hear about the Euro-Brussels official. So what is the pean game-plan for ending the Bosnian conflict than pressing the US military version.

The view that Yugoslavia is

a problem for the Europeans rather than the Americans - as was held by the Bush administration – also emerged during last week's talks between President Bill Clinton and a high-level EC delegation aded by Mr Poul Nyrup Rasmussen, Danish prime minister, and Mr Jacques Delors, European Commission president. "Some of the US (miliEuropean strategy? First, EC leaders have placed their bets on President Slobodan Milosevic and his transformation from war criminal to champion of the Vance-Owen plan. They believe sanctions are responsible for the conver-

sion, and they aim to capitalise on the split between Mr Milosevic and the recalcitrant Bos-The next step is to test the Serbian president's pledge to

seal the border, possibly using the former Yugoslav army

foreign minister, calls this the policy of "asphyxiation". The second goal is to expand UN-led 'efforts to create areas" for the Bosnian Moslems, consolidating the fragile ceasefire in six Moslem towns, The model is Srebrenica, where 150 Canadian troops negotiated passage into the town and persuaded Serbian artillery to hold fire. The UK's threat to

bomb the Serbs if they attacked may have been a further incentive. French officials argue that securing "safe areas" would provide the build-

Hungarian right calls for border revision

By Nicholas Denton In Budapest

NATIONALIST members of Hungary's parliament have refused to renounce Hungarian territorial demands against Ukraine, indicating that border issues will continue to dog the country's foreign policy.

A treaty confirming the existing border between the neighbours has inspired resis-tance from a far-right minority within Hungary's governing conservative coalition. The bilateral agreement with the Ukraine was ratified yesterday by a large majority after a tortuous parliamentary passage.

Earlier in the week rebel MPs argued for the revision of borders with one calling for the "peaceful reunification" of the Carpathian basin, the

extent of Hungary until 1920. The government argued convincingly that the agreement, by enshrining rights for Ukraine's Hungarian minority, was worthwhile. Those openly seeking the return of territo ries are a small minority both among MPs and the Hungarian

population as a whole. Nevertheless, this week's acrimonious debate has drawn attention to the lingering bitterness that most Hungarians feel about the loss of two-thirds of the country's territory after the first world war - land in which more than 3m ethnic Hungarians still live.

Hungary's current political Ukraine moreover foreshadows potentially graver disputes with other neighbours. Budapest, which has prided itself on model ties with Ukraine, starts from a far worse position in treaty talks with Romania, Slovakia and, eventually, Serbia.

Hungary and Romania, in which about 2m Hungarians live, are deadlocked on the same issue of border guaran-tees and have failed to conclude a basic agreement.

Budapest argues that it dheres to the multilateral Helsinki agreements which renounce the modification of frontiers by force and that this

Germany questions its role as Zagreb's chief supporter

By Judy Demosey in Berlin

CROATIA'S military support for the Bosnian Croats will come under sharp criticism when Mr Klaus Kinkel, Germany's foreign minister, makes his first visit to Zagreb on

During talks with President Franjo Tudjman and Mr Zdenko

why Croatia continues militarily to back Mr Mate Boban, head of Bosnia's Croats, and the new offensive against Moslem forces in western Bosnia-Hercegovina.

The visit coincides with greater

mestioning in the German media about Bonn's decision to push through the European Community's recognition of Croatia's indepen-

dence in January 1991. That policy, spearheaded by Mr Hans Dietrich Genscher, the former foreign minis-ter, punctured any semblance of unity among EC states about how to deal with the unfolding crisis in the former Yugoslavia.

Mr Kinkel, however, has become more openly critical about Creatia's military involvement in Bosnia-Hercegovnia, and Crostia's attempts

the Krajina area of south-western Croatia which, aithough a UN pro-tectorate, is run by Serb nationalists seeking autonomy from Zagreb.
"Mr Kinkel will keep stressing the

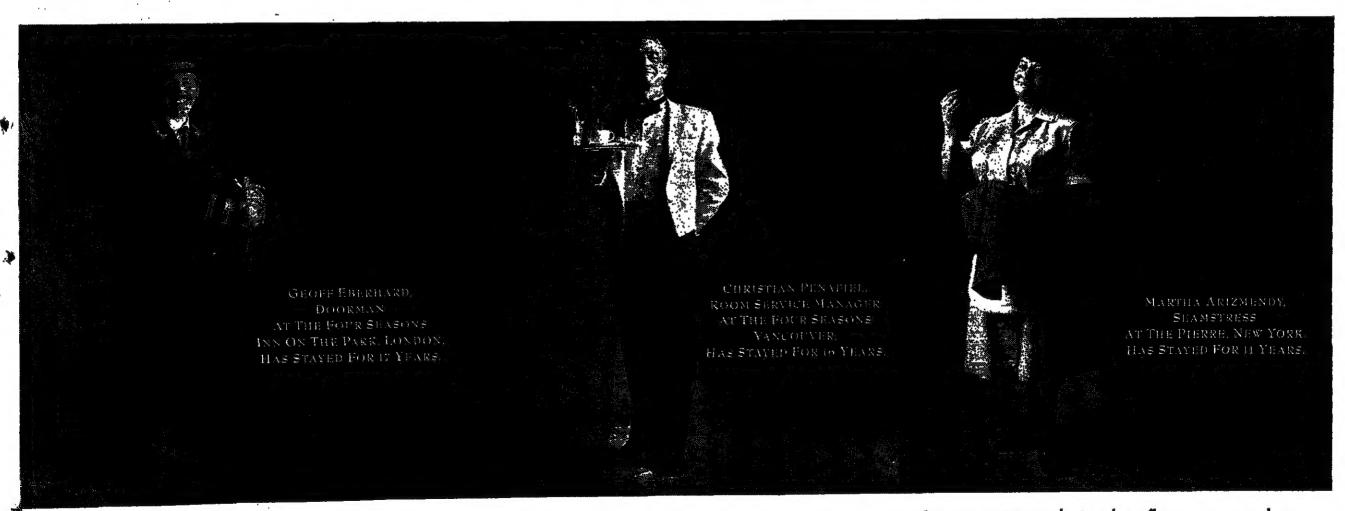
need for a negotiated settlement as a means of stopping the war. The longer the war continues, the more Germany will have to hear the brunt of the refugee problem." a

earlier this year to regain control of Foreign Ministry official in Bonn nomic aid to reconstruct the Croatian economy are unlikely to be high on the agenda as long the area remains unstable.

More than 460,000 refugees from in Germany in the past 18 months. At the same time, Germany has

ian aid to Croatia, which includes financing a hospital in Karlovac, south of Zagreb, and setting up a food and medical distribution network in the republic and extending into Bosnia. Bonn has already allocated direct humanitarian assistance totalling DM155m (£63m), in addition to DM196m towards EC aid

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Rabin hangs on to coalition partner | Nigeria in new

By Judy Maltz in Jerusalem

THE CRISIS threatening the fragile coalition of Mr Yitzhak Rabin, Israeli prime minister, was temporarily suspended yesterday after Mr Aryeh Deri. interior minister and leader of the ultra-religious Shas party. agreed to rescind his resignation from the government.

Had the resignation gone into effect all five members of the Shas party would have pul-led out of the coalition, leaving Mr Rabin with only a tiny majority in parliament.

While the break-up of the coalition would not have brought about the collapse of the government, it would have severely limited Mr Rabin's flexibility and denied him the broad base of support he seeks in parliament to push through tough decisions regarding the

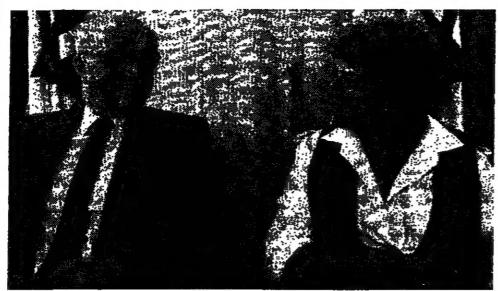
The coalition crisis came to a

head on Sunday when Mr Deri tended his resignation after Mrs Shulamit Aloni, the education minister and head of the left-wing Meretz party, refused to respond to his ultimatum that she leave her post.

The ultimatum was issued following a series of remarks made by Mrs Aloni, which Mr Deri and party colleagues said were offensive to the religious.

Mr Rabin yesterday proposed a temporary solution under which both interior minister and education minister will hand over their portfolios to the prime minister for the coming week, during which time a portfolio exchange among government ministers will be worked out to the satisfaction of Meretz and Shas.

If a permanent solution is not found within a week. Mr Rabin is likely to begin seeking new partners for the coalition



Prime Minister Yitzhak Rabin shares a laugh yesterday with Education Minister Shulamit Aloni, who has agreed to accept a different cabinet post to appease leaders of the Shas coalition party

Confidence is casualty of Sharif's fall

Pakistan's businessmen are wary of future of reforms, writes Farhan Bokhari

USINESS confidence is B USINESS confidence is emerging as one of the principle casualties of the recent downfall of Pakistan's reformist prime minister, Mr Nawaz Sharif.

"It's like the train has slowed down incredibly because the driver has left," was how one leading banker recently summed up the mood.

Pakistan's interim government, which has promised to hold national elections on July 14, denies that newspaper reports of large-scale withdrawals from foreign exchange bank accounts in the country reflect a nervousness among savers.

Signs of fatigue continue to hamper stock prices on the Karachi Stock Exchange, the country's leading stock market. While the market has recovered its level before Mr Sharif's dismissal, businessmen do not see this as a sign of any larger recovery of confi-

The uncertainty centres on the future of economic policies and the outcome of political economic reforms was at the

heart of Mr Sharif's agenda whose 29-month-long government was sacked on April 18 by Mr Ghulam Ishaq Khan, the Pakistan president, for alleged corruption.

Mr Farooq Leghari, the new finance minister, has said all economic reforms will remain intact and has promised to press ahead with liberalisation policies. Many businessmen accept that Mr Sharif's reforms will not be reversed, because that would further damage the economy. But there are fears of a slowing down in the pace of future reforms.

Businessmen also point to acro-economic problems and political uncertainty as well as statements from the new government that the cases of factories privatised under Mr Sharif will be reviewed to consider allegations of corruption. Mr Arif Habib, president of the KSE, said: "Whenever a

government changes, the investors have apprehensions about future policies." He said the short-term nature of the government which replaced Mr Sharif did not help to ensure continuity in policies. "Uncer-

tainty will prevail till after the

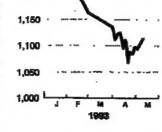
Mr Tahiq Khaliq, president of Karachi's chamber of com-merce and industry, said: New commitments [from businesses] have slowed down because of uncertainty." He expected few changes to take place until investors saw an elected government come to

Last week Daewoo, the South Korean conglomerate, said it was holding back on plans to invest up to \$400m (£259.7m) in an industrial complex in Karachi until after the On the economic front, an

on-going recession in the textile sector plus a growing budget deficit has also added to the fears. Textile stocks make up roughly a third of the 643 companies registered on the KSE. Projections of low profitability, especially in the spinning sector, have pushed down share prices, leading stock brokers said.

The interim government has announced a relief package for the textile sector, with conces

Pakistan KSE-100 Index



too early to say how much of a boost this will provide. The KSE index rose nearly 10 points yesterday as a result, brokers said.

The budgetary deficit for the fiscal year ending in June is expected to exceed Rs100bn (£2.43bn) compared with a target of Rs65bn. Mr Leghari recently described the deficit as "problem number one" and appealed to businessmen to help resolve the country's eco-

His task of re-establishing

confidence has become more difficult with signs of conflict between key members of the interim government over the future of the country's four provincial assemblies

It has raised fears that Ms Benazir Bhutto's opposition People's Democratic Alliance may pull its ministers out of

Mr Mian Habibullah, president of the Federation of Pakistani Chambers of Commerce and Industry, said he opposed any review of the previous government's privatisation efforts, adding that "people [businesses] invested in good faith".

Other businessmen said such review would only increase investors' fears and could make it difficult for any future government to privatise the country's deficit-ridden public ctor industries.

Many other businessmen are convinced that if the new government does not move quickly to establish fresh confidence through fiscal incentives and further commitments to continuity of policies, signs of fatigue may spread. See World Stock Markets

bid to agree debt relief deal

MR ERNEST Shonekan, head of Nigeria's Transitional Council, will try to revive the quest for official debt relief when he arrives in Paris for informal talks with the French government and the Paris Club tomorrow.

His attempt to agree a medium-term economic strategy with the International Monetary Fund before he leaves office following elections in August is threatened by a deep split over the handling of the exchange rate between the Central Bank of Nigeria and Mr Oladele Olashore, finance

The latest round of talks with an IMF and World Bank team ended in stalemate ear-lier this month, when Mr Olashore offered no positive action to float the naira or remove the domestic subsidy on petroleum products, both pre-conditions of an Enhanced Structural Adjustment Facil-

Although exchange rate pol-

icy is the responsibility of Mr Abdulkadir Ahmed, governor of the central bank, Mr Olashore has insisted on the need to control the parallel market, where the naira is worth about 70 per cent less than the official rate of N21.99 to the dollar. The IMF is also dissatisfied by the Nigerian delegation's fiscal stance for the first quarter of 1993, according to those close to the talks. Nigeria has reported revenue of about N31bn (£940m) to the end of March, about N6bn below budget projection. in spite of higher than forecast oil prices and production levels. The Fund estimates that revenue

the state-owned Nigerian National Petroleum Corporation. The probable source of the discrepancy is the oil revenue which goes directly into "dedication accounts" to pay for large infrastructure projects and the military campaign in Liberia. The Fund has asked

and a review of existing commitments, especially projects which contribute little to productivity or could be taken

over by the private sector.

Mr Shonekan has tried to bring the dedication accounts into the overall budget through the fiscal co-ordination committee, which he chairs. He has also set up a budget monitoring committee composed of experts outside government to review fiscal performance and recommend changes in budget allocation.

The latest round of talks with an IMF and World Bank team ended in stalemate earlier this month

The budget committee is due to disclose its first report on

The IMF is also looking for more action by the government to mop up excess liquidity and suspension of additional bor-

Government borrowing has been the main cause of inflation, which is more than 60 per cent a year, and has reduced the supply of foreign exchange During the first two months

of 1993 the government has slowed the growth of broad money supply, which reached 56 per cent in 1992, and aggregate credit fell 6.5 per cent during the same period as a result of firm controls on spending. Mr Shonekan will be accom-

was around N45bn for the period and wants to see full panied to Paris by Mr Ahmed disclosure of oil proceeds by but not by Mr Olashore, who is attending the African Development Bank's annual meeting. Mr Shonekan's team is running out of time if it is to achieve its goal of setting out a shadow IMF programme which the incoming civilian regime can follow when it takes over on August 27.

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S African murder plot claim

THE AFRICAN National Congress said yesterday that white right-wingers were plotand derail democracy talks aimed at ending white minority rule in South Africa. Reuter reports from Johanne burg.

It said one of the conspira-tors had confessed to police last week he had been involved in a plot to kill Mr Joe Slovo. Communist party chairman, who is also a top white figure in the ANC.

The movement accused the police of not informing Mr Slove even though they knew of the plot. Police earlier said they believed there had been a conspiracy to kill Mr Chris Hani, Mr Slovo's Communist party colleague, who was essassinated on April 10.

Yemen's ruling parties to merge

The two parties that ruled North and South Yemen until the country was reunited three years ago have agreed to merge into a single political party that would have an absolute majority in Yemen's newly elected parliament, Reu-

ter reports from Sanaa. The accord was signed by President Ali Abduliah Saleh, leader of the General People's Congress, and Vice President Ali Salem al-Baidh, who heads the formerly Marxist Yemen Socialist party. Together they of the 301 in parliament.

Sudan-Egypt border row flares

Sudan said yesterday it was mobilising to face a border dispute with Egypt which threatened regional security, Reuter reports from Cairo.

Sudanese radio, monitored by the BBC, quoted Mr Ghazi Salah al-Din, Sudanese minister of state at the presidency. "He reviewed the latest developments in the Halaib issue and said Sudan would be taking mobilisation measures in this regard," the radio

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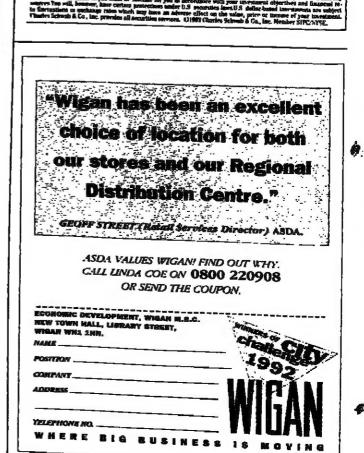


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NEWS: INTERNATIONAL

Amnesty in rights call for indigenes

INDIGENOUS people suffer September 1990 because they including massacre and torture in more than 70 countries. Amnesty International said yesterday, Renter reports.

"They have been massacred and terrorised, forced from their ancestral lands, caught up in bitter civil conflicts, and left without redress for the abuses they suffer," the London-based human rights organisation said.

The United Nations has designated this year as International Year of the World's Indigenous People, and will hold a UN conference on human rights in Vienna in

But for the 300m indigenes from Vietnam to the US threatened by rights abuses, this may not be enough, the Amnesty report said.

"Unless the international community acts urgently there is a danger the UN's International Year will. . . pass without significant progress towards protecting indigenous people," it said.

These people are often caught up in the crossfire between government troops and armed opposition groups, the group said

In Peru, indigenous people have suffered torture and killing on a massive scale. Security forces killed villagers from several small communities in

grave human rights abuses refused to join civil defence

patrols.
"Cases like this, where those guilty of killing, abducting and torturing indigenous peoples are shielded from justice, are common in many countries around the world," Amnesty

Human rights abuses in Bangladesh, India and Sudan were also cited in the report. In Brazil, an Indian leader was shot dead last December because he opposed logging operations inside indigenous areas. His killer was identified but not

Last April scores of tribal villagers in Bangladesh were reportedly shot dead by armed civilians and paramilitaries who had set fire to their homes. Babies were snatched from their mothers' arms and thrown into the flames, Amnesty said.

oqan was the guerrilla head-

quarters of Mr Ahmad Shah

Massoud, known as the "Lion

of the Panjshir". Since then, however, Mr Massoud has

become the Afghan defence

minister, and has opened his capital to like-minded friends

in ex-Soviet Tajikistan. There,

the Tajiks receive uniforms,

weapons and training, along

with encouragement to emu-

late the successful Afghan

Indigenous people were tor-tured or killed by hired gunmen for their lands and this was often done with the tacit support of the authorities, the

But it was not only third world countries which were criticised in the report. Aborigines in Australia were arrested at a rate 29 times higher than that of other Australians, and reports of police harassment were

Afghans fuel war on ex-Soviet territory

Tajikistan's Islamic rebels find ready allies to take on former communists, writes Steve LeVine

OLLOWING a month of combat training. Ismatullah was posted as a guard outside a new office in the Afghan city of Talogan - the headquarters of the Islamic Renaissance party of Tajikistan. However, he is unlikely to be there for long. He and hundreds of other Tajiks, assisted by Afghan leaders, plan to return to their native country. 50 miles north, to try to depose the former Soviet government. "When the snow melts, in about a month we will go back to Tajikistan and fight," Ismatuliah said. A comrade named Manon agreed: "People think communism has been destroyed. But they are being stupid. It is still alive in central Asia. But if we are victorious, it will die." Until a year ago, when Afghanistan's government fell in an Islamic revolution, Tal-

Some 60,000 Tajik refugees have now fled to Afghanistan since the civil war began a year ago

States to pressure the govern-

revolt. "To stop the bloodshed and make the region stable, the whole world should help us remove these bandits from power," said the IRP leader, Mr Saeed Abdullah Noori, 45, a soft-spoken Islamic scholar.

ment to step down and allow the people to decide their fate through elections." Through their backing for the rebels in the year-old Tajik civil war, the Afghans have broadened "We are asking the United the conflict, attracting foreign

Fearing the Islamic-led rebels, Russia and Uzbekistan have given armour and MiG fighter aircraft to the Tajik government in Dushanbe.

Thousands of Russian and troops from neighbouring

Uzbekistan are also massed on Tajikistan's southern border, the Amu Darya river, to block the Afghan-based rebels from returning home to fight.

Hostility toward the Uzbeks

is already apparent among the 60,000-strong Tajik refugee population in Afghanistan, forced from their country as suspected opposition supporters. Tajikistan and Uzbekistan share large populations of each other's ethnic groups, and long-feared violence between them could flare at any time. A Tajik named Abdul Kahor,

for one, cannot forget how his village of Shartus was attacked. "Their tanks and helicopters pushed all of Sharhis towards the border Uzbeks from Shartus helped. Many of us drowned in the river," he said. "Now we are thinking of

The Tajik republic of 5m peo-ple has been racked by clan warfare since the Soviet Union dissolved in 1991 and the republic gained its independence. The fighting has pitted regional clans associated with democratic and Islamic forces such as the IRP against others connected with the former communist leadership.

The hardliners finally consolidated power in December, after thousands of Tajiks died and 350,000 were displaced. including those who fled to Afghanistan. Like all of Afghanistan's key figures, Mr Massoud insists he provides only humanitarian aid to the Tajiks. But IRP fighters in Talogan said Mr Massoud's Shura Nazar (supervisory council), provided their two-acre compound, their military training and weapons.

The men's crisp, new fatigues are identical to those worn by Mr Massoud's men in the Afghan capital of Kabul. Mr Massoud has had little choice. He is himself an ethnic Tajik, and is not alone in supporting the rebels.

Aid also comes from the Arab-financed Afghan parties Ittehad-i-Islami and Hezb-i-Islami. The latter is run by Afghanistan's prime minister designate, Mr Gulbuddin Hekmatyar.

"We have already trained about 1,000 of them," Mr Mohammed Zaman, a Hezb-i-Islami leader, said. "If this is really an Islamic government, we should help our brothers. Most of the people who have been trained have already gone back to Tajikistan."

If the Russian and Uzbek support continues, the Tajik rebels will face a difficult time against superior forces.

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Japan to reaffirm UN commitment

MR Kiichi Miyazawa, Japan's prime minister, is expected today to deliver a strong reaffirmation of the country's commitment to the United Nations peacekeeping opera-tion in Cambodia, as opposition demands for an immediate pull-out intensified.

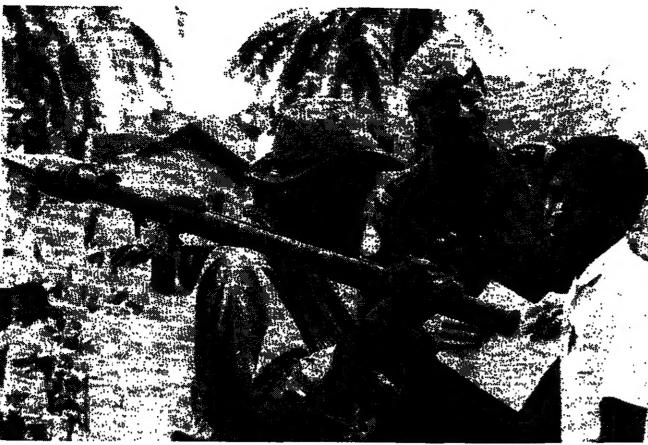
The Japanese government has been under extreme pressure since the killing last week of a civilian policeman in an amoush, and Mr Miyazawa has been advised to make an address that shows the government is both concerned about the safety of the peacekeepers and is committed to the UN operation.

However, the National Police Agency, which has responsibility for the 75 civilian police officers sent to Cambodia, continued to argue yesterday with the United Nations Transitional Authority in Cambodia (Untac) over the duties given to Japanese officers.
Officials at the NPA say Jap-

anese police, who are not carring arms, have been given mappropriate responsibilities such as acting as bodyguards and, in some cases, have not been given sufficient water or provisions by the UN authori-

Relations between Untac and the NPA have been strained since about eight Japanese police officers returned to Phnom Penh, the Cambodian capital, without official approval after the killing of the Japanese officer. The police officers have since returned to their posts.

A Japanese television news programme poll of 690 people last weekend found that 52 per



French UN commander Capt Michel Jourdan with militiamen after a Khmer Rouge attack near Puok in the north-west of Cambodia

military personnel should be withdrawn, while 37 per cent believe they should remain in the country.

The killing of the officer has stirred debate over whether the conflict in Cambodia now fits the five principles which supposedly govern Japanese participation in international peacekeeping operations. One ceasefire agreement is in place, and opposition parties say the Cambodian ceasefire has col-

Meanwhile, a six-member advance party left Tokyo yes-terday for Mozambique, where 48 Japanese military personnel are due to assist in another UN operation.
The other members of the

of those principles is that a group are due to leave before

the end of this month and will co-ordinate transport

 Mr Goh Chok Tong, Singapore's prime minister, yesterday suggested that China will not be a significant military threat to the region over the next five years, but he warned that the country's rapid economic growth could be accompanied by an expansion of mili-

tary ambitions in about 20 years' time.

In a meeting with Mr Toshio Nakayama, the director-general of Japan's Defence Agency, the prime minister said that the US-Japan-China triangular relationship had to remain stable to ensure that China had no incentive to build up its military capabil-

its coastal waters.

UK and China sanctuary agree on HK land sale for today

ANGLO-CHINESE relations

briefly returned to normal yes-

terday when British and Chi-

nese officials agreed to the release of 127.8 hectares of land

for sale in the 1993-94 financial

Included in this year's land

disposal programme is 45.59 hectares for the Black Point

power station, located in the

New Territories, which is due to come on stream in 1996. It

will be fired by natural gas

piped from a gas field near

The result of the meeting of

the Sino-British land commis-

sion cheered the Hong Kong

stock market. The Hang Seng

Index rose 102.74 points to end

the day at 6,841.97. However, British officials

cautioned against too much

optimism. Although the agree-

ment was greeted with a mea-

sure of relief, they pointed out that China benefited directly

Hainan Island.

By Robert Thomson By Simon Holberton in Hong Kong

A CONTROVERSIAL proposal for a whale sanctuary in the southern oceans is due to be roted on today by the International Whaling Commission, whose members were bitterly divided yesterday over whether the proposal has 'scientific merit".

Whale

vote set

French delegates, aware that an original proposal for an indefinite sanctuary would fail, now propose that the IWC, holding its annual meeting in Kyoto, should introduce a 50-year sanctuary which can be reviewed in 2003.

However, Japanese officials said the proposal, which needs approval from a three-quarters majority of the 32 countries represented, was "unscientific" and beyond the brief of the IWC. They were confident of mustering at least 10 votes, which would be enough to

defeat the proposal. The sanctuary, which has support from the UK, the US and Australia, would cover the area south of the 40th parallel in the waters around Antarctica. It would apply to all whale species, though it may not necessarily include the "research whaling" currently conducted by Japan, which takes about 300 whales a year

in the region. Japanese officials said the IWC had estimated that there were about 760,000 minke whales in the southern oceans. One representative said Japan was likely to receive support from a range of countries including Sweden and Mexico.

While the IWC's scientific committee found that the population of minke whales is large enough to allow limited catches, the committee also condemned Japan for the harvesting of striped dolphins in

The committee advised last year that there should be an interim halt in all direct catches of striped dolphins", but Japan admitted at least 1,000 striped dolphins were taken in 1992, and harvesting was continuing this year.

from Hong Kong land sales and that it had no interest in undermining the colony's property market.

Under the terms of the 1984 joint declaration, half of the proceeds of land sales in Hong Kong accrue to the colony's post-1997 government. A special fund set up to manage those proceeds has accumu-lated revenues in excess of

HK\$80bn (£6.6bn). Still left unresolved by yesterday's meeting was the future development of the colony's container port.

Last year the land commission approved the release of land for the ninth container terminal, but China rescinded the agreement in retaliation for Governor Chris Patten publicising his plans for wider political participation in the

colony. The land commission was due to meet in March. It was cancelled by the Chinese because of the row over Mr Patten's plans.

West Australian politician charged

MR RAY O'Connor, a former West Australian state premier, was charged yesterday with stealing and criminal defamation as part of a state corruption investigation, Reuter

reports from Perth. Mr O'Connor, premier in late 1982 and early 1983, was charged with one count of stealing and two counts of criminal defamation. He was released on his own recognisance and will appear in court on Friday when formal charges

will be read. Police allege he stole a cheque for A\$25,000 (£11,300) from the Western Australian Liberal Party in April 1984 and criminally defamed Mr George Cash, now the Western Australian mines minister, between March and April 1987.

If found guilty, he could face a maximum jail term of seven

Mr O'Connor succeeded Sir Charles Court as premier in late 1982, but his Liberal party government was ejected from office in February 1983 by the Labor party under Mr Brian Burke.

Mr Burke also faces criminal charges in a separate case and will stand trial in June on four counts related to A\$17,000 in overseas travel expenses. Prosecutors allege that Mr

Burke, who was later Australian ambassador to Ireland, claimed the expenses even though the travel was paid for by the state.

uming out

They say that he used the money to repay an over-

Thai toy factory fire toll rises above 200

By Victor Mallet and William Barnes in Bangkok

MORE THAN 200 workers, most of them women, were killed by a fire in a toy factory on the outskirts of Bangkok on Monday night in one of the world's worst industrial accidents.

Thai officials said hundreds more were injured and taken to hospital suffering from burns, smoke inhalation and limbs broken from jumping from the building's upper floors.

Many of the dead were found piled up at ground-floor exits or crushed under a collapsed staircase.

Mr Chavalit Yongchaiyudh, the Thai interior minister, said yesterday as more bodies were unearthed from the wreckage that he was establishing a committee to investigate the cause of the fire, the state of the factory build-

ings and its manufacturing processes. The factory was operated by Kader Industrial (Thailand), a subsidiary of Hong Kong's Kader Holdings.

It produced stuffed and plastic toys. including Babar the Elephant and characters from the Muppets television

No outside fire escapes were visible in the wreckage of the three buildings which were destroyed, or on a surviving four-storey building where the toys were stuffed with foam.

Workers who escaped the blaze said there had been earlier fires at the factory. They also said supervisors told them to stay at their posts when MonThe tragedy has reminded Thais of

the price they sometimes pay for an "economic miracle" based on export industries and cheap labour. Hundreds of thousands of Thais have flocked to the Bangkok metropolis from poor rural areas to work as labourers, maids or prostitutes.

Corruption is widespread among lowpaid government officials, and environmental and safety standards are often poorly enforced.

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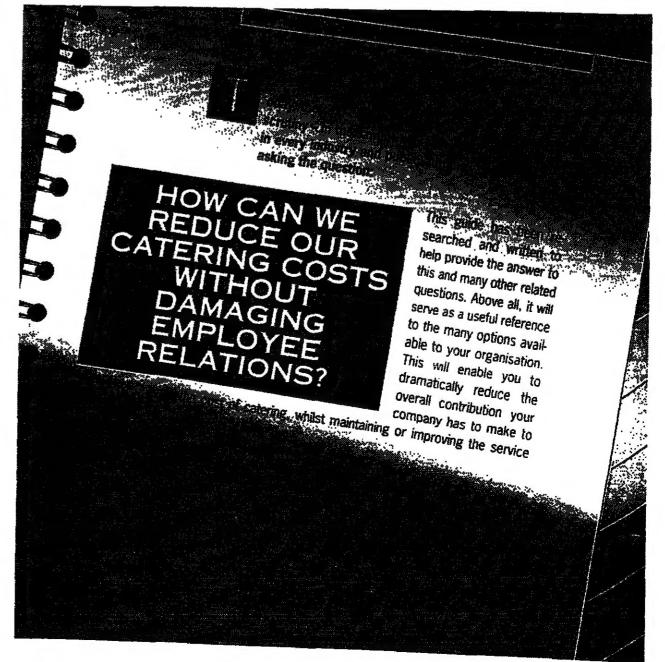
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offensive on trading rules

By Michiyo Nakamoto in Tokyo

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JAPAN has fired a potentially explosive shot into the ongoing battle over trade with its key trading partners by accusing them of unfair trade practices in a report released by the government yesterday.

The report from Japan, which is often on the receiving end of criticism about its trade practices, aims to counter a widespread perception that it is a frequent violator of international trade rules. It highlights the extent to which Japan's top 10 trading partners, which are members of the General Agreement on Tariffs and Trade, also resort to unfair trade practices.

The advisory committee to the Ministry of International Trade and Industry, which prepared the report, explains its purpose as being to adopt "an impartial approach to unfair trade practices by using internationally accepted rules... [and] to encourage mutual efforts to cope with unfair trade policies by recognising that all countries employ such policies and measures to some

degree."
It is the most comprehensive official response by Japan to recent criticism by its trading partners of the country's massive trade surplus and the underlying suggestion that the surplus is due to practices that do not conform to international rules.

The report also contains a strong rebuttal of the new US Japan's stubborn trade surplus can only be reduced by seeking measurable results in opening

its markets to foreign products.

A results-oriented policy not only lacks objectivity, it mistakenly links trade imbalances directly with inadequate market access, the report states.

The US, which recently identified construction, architectural and engineering services as areas in which the Japanese government discriminates against foreign suppliers, comes in for heavy criticism for its tendency to take unilateral action in retaliation for what it considers unfair trade practices. This, Japan says, is counter to the spirit of multilateral trade forums and counter-productive.

The US is without parallel in imposing measures that force its trading partners to abide by unilateral judg-ments," the report states. "In our view, the unilateral approach often only impedes the settlement of problems that are appearing. . . in the international economy.

The report concludes that multilateral forums and internationally accepted rules are the best way to resolve trade disputes and recommends that the Gatt dispute settlement mechanism be used "whenever necessary and feasible".

To that end, a successful conclusion of the Uruguay compliance with Gatt recommendations and to prevent unilateral measures being adopted administration's position that to resolve trade disputes.

Japan mounts Buying an end to Indonesia's logjam

William Keeling on a tortuous route to better infrastructure

mare: news that supplies for his factory are delayed by port congestion coincides with a power failure which shuts his plant, resulting in a default on important orders. An overloaded telephone network foils all attempts to contact clients. Tired and out of pocket he heads for home, only to get stuck for hours in a traffic jam.

It is on the cards in Indonesia, south-east Asia's largest country. where existing infrastructure creeks under pressure of the weight of rapid industrialisation. In its 1992 country report, the World Bank estimated that more than \$70bn (£45.4bn) of investment in power, telecommunications and transport would be needed this

Many businesses have seen it as an opportunity to offer private sector narticipation in infrastructure proects. Their first proposals, however, have suffered mixed fortunes, placing in doubt forecasts that the private sector could provide \$25bn in investment before 2000.

in 1990, Trafalgar House of the UK was close to agreeing a \$350m Build, Operate and Transfer (BOT) toll-road project to connect the current motorway system of Jakarta, the capital, to the city of Bandung, 60 miles south

The contract, however, was not

T IS the businessman's night- signed. The main stumbling block was an Indonesian law that road tariffs can only be set by presidential decree. Although some private sector toll-roads have been constructed by Citra Lamtoro Gung, a local company headed by President Suharto's eldest daughter, foreign banks are reluctant to provide finance unless state controls over tariffs are eased.

One project that looks likely to proceed with private sector participation is the launch and operation of two telecommunication satellites. Last month, to the surprise of some government ministers, a \$128m contract for the satellites was signed between Hughes Aircraft Company of the US and Satelindo of Indonesia.

Satelindo is 40 per cent owned by two state enterprises and 60 per cent by Bimagraha Telekominido, a private company headed by Mr Bambang Trihatmodjo, President Suharto's second son. Satelindo won the right to own and operate the satellites without an open tender, angering donors who have committed millions of dol-lars to the telecommunication sector.

Ministers say the deal's financing is and will need Rp1,460hn in financing still uncertain, although Mr B J Habiover the next five years. bie, the technology minister, may have used an invitation to the US Less likely to succeed is a private proposal to enlarge Jakarta's main Exim Bank last week to lobby for port of Tanjung Priok. In 1990 the state-owned port authority looked at export credits. Indonesia's state airoptions for expanding the existing craft company, IPTN, which is run by

Mr Habibie, is expected to build comcontainer facilities, with a capacity of about 1.1m TEU (20ft equivalent ponents comprising up to a third of

Rp700bn (£215m) bond issue next year TEU by the end of the decade. Donors say a BOT proposal was received from a consortium led by the Humpuss Group of Mr Hutomo Man-dala Putra, President Suharto's youngest son, and including Mitsui of Japan and P&O of the UK. The pro-

posal was accepted, without resort to

units) containers, to accommodate

demand of 1.5m TEU by 1996 and 2.4m

The project, however, required the resettlement of nearly 40,000 people from a slum area. Concern over how this would be achieved and problems in financing the high cost of the consortium's proposal - the civil works

alone came in at \$200m - have hin-

dered progress. Ministers say the consortium's potential financial backers have withdrawn and an alternative project is likely to proceed under state ownership with funds provided by interna-tional donors. Sufficient new capacity. however, may not be installed in time to prevent shipping companies demanding surcharges to cover delays

in using Tanjung Prick. Problems in finalising private sector deals have also hit power sector proposals. Twelve months ago Mission Energy of the US received government approval to build, operate and own two 600MW units of the Paiton power complex, worth \$2bn, after a two-year battle by Indonesia's Bimantara Citra Group, also owned by Mr Trihatmodjo, to win the con-

Bimantara Citra has since joined up with Siemens of Germany to bid. without apparent competition, for a further two 600MW units at Paiton.

Project officials say Mission Energy currently has a 36-member negotia-ting team in Jakarta and talks are at an advanced stage.

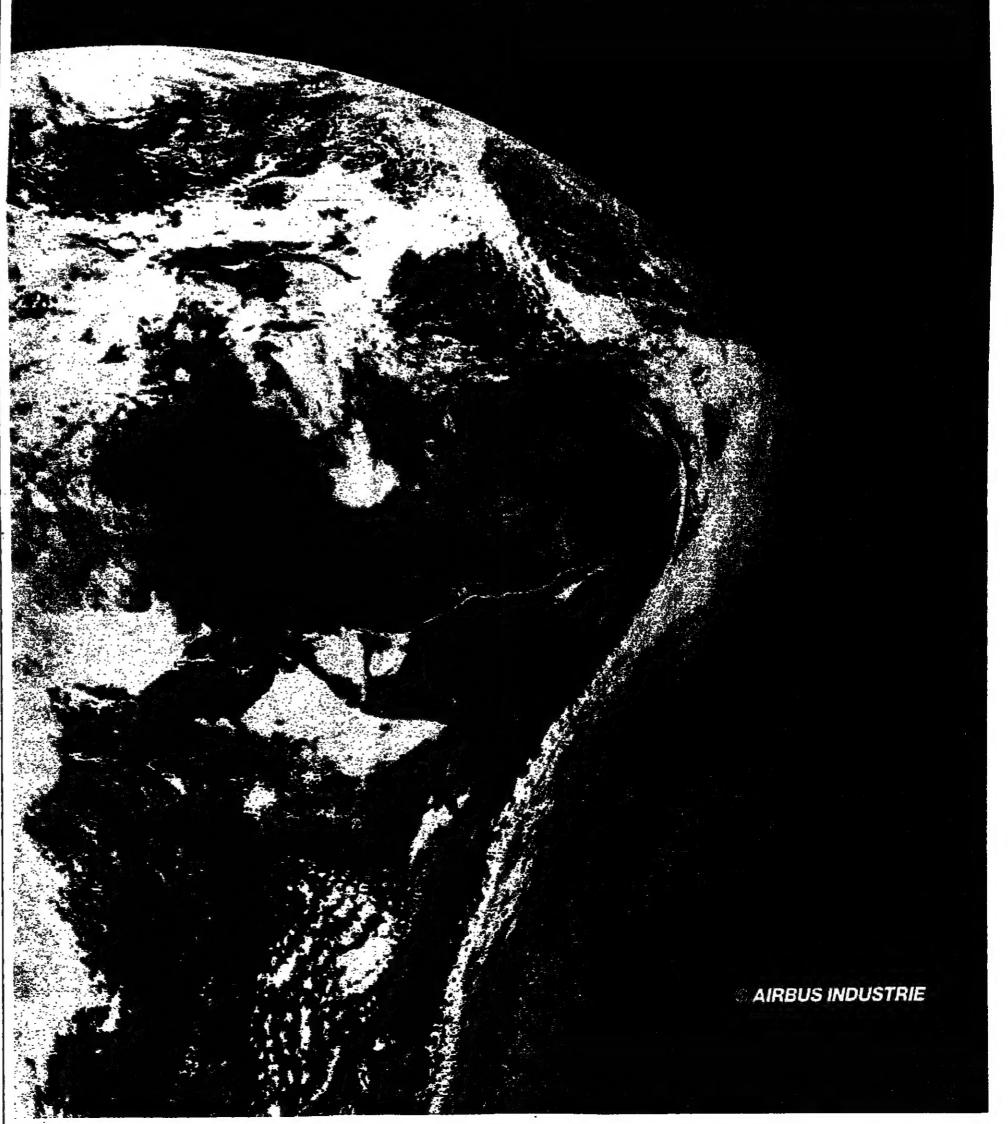
There is much resting on the nego-tiations. As one government official noted: "Everybody is looking to Paiton. It will set the standards for the



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Brokers say Satelindo is planning a

the satellites' value



US farmers give warning on Gatt

By Nancy Dunne In Washington

THE American Farm Bureau, the most consistent advocate of farm trade reform within the Uruguay Round, is warning that the US agriculture lobby may withdraw its support if US negotiators accept EC offers on market access for commodities.

Today US and EC agriculture negotiators in Washington are scheduled to start the final push to get agreement before the leaders of the Group of Seven industrialised countries meet in July in Tokyo.

Mr Dean Kleckner, president of the Farm Bureau, has travelled thousands of miles during the seven years of the Round negotiations, accepting what he says is increasingly less for the US farm sector as the EC has proved intractable on con-

However, the final straw could be what Mr Kleckner calls "padding of the EC's tariff equivalents" under the tariffication process, which converts

The Dunkel draft for a final act to the Uruguay Round, pro-

increased market access of 3-5 per cent. According to Mr Kleckner and Mr Paul Drazak, also of the Farm Bureau, the French are pushing for a settlement which could actually reduce market access in products which already have more than 3-5 per cent.

They say tariffs would under the Common Agriculture Policy are reduced. This of the total price covered by a tariff, increasing the price gap between EC products and the prices of foreign competitors.

Other US farm groups have grown disillusioned with the Gatt talks, particularly as it has become clear that no Administration would be able to convince the EC to to phase out all subsidies. They say the US gets little from the 20 per cent reduction in domestic supports already negotiated; the proposed agreements on cuts in export subsidies and food standards will be useful but

MOTORWAY DISPUTE

Thailand reneges on \$1bn contract

By Victor Mailst in Bangkok A DECISION by the Thai

government to renege on the terms of a \$1bn (£636m) elevated motorway contract for Bangkok just as the road is due to open has outraged for-eign and local investors, and threatens to undermine efforts to finance future infrastructure projects in Thailand.

Foreign and Thai banks which have committed the equivalent of Bt20bn (£513m) to Bangkok Expressway Co Ltd (BECL), the construction consortium led by Kumagai Gumi of Japan, are due to meet in Hong Kong today to discuss the increasingly bitter dis-

The banks have suspended loan disbursements to BECL

since March BECL signed the 30-year contract to build and operate the road with the state-owned Expressway and Rapid Transit Authority of Thailand (ETA) in

BECL consortium members and lenders now accuse both the ETA and the Thai government of breaching the contract on a number of counts - in particular by refusing to charge the toll fees for motorists clearly specified in the con-

The expressway dispute is regarded as a vital test-case because Thailand is expected

to seek billions of dollars in credits in the next few years for much-needed infrastructure

projects.

Bangkok is probably the most traffic-congested capital in the world there are three elevated railway projects planned for the city worth a total of about \$7bn.

Eleven Thai banks agreed to provide up to Bt15bn in credit facilities for the new expressway and several of them also have equity, a group of 31 for-eign banks, led by DKB Asia, LTCB Asia, Credit Lyonnals and National Westminster, agreed to lend the equivalent of Bt5bn; and the Asian Development Bank provided \$40m in long-term credit and

It was regarded as a commercial "build-operate-transfer" project - one of the first in Thailand - and there were no government guarantees or subsidies. Predictable cash flow as specified in the contract is therefore seen as vital by the lenders and investors.

The worst blow to BECL came when the cabinet decided unilaterally last month to impose a 20-baht toll for cars using the expressway system, instead of the contracted 30baht fee, apparently because it feared opposition from Palang Dharma, one of the Bangkokbased political parties in the coalition government.

Brazil may

lose another

Clinton set to back off on tax credit

By George Graham in

PRESIDENT Bill Clinton yesterday tried to regain momentum for his economic programme by appealing to voters in middle America to help him take on the powerful lobbyists" who are beginning to line up against his proposals.

But as he spoke to high school students in Chicago, the White House was already preparing to give ground on one important element of the package, agreeing to abandon its proposal for an investment tax credit and instead to accept a lower increase in the corporate income tax rate than it had

originally requested. The investment tax credit has featured in Mr Clinton's economic programme ever since last year's election cam-paign, but it has never won 35 to 35.5 per cent,

ness or Congress.

The proposal included a per-manent credit for businesses with sales of less than \$5m (£3.2m), as well as a temporary two-year credit for larger businesses, intended to stimulate the economy in the short run and encourage companies to create new jobs.

Together, the two credits were expected to cost \$24bn over five years, but critics said they would at best only bring forward investments that would have been made in any

Businesses have generally said they would prefer a lower tax rate. The administration. which at first had tried to replace the investment tax credit with other business investment incentives, now seems likely to accept a



UNDER PRESSURE: Clinton takes his programme to the people of Ohio

instead of the 2 percentage point rise to 36 per cent it had

originally requested. Mr Clinton has been caught in a cleft stick over his tax bill as the first flush of Democratic unity behind the new president

The accusations were imme-

diately denied by the govern-

ment. Mr Fujimori, in a series

of television appearances at the weekend, did his best to

limit the damage and pledged

support for both aides. He said

that recent successes against

guerrilla organisations proved

the "efficiency" with which

the investment tax credit is the is a particular target for necessary price for stronger support in Congress for the

Mr Clinton, buoyed by two overall plan, but every sign of days outside the confines of that flexibility only goes to Washington, expressed confidence that he could still drive encourage more members of the US Congress to press their he US Congress to press their war private amendments.
The proposed new energy tax
his legislative agenda through Congress, with the help of renewed backing for his plan

"All I have to do, I think, is go out here and ask them to help me sell it because the American people want something done about the deficit. They want something done about the economy," Mr

> cal allies were clamouring for Mr Resende's dismissal. Mr Franco cancelled all his appointments and summoned Mr Resende, who has denied any impropriety over the loans, to explain himself.

By Christina Lamb

in Rio de Janeiro

THE FUTURE of Brazil's latest

finance minister hung in the

balance yesterday as President

Itamar Franco came under

mounting pressure to sack him over alleged irregularities con-

cerning \$123m (£80m) in loans

Mr Eliseu Resende, who has

been at the helm of Latin

America's largest economy for

just six weeks, is under fire for

allegedly favouring his long-time former employers, con-

struction group Norberto Ode-

brecht, by approving govern-

ment project financing of

\$115m to Peru and \$18m to

Ecuador, The financing, which

enabled Odebrecht to win vari-

ous infrastructure contracts,

was approved against the

recommendations of the cen-

Yesterday newspaper editorials, business representatives and even the president's politi-

tral bank.

to Ecuador and Peru.

Mr Franco is in a delicate position. Assuming office after the impeachment of President

charges, Mr Franco has made honesty the hallmark of his administration and cannot afford to retain ministers whose integrity is in doubt, particularly in the key portfolio of finance.

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However, in the last eight months Brazil has got through three finance ministers and two central bank governors. Last Friday Ms Yeda Crusius resigned as planning minister, complaining that she had not been consulted over the country's economic plan.

Another change would further damage government credi-bility and heighten economic instability, pushing inflation beyond its current level of 30 per cent a month. Mr Aldo Lorenzetti, a direc-

tor of the powerful São Paulo Federation of Industries (Fiesp), said: "We can't just keep changing ministers left right and centre".

A change would also harm international negotiations. At the last round of talks with the International Monetary Fund two weeks ago, Mr Michel Camdessus, IMF managing director, said: "It would be nice if a Brazilian economic team stayed in place long enough for us to understand what they are

Armed forces' discontent worries Peruvian leaders

By Sally Bowen in Lima

RUMBLINGS in Peru's armed forces have prompted coup rumours twice in little over two weeks, again calling into question the political stability of President Alberto Fujimori's administration.

Army discontent is not directed at the president. On the contrary, apart from the usual complaints about pay ievels, the military, like most Peruvians, broadly support the government's economic and counter-subversion strategy.

But sectors of the military have grown increasingly hostile to two of Mr Fujimori's closest collaborators: armed forces chief General Nicolas Hermoza, and Mr Vladimiro Montesinos, the president's

intelligence adviser and confidant, who control internal

armed forces promotions. General Rodolfo Robles, who

Before making his allega-tions late last week, Gen Robles took refuge in the US embassy in Lima with his family, claiming their lives had been threatened. He has since been flown to Argentina where he is continuing to call for the removal of both Gen Hermoza and Mr Montesinos "for the health of the nation".

Gen Robles, who this week was stripped of his rank, is widely respected for his defence of human rights.

until recently ranked number three in the army hierarchy, has alleged the two men were implicated in a paramilitary death squad. He claims that they were directly responsible for several recent disappearances and extra-judicial kill-

> Peru's armed forces and the national intelligence service were operating. However, the accusations are likely further to arouse international alarm. The Clinton administration has made it clear that human rights will be the cornerstone of future policy in Latin America.

Quebec nationalists fight to retain French-only law

By Bernard Simon in Toronto

FRENCH-speaking nationalists in Quebec are seeking to mount a campaign against proposed relaxations of the prov-ince's French-only language law.

Premier Robert Bourassa's Liberal government has tabled legislation which would overturn a 15-year ban on the use of English on outdoor commercial signs, and abolish the Commission de Protection de la Langue Française, nicknamed the "language

The draft legislation, known as Bill 86, also makes modest concessions on the use of English and other languages in education by exempting some immigrants from attending

French schools.

Bilingual signs and immigrants' language rights are sensitive political issues in Quebec. Nationalists are expected to depict the latest propos-als as further evidence of the threat to their island of French culture in English-speaking North America. About 80 per cent of Quebec's 7m residents are French-speaking.

The fuss over Bill 86 is not expected to have a lasting impact. The Liberals have a large majority in the national assembly, and Mr Bourassa's popularity is high following a successful battle against skin cancer earlier this

Bill 86 is likely to be on the

French schools and allowing statute book by the end of English immersion classes at June, well ahead of the cam-June, well ahead of the campaign for the next provincial election, which must take place before autumn 1994.

Meanwhile, support appears to be waning for the Bloc Quebecois, the federal wing of the separatist Parti Quebecois. Judging by recent opinion polls, the BQ will capture no more than 25-30 seats - and possibly fewer - in the countrywide general election later this year.

Mr Robert Keaton, president of Alliance Quebec, which represents the interests of the province's anglophone community, said that Bill 86 "sends a positive message that there's a legitimate place for the English-speaking community

Talks re-open over \$44bn commercial debt

By Christina Lamb

TALKS reopened yesterday between Brazil and the full committee of its foreign creditor banks over a deal to restructure the country's \$44bn (£28.5bn) commercial debt.

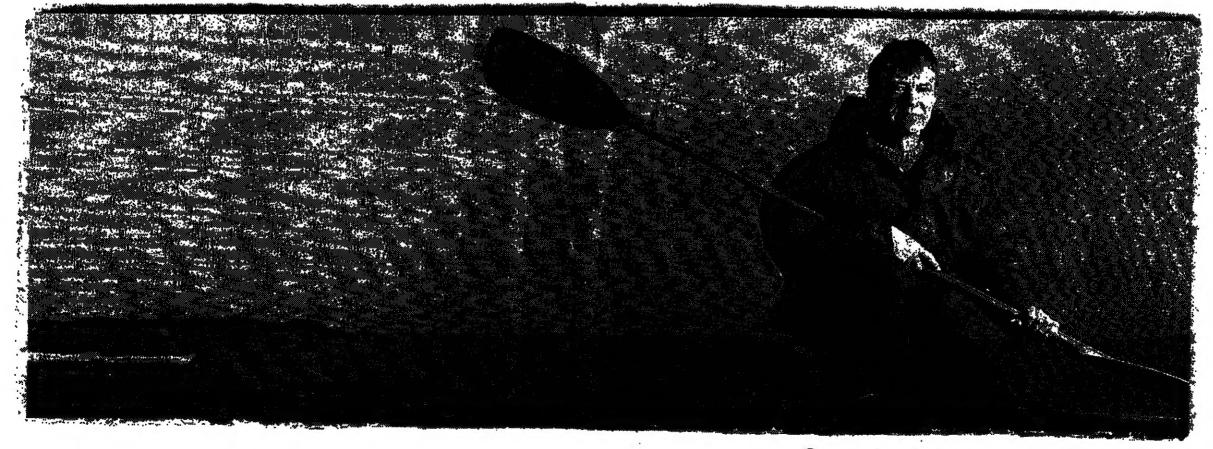
Mr Pedro Malan, Brazil's chief debt negotiator, said in an interview before the talks that the main item on the agenda would be redrawing the balance of debt conversion options made by the banks in February.

The banks chose heavily in favour of the par bond option, an instrument fully guaranteed for principal and one year's interest and consequently the most expensive for Brazil. The banks wanted 64 per cent of the total stock of debt in that

Mr Malan said this has dropped to 59 per cent after concessions by big banks, but it far exceeds the 40 per cent maximum desired by Brazil

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Nadir blames UK for failed Turkish bid

By John Murray Brown

MR ASIL Nadir yesterday blamed the British Foreign Office for the collapse of a last minute Turkish rescue bid which ultimately forced Polly Peck International (PPI) into

administration in October 1990. The former PPI chairman, who jumped bail to flee to northern Cyprus last week, said a credit package from Turkish state banks was ready to be signed, until Mr Douglas Hurd, foreign secretary, inter-

Speaking for the first time about the role President Turgut Ozal's government to salvage the group, Mr Nadir said: "There were lots of unanswered questions" about the the role of the Foreign Office.

When the Turkish government tried to help a British public company, there should only be gratitude from Britain not a threatening telex from the foreign office," Mr Nadir

said yesterday. Mr Nadir described the UK government intervention as more crude than Hitler's message to Chamberlain. It was none of their business to behave in that manner".

By Paul Betts in Mexico City

MR ROBERT Ayling, group

managing director of British Airways yesterday wrote to all BA managers telling them to inform all its 45,000 UK

employees it would do every-

thing it could to safeguard jobs

that the flag carrier will con-

tinue cutting costs of loss-mak-

ing UK operations as the only

alternative to closure or disposal of troubled businesses.

threat of industrial action from

BA is currently facing the

However, the letter warned

In October 1990, just before the administration order took effect, three Turkish banks had pledged £57.5m in another rescue effort, according to Mr

The creditors, however, refused to provide "a sensible standstill period" to waive the repayments on the PPI debts, and the initiative collapsed.

There was one last attempt to help Mr Nadir, when it came to his bail money after he was arrested on December 15 1990, charged with theft and false accounting. President Ozal then instructed the state owned Ziraatban to put up part of the £3.5m.

Separately, Mr Ramadan Guney, a north London businessman, put up fim. Asked what he planned to do about those who stood to forfeit money pledged as bail, Mr Nadir said yesterday that his "supporters will be able to handle any situation and nobody will be hardshipped".

Mr Nadir will a have chance to test his support in Turkey if he returns, as planned, to reclaim some of his assets. However with the death of Mr Ozal on April 17, he may find Turkish officials less receptive

BA managers told to reassure staff over cuts

ground staff. The unions fear this strategy could be the start of a broader policy to reduce pay and conditions throughout the company.

The letter from Mr Robert Ayling, BA's group managing director, reflects the airline's Illustrious.

growing concern that it may face mounting industrial action. It believes union positions are hardening over its globalisation strategy and its efforts to create low-cost subsidiaries for its UK regional services and the Gatwick-based European operations it acquired from Dan-Air last

Shipyard's future at risk after losing order

THE FUTURE of the long-established shipbuilding industry on Tyneside, north

east England, was placed in jeopardy yesterday when Swan Hunter lost its bid for a vital contract to build a 20,000tonne helicopter carrier for The contract, believed to be

worth about £170m, has gone instead to VSEL, the submarine yard at Barrow-in-Fur-ness, north west England, in conjunction with the Norwegian-owned Scottish company Kvaerner Govan. Swan Hunter described the

surprise decision as "potentially terminal". Mr Jonathan Aitken, defence procurement minister, said the VSEL bid won "by a very sub-

stantial margin of more than The plan for a helicopter

carrier was thought likely to be dropped in MoD budget cuts but was revived in March. The ship, to be called HMS Ocean, is designed to carry 12 helicopters, capable of landing several hundred Royal Marines. This role was formerly assigned to HMS Her-

mes, sold to India in 1986. Swan Runter was hoping to secure subsequent contracts for two large assault ships, worth about £200m each. Work on current orders - completing three navy frigates -

will run out next year.

The yard at Wallsend employs 2,200, compared with 4,500 when it was privatised in a management buyout in 1986. Since it opened in the 1870s, it has constructed 2,700 ships, from the famous Cunard lines Mauretania to the current aircraft carriers Ark Royal and

VSEL said the jobs argument was the same whether the new row-in-Furness or the Tyne. The contract marks the sub-marine builder's return to surface ship work after an 11-year absence. However, under the contract, the ship itself will be built at Kvaerner Govan on Clydeside and will be turned into a military vessel at VSEL.

By David White, Defence Correspondent

MR JOHN MACGREGOR. transport secretary, yesterday firmly ruled out the introduction of pay-as-you-go tolls on Britain's motorway system for at least five years.

Correspondent, in Gothenburg

He left open, however, the possibility that money could be raised from road users earlier than that by requiring them to buy and display an annual per-mit if they wanted to use the

Mr MacGregor is shortly expected to publish a consultation paper setting out the options for raising more money from motorists to help finance the government's £19bn road-building programme.

Yesterday he visited the world's most advanced experi-ment in road pricing technology at a test site in Gothenburg, Sweden, to see how charges could be collected elec-tronically from motorists using roadside beacons that debit charges from devices inside

But Mr Jonas Sundberg, senior researcher for Sweden's Transport Research Institute, told Mr MacGregor that even when the technology had been fully developed, it could not be introduced nationally in Britain until at least 1998 because of the time it would take to fit the devices to the country's 25m vehicles.

Mr MacGregor has already ruled out the idea of collecting charges through Continentalstyle toll-booths because they would slow traffic down and take up too much land. That leaves annual permits is 1998," he said.

that could be rushed.

"You have to have a political

debate, you have to decide

whether you take up this

option, you have to get legisla-

tion for it and you have to pre-

Mr MacGregor said the per-mit system was a possible

alternative. "There is a discus-

as the only short-term measure Mr MacGregor conceded that electronic road tolls could not be introduced in Britain for at

Britain's motorway drivers may face the introduction of a permit scheme to help finance the UK's £19bn roadbuilding programm least five years. "I have cersion about that in the green tainly been told by all the paper, (consultation document) experts I have spoken to so far but there is a lot of difficulty that the first feasible moment about it because it doesn't have the flexibility of the elec-But he added that electronic tronic system. It would be fearoad tolling was not an issue sible and technologically possible, but you would have to iron

Technology limits road pricing plans but permit system still possible on motorways

Pay-as-you-go tolls ruled out until 1998

One of the chief objections to a permit system is likely to be the difficulty of reconciling it with privately built toll roads, which the government is keen to encourage.

out a lot of practical prob-

to pay tolls on privately built roads if they had already paid for a permit to use the stateowned motorways.

One solution likely to be explored in the green paper is the idea of so-called shadow tolls, under which the government would reward private sector operators for building motorways by paying them a fee according to the number of vehicles that used them.

 A bridge rather than a tunnel is the option preferred by overnment for the proposed Thames to relieve the notorious traffic bottleneck in east

Subject to planning proce dures, which are likely to involve a public inquiry, the new crossing could be com-pleted around the turn of the

A department brochure published as part of the consulta-tion says that the substantial cost difference between the £130m for the bridge at 1992 prices, and the £185m for the tunnel clearly favoured the for-

Warnings over exports to Iraq 'ignored', inquiry told

SENIOR military advisers warned in the late 1980s that the export of machine tools by British exporters was contributing to a major build up of Iraq's defence capability, the Scott inquiry into arms sales to Baghdad heard yesterday.

Their advice, however, was ignored by the Department of Trade and Industry and other government officials, according to Lt-Col Richard Glazebrook, a retired army officer who was a member of a Ministry of Defence working group which was meant to vet export licences to Iraq.

Lt-Col Glazebrook said that concern about British exports had deepened substantially after February 1989. By then the group had been

told of a secret government Lt-Col Glazebrook said. His decision to relax the rules banning the sale of defence-related equipment to Iraq which was withheld from Parliament.

According to Lt-Col Glazebrook this led in practice to sensitive export licences being allowed to accumulate, only to be approved virtually without restrictions by the Department of Trade and Industry which overruled the advice of some Ministry of Defence officials.

Lt-Col Glazebrook said his concern and that of other military advisers in the MoD working group "crystalised" in June 1989 after the group suspected that a number of machine tool export licence applications had

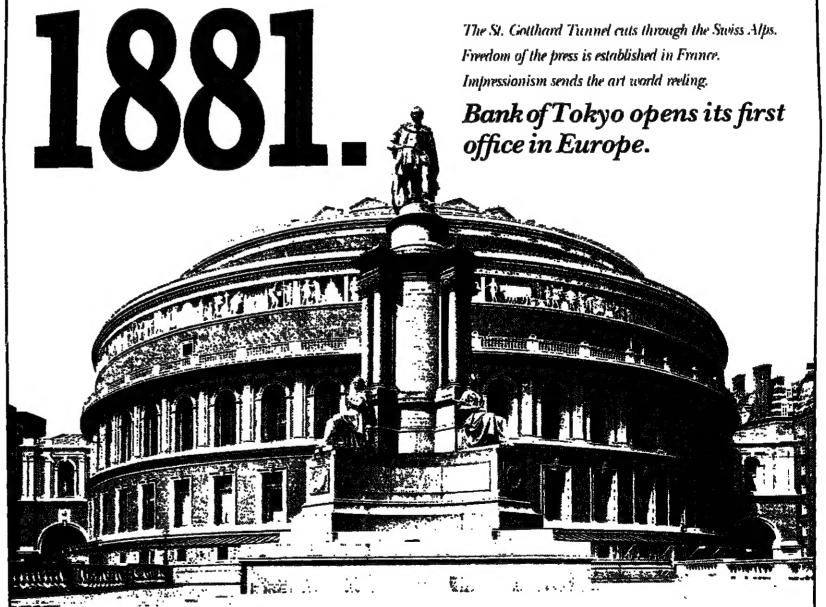
"The more applications were uncovered the more I realised that this was a can of worms,"

concern was the subject of a detailed memorandum which was among the documents the government tried to suppress "in the national interest" during the trial of three former directors of the Coventry-based machine tools manufacturer

Matrix-Churchill. The trial collapsed before the document titled British Assistance to the Emerging Iraqi Arms Industry was ever used in court.

But yesterday it was read virtually in full by the counsel for the inquiry as part of the evidence Lord Juctice Scott is accumulating about the extent the government may have breached its own original guidelines governing defence exports to Iraq.

The hearing continues today.



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Two Centuries of Private Banking

Key Data			
in SFr m	1991	1992	% Change
Net Revenues Cash Flow Net Income Dividend Extraordinary Dividend Total Assets Capital and Reserves	66.6 18.4 14.1 7.2 — 387.0 109.7	68.8 19.9 14.3 7.8 27.0 400.9 89.0	3 2 8 4 -19
Sm [#]	221	212	-4

With stocks and bonds more buoyant than in previous years due to easing money-market rates, Ferner Lulin was once again able to achieve satisfactory results in fiscal 1992. The nearly SFr 20m our operations generated in cash flow enabled us to raise our dividend from 24% to 26% while retaining more money to cover capital investments than in the preceding financial year. In conjunction with the restructuring of the SBC group's portfolio management activities, the major development in our financial situation last year was the distribution of an extraordinary dividend amounting to SFr 27m

As a result, the capital and reserves reported in the balance sheet fell to SFr 89m from 110m the previous year, following allocation of 1992 net income. Even so, at over 20% of total assets and over a third of borrowed funds, they are still extremely large compared with

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tax break for shipping

By Alison Smith

TORY backbenchers will turn the heat on government ministers over a further issue today as senior Conservatives renev calls for extra help for the UK

shipping industry Sir Giles Shaw, a former of the powerful executive of the 1922 committee of Tory rank-and-file MPs, has proposed a change to the finance bill to give the shipping industry 100 per cent first-year capital allowances.

Other senior Tories have signed up to his amendment. and the opposition is also expected to give them support in the debate late tonight.

On Monday, a rebellion of rank-and-file Conservative MPs over the plans to extend Value Added Tax to domestic fuel cut the government's majority to just 10.

The MPs involved are still finalising tactics. If they do not press the matter tonight, one option is to return to the issue at the next detailed discussion of the budget later in

The government is expected to stick to its previous use saying that ministers

Tory rebels hope to win Major under pressure to reshuffle cabinet

SPECULATION ABOUT a summer cabinet reshuffle gathered fresh momentum yesterrefused to confirm that Mr Norman Lamont, the chancellor of the exchequer, would present this year's second bud-

Challenged repeatedly by Mr John Smith, the opposition Labour leader, in front of a noisy House of Commons Mr Major responded aggressively but stopped short of giving the

quested assurance. While it would be virtually unprecedented for a prime minister to comment on possible cabinet changes in the way demanded, Mr Major's refusal to be drawn reinforced expectations at Westminster that Mr Lamont will be moved in a July reshuffle.

Meanwhile the government staged a retreat in its long-running battle with teachers by announcing that mandatory tests in schools would be simplified and streamlined from

Its decision, rushed out in a House of Commons statement after a morning of Downing Street crisis-management, appeared to calm the rising disstill believe it would be diffi-cult to justify the tax break. | content among Tory MPs about the handling of the dispute. But it failed to persuade the teachers to lift their boycott on

this summer's tests.
The row, which had set the government against most of the educational establishment and prompted growing unease among parents, contributed to the government's disastrous performance in last week's county council elections

Earlier Mr Patten had been said by friends to have been "incandescent" at press reports that the prime minister's office had "bounced" him into a climbdown.

Coming in the wake of Mon-day night's embarrassing backbench revolt over the imposition of VAT on domestic fuel hills, the prime minister's remarks about the chancellor added to the impression of a government in disarray after last week's disastrous Conservative performance in elections across the country.

They contrasted sharply with the vote of confidence he offered Mr John Patten, the beleaguered education secretary, whom he said he was "four-square" behind. At the very least they indicated Mr Major was keeping all his options open.

Arriving in the chamber to now customary Labour shouts of "Resign!". Mr Major was

Smith, who asked: "Can you tell us if the budget in November will be presented by the present chancellor?"

Mr Major retorted by branding the question "a hoary old chestnut" and saying he had "not yet even begun to contem-plate cabinet changes."

He went on to praise Mr Lamont's record while avoiding giving a direct answer to Mr Smith's question. It was because the chancellor has taken difficult decisions that we now have inflation at a 25vear low, interest rates at a 15-year low and the prospect of the fastest growth in Europe this year and next year." When Mr Smith repeated his

question the prime minister responded more aggressively. referring to last week's Labour mix-up over the party's economics spokesman in the Lords. "If I wanted advice on cabinet making, I would not seek it from you, who last week had to sack your own economic spokesman for incompetence." Mr Major said.

Offering "a third shot" at removing the question-mark over Mr Lamont's future, Mr Major retorted with a reference to his own assessment of last week's election results: "Why can't you just admit you have got a bloody nose! It's a good

reform movement, to the Plan

Britain in brief



Overseas role in newspaper may increase

Newspaper Publishing plans to raise new significant capital to develop The Independent and endent on Sunday to compete in the increasingly competitive national newspa per market.

A range of financing options will be considered so that around £10m can be devoted to improving the titles. They include the use of internal resources, bank borrowing and raising new capital from exist-ing shareholders and potential new investors.

Newspaper Publishing confirmed last night that its principal two shareholders, El País of Spain and La Repubblica of Italy, have made it clear that they are willing to increase their stake in the company. At the moment each of the continental European groups hold more than 18 per cent of the company and both could lift their stakes to around 25 per cent each giving them effec-

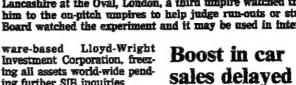
No early bid for Newspaper Publishing is expected by the main founder Mr Andreas Whittam Smith but it is clear a bid could easily be triggered under Stock exchange rules if El Pais and La Repubblica increased their stake and were seen to be acting in concert.

A new telecommunications company is about to start digging up the City of London's SA off-shore streets to lay its own network,

broker in court Funds deposited with an investment company run by Mr Ian Lloyd-Wright, a South African-based off-shore broker, appear not to have been placed in any investment funds, lawyers for the Securities and Investments Board told the

High Court. Instead, much of the money appeared to have been paid to the benefit of a Mr Kitallides,

spend "tens of millions" in the next few months on the first stages of constructing its own



Investment Corporation, freez-

ing all assets world-wide pend-

Lawyers for Mr Lloyd-Wright

said he strenuously denied any

and expects to be offering

local services to rival BT and Mercury by the autumn. City of London Telecommu-

nications (Colt) has been

granted a government licence

to build and operate its own

fixed-wire network within the

London region, extending out

Colt, an offshoot of Fidelity,

a US investment management

company which has telecoms

concerns in the US, intends to

to the M25 boundary.

ing further SIB inquiries.

Telecom plan

dishonesty.

for City

Car sales in Britain will not bounce back to the 1980's boom levels until the next century, according to a report issued by the Henley Centre for Forecasting. Although the number of drivers is expected to grow. customers' attitudes towards car purchases have changed significantly during the recession - drivers are now accepting lower status or second hand cars, and delaying for 15% longer before buying a new car, the report said.

No caffeine drinks limit

The government decided not to introduce a maximum caffeine limit for soft drinks and freed manufacturers to decide the sugar content. Mr Nicholas Soames, food minister, said he had asked the Food Advisory Committee to review its 1988 commendation on the need

> Lewis Platt - Hesley Parkard Arno Penzias - AT&T Akira Fujimasa - Todah

Craig Barrett - bad

lain Vallance - KT

John Landry - Loin

Sung Kyou Park - Daram Tekson

Scott McNealy - Sun Murnes senis Carlo de Benedetti - Olivett

Bennis Patrick - Time Warmer Teleron-

Dr James Martin - James Maria Insola

Prof Ken Sakamura - Takyo University

Stan Miranda - Bain & Congrup

Steve Ballmer - Mirrorf

James Unruh - UNISYS

Marc Porat - General Magi

Kazukiko Niski - ASCII

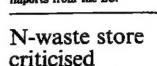
John Sculley - Apple

Steven Boriman - Highe Spac & Televous System

Bradley Holmes - Furner US Star Department

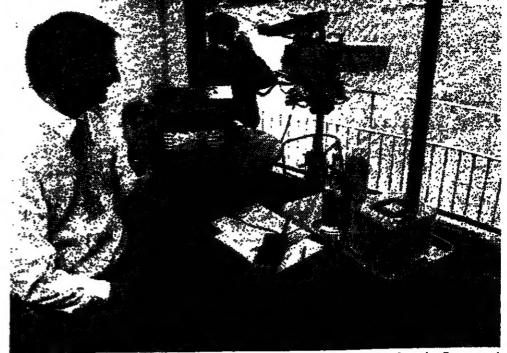
Nickolas Negroponte - The Medical Adentes, MIT

for a caffeine limit. No adverse effects on young children had been reported since the introduction of high caffeine soft drinks; any UK restriction could not be applied to imports from the EC.



A government advisory committee attacked the timetable for opening an underground store of nuclear waste at Sellafield in Cumbria as unrealistic. The Radioactive Waste Man-

agement Advisory Committee's annual report said that "disposal of radioactive waste is very unlikely to take place in the (proposed) repository any earlier than 2010", three years after the target date. The underground caverns, to be constructed by UK Nirex, the nuclear industry's waste-disposal company, are intended to take low and medium level waste from the UK's Magnox nuclear reactors and from British Nuclear Fuels' Thorp plant



Cricket, England's summer sport, underwent a modest revolution yesterday. As Surrey met Lancashire at the Oval, London, a third umpire watched the game on TV. A two-way radio linked him to the on-pitch umpires to help judge run-outs or stumpings. The Test and County Cricket Board watched the experiment and it may be used in international matches later this season.

Smith set to follow NZ model on PR

By Ralph Atkins

MR JOHN SMITH, the opposition Labour leader, is eparing to tell his party that it should back the principle of changing Britain's electoral system - provided reform is supported in a national refer-

He is working on a plan intended to rally opponents and supporters of electoral reform while leaving Labour, after its autumn conference, with a clear statement on how it would act in government.

Deep internal divisions over electoral reform will be highlighted today when Labour MPs debate the report of the party's electoral reform com-mission under Professor Raymond Plant.

thinking to next Wednesday's meeting of Labour's ruling National Executive Committee Proposals that Labour should embrace electoral reform have already angered the substantial section of the Labour party including Mrs Margaret Beckett, deputy Labour leader - that wants no change from

the current "first past the post system" for electing MPs. The Plant commission recommended a French-style "supplementary vote" system, regarded as a compromise by supporters of proportional rep-

Mr Smith will set out his

Mr Smith is as cautious about reform but is understood have to have accepted the case for change - although the extent to which he will back the Plant report's conclusions is unclear. He is expected to reject calling for a Royal Commission on electoral reform that would have delayed any

keep supporters of "first past the post" on side by making clear that no change would be made until after at least one Mr Smith is seriously consid-

ering a scheme proposed by Charter 88, the constitutional

Commission and based on a New Zealand model. In that country, a "prefer-endum" was held last year containing two parts: voters were asked whether the "first past the post" system should be changed and then to chose between alternative electoral New Zealand plans a further

Instead, Mr Smith will aim to referendum for later this year on legislation implementing an "Additional Member" electoral Amid pressure within Labour ranks Mr Smith is also

links with the party.

they said. ready for a confrontation with The court renewed injunctrade union bosses over their tions against Mr Lloyd-Wright and his company, the Dela-



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om O'Neill, managing director of Barr & Stroud points to an L-shaped stretch of desk space, indistinguishable from any other in an open plan office. "That's where I sit," he says proudly.

He adds: "It was only when I said that was where I was going to work that other senior executives accepted the idea of not having their own offices."

Barr & Stroud, which makes equipment such as gunsights, peri-scopes and rangefinders mainly for the defence industry, is claiming success in breaking away from what O'Neill admits were the grossly inefficient management and production methods of its past.

In common with other defence subcontractors the company is having to face up to the competitive challenge posed by the ending of the cold war, and by changes in the old cosy relationship with its customers. What makes its experience unusual, however, is the galvanising effect which re-locating to new premises appears to have had on the bottom line.

The move to a large, airy new factory in Glasgow - in which office space merges into manufacturing areas - has helped Barr & Stroud over the last couple of years cut its production lead times from 15 months to seven months, and raise the percentage of products delivered on time from a slovenly 10 per cent to 90 per cent. Last year it made an operating profit of £1.3m, its first since the late 1980s.

O'Neill admits that Barr & Stroud, owned 50-50 by Pilkington and the French company Thomson, was a product of the "featherbedded" defence industry, operating on cost-plus contracts. Before the move

or managers in the more fren-

zied reaches of the private sector, the idea of running a charity must feel like an invitation

Reality, however, is different.

Charities may be driven by philan-

thropic motives, but they face most of the same financial and competi-

tive pressures as commercial

Thousands of small, local chart-

ties will always depend on volun-

government ambitions for the vol-

untary sector to become a large-

scale provider of state-financed

welfare services are encouraging

moves towards an élite, super-

league of big charities. Attention is

increasingly focusing, therefore, on

organisations should meet their

management needs.

to retreat into monastic life.

organisations.

James Buxton describes how moving factory has helped to rejuvenate Barr & Stroud

Sights set on a new target

it was housed in Edwardian plants in Anniesland, Glasgow.

Initial efforts at transforming the company through computerisation faltered in the face of ingrained structures. "With computerisation alone the company would just have been automating inefficiency, according to Mike Ward of Andersen Consulting, which came in to advise Barr & Stroud on its transformation.

Just as the company realised it needed more sweeping changes, however, it sold its old site to Safeway for £14.5m and was able to commission a new £20m plant, designed by the architects Ryder Nicklin.

The reorganisation could consequently start again from scratch. The move opened people's minds," says O'Neill. They suddenly said: "Why can't we do this or that?" We wouldn't have made half the productivity gains we've achieved if we'd stayed where we were."

The new factory, at Linthouse on the banks of the Clyde, employs 700 people, compared with the 2,100 who worked at Anniesland. Yet turnover between the years to

March 1990 and March 1993 has to their ideas. If people don't take gone down proportionately less than the workforce, falling from

From the start the company told staff it wanted to cut 800 jobs and achieve a single status factory, in which the main differential between employees would be their salary level. That meant reducing nine tiers of management to four, scrap-ping the six different grades of caneen in favour of one.

Not surprisingly, says O'Neill, "the biggest opposition to change came from middle management, because they were the group most threatened and were going to be decimated - what was happening really threatened their comfort

O'Neill fired 22 of the 40 senior executives in early 1990 soon after taking over as managing director, "people who were not going to get on the train in the direction we were going".

He says he spelt out frankly to the workforce what was intended. "We gave them the bad news about

ownership of change, they won't change their behaviour. Instead of the old hierarchical

structure staff now work in 12 teams, each dedicated to specific projects. These include a civilian version of the company's thermal imaging equipment, used for spot-ting objects and people in the dark, which Barr & Strond is selling to police forces.

Rach team includes designers,

production planners, materials purchasers and production controllers. Staff report to a team leader, rather a middle manager such as the head of the machine shop as they would have done previously. The four tiers of management consist of the managing director (O'Neill), the operations director (Lawrie Rumens), the team leaders and everyone else, from machinist to receptionist.

Rumens believes that as Rarr & Stroud moves closer to its mediumterm goal of achieving full computer integrated manufacturing, his job will disappear, reducing the four



Barr & Stroud says a system under which seven trade unions each had negotiating rights has been reduced to a single bargaining

Barr & Stroud has cut 1,400 jobs from its workforce in three big waves of redundancies and early retirement. The management dropped a compulsory redundancy programme after a two-day strike in ate 1991 and all redundancies have

been voluntary.
Stewart Ritchie, convener for the AKEU engineer's union, says the employees like the new working arrangements. The management, he

used to be about what's going on". The other hig change which con-tributed strongly to cutting the workforce and the size of the company's operations was the switch to outsourcing most of its manufacturing. Here again, the move to new emises was an important catalyst In the old factory Barr & Stroud used to be vertically integrated. producing much of the metalwork and most of the electronic compo-

ments for its products.
"We decided our strength was in designing and making systems," says O'Neill. "We wanted to concentrate on that and buy in the rest."

down to 30 people from 200, and the same staff reduction was achieved by the electronics section. Most electronic components are now made or assembled by the US company Hughes Microelectronics at Glenrothes, Fife, while optical components come from Pilkington Optronics' plant at St Asaph in North Wales. Machining is done by a company in the Isle of Man.

Now only 23 suppliers account for 60 per cent of all inputs - three years ago the company had more than 3,000 suppliers. By simplifying the manufacturing operation, stocks and work in progress have fallen

Running the charity superleague

Alan Pike describes how the sector is trying to improve its management skills

of the Centre for Voluntary Sector and Not-for-Profit Management (Volprof) at London's City University Business School, shows that charities rely heavily on outside recruitment to find many senior

teers for their management. But According to the study, 53 per cent of top managers in the higgest 200 charities came from outside the voluntary sector - 83 per cent from commercial organisations and 20 per cent from public-sector ones. The bigger the charity, the more likely it was to recruit its chief how these large, business-like executive and senior directors from outside the sector.

A survey* by Ian Bruce, chief executive of the Royal National "The survey asked only about Institute for the Blind and director

tainly have discovered an even higher proportion with backgrounds outside the voluntary sec-

charities are complex and it is therefore no surprise that they sometimes buy in specialist skilis. "At the RNIB we are running schools and hotels, managing a 250m budget, employing 2,000 peo-ple, training and managing volumteers and providing services of acute importance to our clients,'

"It is quite a managerial chal-lenge, something that those people in the commercial sector who individuals' last jobs," says Bruce. in the commercial sector who
"Had we traced their careers furregard us as amateurs fail to appre-

Even so, he helieves inn menu senior posts in big charities are filled by outside recruitment. "Some outside talent is obviously good and brings in new ideas. But if charities are recruiting a majority of their senior staff from outside it suggests they are not doing enough to train and promote their own middle managers. That is not good for staff morale or the long-term development of the sec-

Some charities take organised tary sector to develop the talents of steps to develop managers interits own managers is that recruits naily - RNIB runs its own management training scheme with South from the commercial world are not Bank University - but his research always successful. "Some commercial managers cannot cope. They

ficient attention to management.

Volprof is undertaking a feasibility study to see whether this could be remedied by sector-wide training and devaluates. tend to be the more inflexible ones," says Bruce.

Bruce and his colleagues at Volprof have begun researching similarities and differences between ing and development programmes. And the National Council for Volmanaging in the two sectors. Diana untary Organisations this month Leat, Volprof visiting senior set up a study group chaired by Bruce to consider whether a formal Industry Training Organisation for research fellow, believes many of the assumed differences between commercial and voluntary organi-sations are based on oversimplified the voluntary sector should be established. The group will produce its recommendations early next

Rather than searching for differences between charities and com-Another incentive for the volunmercial companies, she believes the starting point must be within individual organisations, regardless of the sector they are in. It is clearly unhelpful, she says in a Volprof report, to put ICI and a market

stall in the same category just because they are both commercial organisations; similarly, Oxfam has little in common with a village playgroup. But, she adds: "It may be more illuminating to look at the similarities between, say, Apple and Oxfam than those between Apple and Pepsi."

In any case, believes Leat, we may be witnessing a convergence in management priorities between commercial and voluntary organisations to become more businesslike - many resulting from public funding changes, with charities having to compete for contracts. But, she suggests, there are equal

essures in the other direction, with some characteristics more familiar to the voluntary sector becoming increasingly essential to the success of modern commercial

*Managing Across Sectors, £9.50, City University Business School.

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Sugar Cans and By-Products Development Co. Intends to purchase electrical and mechanical equipment of 43 secondary pumping stations related to three of its sugar cane agro-industry units located in south part of Ahwaz City through international

The total no. of pumps related to the above mentioned stations is 192 and water flow capacity of each pump should be between 470 to 600 litres per second against 6.5 to 9.5 meter of total head.

interested manufacturers are requested to deposit the amount of US\$500 for each Agro-Industry unit or if interested US\$1500 for all three units to the account no. 77017 with Bank Sepain Khaled Estambouli Branch in the name of Sugar Cane and By-Products Development Corporation for purchase of tender documents and refer to Secretariat of Transaction Committee at No. 60 Brazil Ave., Vensk Square, up to 29.2.72 (19 May 1993) and receive the tender documents against presentation of the original deposit

Sugar Cane & By-Products Development Corporation

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He is therefore not authorised to transact any business, or collect any monies for or on behalf of the above companies. The companies will not be responsible for any transaction which he has undertaken from the 25th day of April 1993.

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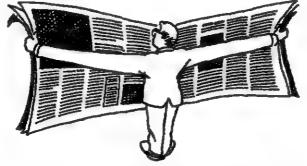
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Name of person appointing the Joint
Administrative Receivers: Ra M
Graham & J M Iredate (Office holder numbers 5101 and 2104) Coopers & Lybrand, 9 Grayfriars Road, Reading, Berkshire RG1 1JG.

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FINANCIALTIMES

In exchange for their fee, officials were sent a meagre two pages of text and a couple of low-quality maps of the area under examination. It was hardly the basis for a detailed assessment of the risks to the soil and water, the level of treatment of the waste or a consider ation of alternative uses for the

As legislative requirements and voluntary pressures have forced companies and government agencies to take environmental issues seriously, demand has grown for consultants to help meet their

But the last few months have also brought growing calls for improved quality from these consultants, as bitter experiences of the results take hold. Now professional bodies are beginning to respond.

Carl Fuller of the Institute of Environment Assessment, who regularly examines consultants' reports, says one of the most frequent problems is a lack of consideration of alternative options dur-

Consultants often fail to identify weaknesses in proposals, ignore the way sites would change if a project did not proceed and make elementary errors such as conducting ecological surveys in December when there is little prospect of discovering the full range of fauna and flora in the area being surveyed.

His thoughts are supported by research conducted by Norman Lee of the environmental impact assess ment centre at Manchester Univer-

Based on a sample of 85 of the 500 environmental statements in the UK prepared during 1988-91, he found a gradual improvement over time, but that even in 1990-91 twofifths were still graded unsatisfactory (see table).

The demand for environmental consultancy is very large and partly externally imposed. Legal requirements such as the 1990 Environmental Protection Act, and other codes such as BS 7750, the British Standard on environmental management, and Emas, the EC's new ecological auditing and management scheme, are all playing a part.

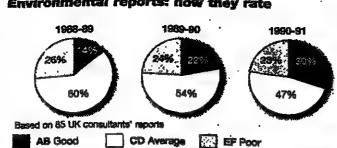
A recent survey by Environmental Data Services identifies 339 entities which it recognises as environmental consultants, with billings of £400m. The institute's figures suggest the total of those using the

At the same time, there are no real barriers to entry and no regula-

Environmental advice is becoming big business, but there are calls for higher standards, says Andrew Jack

Put to the green test

Environmental reports: how they rate





D Parts are well attempted but must, as a whole, be considered just unsatisfactor

F Very uneated actory, important teskip poor

that minimum standards are main-

The National Accreditation Council for Certification Bodies may examine those wishing to be verifiers of company environmental statements for Emas. But, in the far more lucrative market of general consulting, there is no such inde-

"The whole environmental business has expanded very dramatically," says Chris Luck, a director of Environmental Resources Limited (ERL). "You become concerned

pendent scrutiny.

tory or other official body to ensure about the maintenance of professional standards. There have been worries about how people will know whether they are going to get a

good quality service. Prime among the difficulties is the lack of adequately qualified staff. The institute has taken a lead in tackling this problem through the creation of the Environmental Auditors Registration Association scheme (Eara) last October, backed by industry, government bodies and

Eara maintains a register of those individuals who have reached one of the three recognised levels of membership: provisional environmental auditor, environmental auditor and principal environmental

Registration at the different levels depends on achieving a certain number of points through profes-sional and academic qualifications, training and practical experience. Principals must also submit a writ-ten dissertation on which they are orally examined. David Thompson, the scheme manager, says there have been more than 500 applications. He hopes that there will be more than 1,000 names on the register before the end of the year.

There are similar attempts to raise standards for businesses through the Association of Environmental Consultancies - which currently represents 28 of the larger firms in the industry. At the end of last month, the association finally ratified a code of practice and launched a registration scheme. Companies are subject to a review conducted by individuals from two or three other member consultancies, who look at systems and procedures. They are supported by a team from Imperial College, London who examine a sample of commercially-sensitive files on client work. There is a nominal £750 fee.

Those that pass or have only minor shortcomings will be audited again in a year, and then every two vears. Those that require more work will be re-examined after six

So far, 18 companies have been registered and can be expected to be audited by the end of March next year. "It is by no means a formality," says Geoff Mills, head of Gibb Environmental and chairman of the working group for the scheme. There has been some real soul-searching from firms about applying. But this is not a cartel. We would love others to apply."

ERL was chosen as the guinea plg, and was visited last December. Luck says: "Overall the process worked pretty well. It served to confirm our approach and will ultimately enhance the quality of service we provide. We have mentioned our registration to clients and in proposals and it has certainly been very well received."

That leaves two questions. First, how far credibility in a system of self-regulation can be maintained. That may only be tested when the institute and the association have to police and take disciplinary action against members.

Second, whether in the absence of any formal legal requirements, the reputation and the profile of the two schemes will be sufficient to persuade potential customers to use those registered rather than the many continued fringe players who WORLDWIDE WATER

Problems of achieving higher standards

Bronwen Maddox takes a look at EC policy



IMPROVING the quality of water is one of the most ambitious parts of the European Commission's environmental policy. Yet, nearly two decades

after some of the directives were sed, the Community is unable to tell whether countries are complying with the rules. At the same time, water shortages in Mediterranean countries are renewing

pressure on standards. The Commission has passed more than 200 "green" directives in the past 20 years but the regulations on bathing and drinking water and on treatment of waste and sewage have attracted more than their share of attention. Surveys have shown them to attract a high level of popular support in

many member countries. More rules may be in the pipe line: the Commission needs to decide whether to bring more chemicals under the regulation's scope and whether to incorporate a recent tightening of the World Health Organisation's guidelines on lead in drinking water.

Northern countries have, on the whole, complied with more of the rules than southern - or so the incomplete figures available suggest. DGXI, the Commission's environmental directorate, says it accepts that lack of data on implementation of the directives has been a handicap in enforcing them. It is up to national inspectors to sample the water, but the methods and extent of testing vary widely between countries.

Consumer surveys grading beaches make up some of the gap, water companies say, but are no substitute for systematic monitor-

What is clear, however, is that the directives are among the most expensive to implement of all the "green" rules passed by the Com-mission. The UK's water industry, in the middle of a capital spending programme which could eventually top £45bn, estimates that half the sum is directly due to the EC

pensions market.

The group also hopes that

the new format will increase

its chances of success in the

international arena. ""We were

beginning to find potential

international partners were

unclear as to which bit of the

group they would fit into. Now

there is one person for them to

talk to" a BAT spokesman

In the past, the ethos of the

two operations could not have

been more different, with the

brash Allied Dunbar sales tech-

nique contrasting sharply with the more traditional approach

of Eagle Star. Now both are

moving towards a multi-chan-

Moreover, BAT believes that

whereas Allied Dunbar had

been "so focused on its sales

drive that it had rather lost

sight of its market" one of

Greener's achievements has

Meanwhile, Clive Coates,

while Sandy Leitch, dep-

been to redress that balance.

finance director of Eagle Star, is promoted to deputy chair-

uty chairman and managing director of Allied Dunbar,

becomes its chief executive.

nel distribution strategy.

directives. Meeting the new WHO lead guidelines - which would mean replacing miles of lead piping - could cost another £8bn, it

Ian Byatt, director general of Ofwat, the UK's water regulator, has argued that if the Commission keeps tightening the rules, water costs - and, in the UK, customers' hills - will be trapped on a neverending upwards "escalator". That prospect has led Eureau, the group representing national water companies from all EC countries except Greece, to lobby for a revision to the standards, or at least restraint in setting new ones.

Janet Langdon, director of the UK Water Services Association, which represents the 10 large water and sewerage companies of

There are signs that the Commission is taking the problem of enforcement seriously

England and Wales, also argues that European countries should have the right to set their own standards on the colour and taste of drinking water where there are

no health implications.

The Commission's environment directorate plans to hold a seminar in September to discuse these issues. Although Eureau's members believe they had received a sympathetic response earlier in the year, several are no longer as confident.

Michael Swallow, director of the UK Water Companies Association which represents the smaller water supply companies, says: "We will be looking with interest to see whether they have departed from the precautionary principle" - the insistence that every trace of some substances, such as pesticides, should be removed even where a bealth risk is not proven. He adds: "The WHO guidelines for 32 pesticides are less stringent than the Commission's - we want to see how far the scientific basis

will be recognised." There are signs, though, that the Commission is taking the problem of enforcement seriously. The UK helped start up meetings of each countries' inspectors to help understand differences in

monitoring methods.

Devising a workable route to higher standards is not the Community's only headache – water shortages loom, too. The European Commission published a report at the end of last year warming that economic growth in the EC will become constrained by lack of fresh water.

The report, by the Birminghambased consultancy Ecotec, argues that the shortages will be most pronounced in Mediterranean countries, because of increased industrialisation and growing populations. But It also said that contamination of groundwater by industry and agriculture in industrialised and heavily-populated northern countries will add to the costs of growth.

The past decade has seen some improvement in pollution control, the Rhine and the Meuse, among the worst-affected rivers, have seen concentrations of lead, zinc, arsenic, copper and mercury fall. However, the environment directorate has conceded that the improvements are "disappointing" given the effort and money

The result of Europe's pollution levels and high water standards, according to the Ecotec report, is that the average cost of water in Europe. Ecu0.66 per cu m, is some two to three times more expensive than in the US or in densely-populated Japan.

As EC countries become more alert to the rising cost of water and to the impact on their competitiveness, it may force the Commission's environment directorate to pick its targets more carefully and consider the economic consequences more thoroughly than it has done in the past.

This concludes the series. Previous articles appeared on May 5, April 28, 21, 14, 7, March 31, 24, 17.

Fly to London in June

Lufthansa Festival of Baroque Music

"The London musical calender now seems inconceivable without the annual Lufthansa Festival of Baroque Music....New explorations into the vast continent of early music are constantly mapped out, new performers to lead those explorations constantly introduced" Financial Times 29th June 1992

Now the FT invites its international readers to come to London in June to enjoy one or more of the 10 concerts in this year's season, being performed in Christopher Wren's church of St James, Piccadilly, and at the elegant Wigmore Hall, also in central London.

Included in a varied programme running throughout the month and early July, the 350th anniversary of Monteverdi's death is marked with a performance of L'Orfeo, while the 250th anniversary of the Peace of Dettingen' is celebrated with Handel's Dettingen Te Deum and Anthem, under the musical direction of Ivor Bolton.

DER Travel Service have arranged on behalf of the FT a two night stay at the Forte Crest St James's with full English breakfasts (the hotel is a two minute walk form the church), flying to London with Lufthansa German Airlines, and a concert performance from just DM820 or £325. For further details of this Financial Times Invitation, which you may expand as you wish, please complete the coupon or fax us now.

Tuesday 1 June Italian vocal and Friday 4 June Saturday 5 June † Havdn and Beethoven Priday 11 James

Menday 21 June † Cantatas and concertos by J.S. Bach Thursday 24 June † Bach's solo harpsich Handel's chocal works of Dettingen' Wednesday 30 June Bach's Orchestral Suites Friday 2 July Monteventi's L'Orfeo

Price per person based on two people sharing a double room with breakfast, one concert performance, and return flight from Germany. No other extras are included. From other EC countries Lufthausa flights (via Germany) are available at a premium of DM126 or £50, or on request from elsewhere. Single oom supplement DM75 or £30 per night.

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BAT industries is hoping to

strengthen its clout in the insurance world by giving George Greener, chairman and chief executive of Allied Dunbar, responsibility for its other insurance subsidiary Eagle Star as well. The move follows the promo-

tion of Martin Broughton, previously chairman of Eagle Star, to the position of group chief executive and deputy chairman of BAT from the beginning of last month.

Broughton remains managing director of the group's financial services business, with Greener, now in charge of the whole of the UK, and Leo Denlea who runs Farmers in the US, both reporting in to

BAT says the elevation of Greener, who joined in 1991 after a 20-year career with Mars, to the position of chairman of Eagle Star Holdings reflects the belief that a more co-ordinated approach will give

The appointment of Sir Ewen Fergusson, Britain's Ambassador to France until last year, to the board of BT as a non-executive director, is more than just another lucrative pension for a retired senior diplomat.

High on the list of BT's cur-rent ambitions is to break into state-owned posts and telecom munications monopolies. Britain has long been bang-ing on the Brussels door to get the liberalisation process moving. This week it appears to

phone calls will be open to competition by 1998. So BT will soon need all the "gen" it can get on the European scene, not least in France, whose government and tele-

have got a commitment that most of the Community's tele-



coms monopoly are unlikely to put on much of a welcoming party for the British. Sir Ewen's diplomatic skills will obviously come in useful.

PEOPLE Benson picks up Costain

Greener shoots up at BAT the group greater muscle at a time of considerable regulatory Costain, the UK construction group, yesterday moved to strengthen its board further upheaval in the industry, particularly in the life insurance with the appointment of Sir Christopher Benson as chair-"We believe people will take

more notice of us if we are number four in the market Sir Christopher, 59, is chairman of Boots the retailer and than if we are, separately, both the wrong side of ten" BAT chairman until July of MEPC property group. He is also commented yesterday. Allied chairman designate of Sun Dunbar and Eagle Star's com-Alliance. bined premium income gives He takes over in June as the group a 6 per cent share of the UK life, investment and

chairman of Costain succeeding Peter Sawdy, 61, who has en chairman for two and a half years during one of the most difficult periods the group has faced. The company last year made

a £148.6m pre-tax loss after making further substantial provisions against its housing and commercial property operations. In a bid to reduce its large debts, Costain recently sold its

Australian mining operations to Peabody Resources, part of Hanson, the Anglo-American congiomerate, in a deal worth Costain has also received several approaches from poten-

tial purchasers for its loss mak-UK housebuilding

It is thought to have wanted



to appoint a high profile chairman to help chief executive Peter Costain and a new management team reduce the company's debt further and restore its fortunes.

The appointment follows the replacement of a number of senior executives including Tom Slee, the former finance director, and Gordon Haworth. main board director responsible for American operations. Keith Egerton, director responsible for commercial property operations, also left the group following Costain's decision to retreat from that sector.

Invesco in hiring mode

After the exodus of recent weeks, Invesco MIM yesterday announced a handful of senior appointments which confirm once again the steadily increasinging American influence on the still UK-listed fund man-Significantly, the new chief financial officer is American

Hubert Harris, who joined Invesco in 1988 and is currently president of Invesco Services. He replaces Ratan Engineer, the London-based finance director who left in April. Harris was assistant director of the Office of Management and Budget in Washington back in the Carter administration. Prior to that he worked at Citizens and Southern, the bank where executive chairman Charles Brady and others started before setting Invesco up. He is well plugged into the Atlanta, Georgia community, from where Brady operates: Harris is on the board of trustees of Georgia State University as well as a member of the advisory board of the Atlanta committee for the Olympics.

Invesco has also brought another American non-executive onto the board following the appointment of Sandy White last November. He is Bevis Longstreth, a former SEC commissioner and currently a partner with law firm

Debevoise & Plimpton. Meanwhile Norman Riddle. newly appointed head of the European businesses, has brought in James Robertson from his previous stable Capital House. Robertson, who becomes finance director for the European division, had worked with Riddell in building up Capital House, the fund management subsidiary of Royal Bank of Scotland, as director of finance and corporate development. He qualified as a chartered accountant with Arthur Andersen before joining the corporate finance department of Charterhouse merchant bank.

Martin Gray, chief executive of the bank's UK branch business, joins the board of NATIONAL WESTMINSTER

he BBC governors ought to be worried men and women. At the end of last year their charter renewal process seemed to be going swimmingly. Government had broadly endorsed the continuation of the status quo. The BBC countered with a promise of ever-extending choice, within a more accountable organisation. But now fault-lines are emerging, and look set to deepen.

The reverberating row about top BBC salaries refuses to die down. Traditionally, these payments were loosely linked to the top end of the civil service. This financial year top civil servant rates, Sir Robin Butler and Sir Terry Burns apart, are a shade over £90,000. The BBC is now being credited with doubling those monies. So, governors have plainly brought the old policy to an end. What then is the new? And on what principles is it based?

There is double danger for governors if they cite competitive pressure in the market. In the first place, being led by the nose by what others do is a recipe for broadcast inflation without end. Secondly, whenever the BBC too cheerfully bends a knee to the market, then it calls in question the special "non-market" funding protection offered by the licence fee.

Remember too that the licence fee is pegged to the Retail Price Index, as the Television/Brian Wenham

BBC governors skate on thin ice

bulk of the BBC workforce knows only too
well. An unexplained fattening of differenand its appointed management has inevitials at the top therefore makes general staff relations ever more edgy.

The governors would be wrong to hope that this problem will simply go away. Commentators will hang on each and every emerging annual report for the next twist in the story. If governors are regularly to be damned, there is a case for their publishing details of their salary policy now, in full, and putting their trust in public understanding. By chance the matching row over the LWT share scheme gives them a neat opportunity, not - it is to be hoped - for making irrelevant comparisons, but simply in offering covering

A full explanation would give some substance to the governors' promise of "open-ness," of which so far there is little sign. Rather the governors dumbly close ranks when under fire, and so weeken any claim that they are genuinely independent, or representative of the broad public interest.

tably emboldened others to seek to usurp the governors' function. So, both the ITC and the Radio Authority made a mark with proposals that they might take under their wing the relevant BBC services, thus reducing the BBC to but one client licence holder among many others. It should be disturbing to BBC governors that they have left the Corporation wide open to takeover bids of this sort.

The governors need to be seen to stand back and govern, which means giving management the necessary steer. Fortunately, opportunity is at hand. By now, reports from public meetings should have convinced any open-minded governors that the scheme for a Long Wave Rolling Radio News has little listener support, and continues to arouse special hostility among adherents to Radio Four. The governors have already said the scheme is on hold until reception of Radio Four on FM can be improved to listener satisfaction.

They will now know that this too cannot be delivered except at exorbitant cost. Yet BBC management continues to turn a deaf ear. If "accountability" has any meaning, then the accountable governors should require their management to put the scheme to one side.

The BBC should press to retain an abil-ity to offer extended commentary by way of a split service when occasion demands. as it did in the Gulf and as it may soon over Bosnia. This sort of editorial imperative is something listeners understand and accept. But the broader expansion into what would be a sixth free-standing network finds no following wind among the public, and will create a running sore if

Greater long-term anxieties attend RBC management's introduction of what is known as Producer Choice, setting in place an internal market of great complexity and arguable value. It would be wrong to assume that BBC staff are wholly hostile to these new mechanics; best intelli-

gence is that one third are wide-eyed believers, one third sullen sceptics, and one third bemused agnostics. What concerns all three groups, and should concern the viewers and listeners they serve, is that the process be seen to be independently assessed, so that sensible modifications can be put in place and benefits properly verified, not simply asserted. Here again is natural governor business.

Unfortunately the recent record again gives pause. As part of the warm-up for the new arrangements, £60 million or more of television monies went unaccounted for. A gubernatorial explanation was promised but has yet to arrive. There is also a stubborn reluctance to come clean about the set-up costs for the new system, or for the monitoring of the system once in place.
Yet, as the press now reminds us almost daily, the BBC is gaily recruiting systemsminder after systems-minder, a massive buildup of what must surely count as "non-core" activity. Little wonder that the

sceptics remain convinced that the whole

exercise is designed not to save money but to force a casualisation of programmemaking staff. Sceptics would further argue

The governors need to take these charges seriously. They have businessmen in their number well-equipped to take a quizzical look, spot where the new systems may be unproductively overburdensome. and then give the public a balanced assessment. It would be useful too to have at this early stage some idea of the expected outturn in terms of savings and operational efficiency.

In the broad, are we to assume that the changes will prove themselves by enabling the BBC to live comfortably within its pegged licence fee throughout the next charter period? That high prize might be worth the fuss. Or, at the end of the exercise, will we be surprised by a supplementary bill? If that turns out to be the end game, then the licence-payers may well be moved to disbelieve grandiose management claims. And the BBC and its governors will be skating on extremely

Christopher Dunkley is on holiday. Brian Wenham was on the staff of the BBC 1969-1987, and is now on the Board of

Opera/David Murray

'Otello' revived

Elijah Moshinsky's production of Verdi's opera, re-staged now by Richard Gregson, has established itself as a durable treasure of the Royal Opera repertoire. It looks imposing, though it has no tricks that grow stale (the opening tempest still daz-ales with Robert Bryan's lighting); it sets a credible time and place compactly and thriftily; it wastes no time - one modest interval between the middle acts, the merest pauses elsewhere. On Monday its fourth revival, with all the principals

drawn from previous casts, gave resounding satisfaction. "Resounding" in particular because the Otello was again the Russian tenor Vladimir Atlantov, whose forte is fortissimo; for the July 18 concertperformance by the lake at Kenwood, he will need no microphones. Not long ago I heard him in the role in Vienna, where he sang wildly, if sometimes thrillingly, and barely interacted with his Desdemona and Iago. At Covent Garden, with sharply purpose-ful conducting by Edward

Downes, he was better tuned and rather less self-absorbed. It remains a broad, extrovert performance - far removed from Domingo's anguished subtle-ties with Carlos Kleiber in the pit (worlds away, in the "Dioi mi potevi scagliar" soliloquy), but honestly stirring in its own

His Desdemona was the lovely Katia Ricciarelli, still a radiant, unsurpassable icon of innocent goodness. The vocal problems of recent years have melted away; the "beat" in the voice is safely under control, and warmly affecting. Her soprano glows with a new maturity, if not the reckless generosity of her early career. On the modern stage sheer goodness is not a plausible commodity, but Ricciarelli's natural grace, spontaneity and dignity carry it off and seize one's heart.

Like this heroine, Justino Diaz's lago was captured by Zeffirelli for his film of the opera - and was, I suspect, enhanced by the experience. It is not a flamboyant study in

the dark-grained weight of the Diaz barltone. (In the roaring duet with Otello, indeed, he sang his first verse more or less to his knees, an odd thing to do.) But plain, subtle details accumulate and soon a formidably troubled character comes into focus, without melodramatic signalling of the kind few lagos can resist.

Sterling work from the less principals, among whom I will mention invidiously Robin Leggate's ever-unstanding Cassio. Anne Mason's alert Emilia and the precocious Ambassador of Peter Rose, who lends to his all-but-faceless role the solid bottom that it needs for the drams. For the chorus Otello sets strenuous tests, all of which the Royal Opera forces passed with flying colours. I still think that the choir of 'Cypriot" boys (this time from Charley Wood) is excessively tow-headed, but it is not a point to fret over.

Sponsored (1987) by Morgan Grenfell Group pic



Concert/Antony Thorncroft

nere was always a nadir during the rock concerts of the known as the drummer's solo. It was totally unavoidable and totally boring; around 15 minutes of threshing and flailing which ended with the drummer throwing his sticks at the audience and pouring a bottle of water over

The Kodo Drummers perform for around two hours and fifteen minutes, and pose a different problem. Their drumming is unmatchable; you appreciate the subtlety and imagination that drives each item. You readily believe that such precision and commitment can only be attained after a routine of training which makes SAS manouevres seem like a cake

But for some people the drum is not the most melodic of instruments; not the most lyrical. It stirs the blood rather than the soul. After the first Kodo number, when

the 12 drummers build up a wall of sound that makes voir thighs resonate and your ear drums ache, you doubt the pleasure

Wisely the troupe knows the weakly western constitution and intersperses the drumming with delicate solos and duets on traditional Japanese instruments which tend to confirm that folk music throughout the world is inevitably wistful and melancholic.

But it is for the drummer boys that the audience whoops and cheers, especially when the pressure of work strips them down to loin cloths. Like virtually all Japanese art forms these drummers from the island of Sado are totally outside European experience and reference. The dedication, the training, the physical perfection beat out as loudly as the drums - or as softly, as they manipulate the skins with masterful

It is hardly music; more a primitive romance with raythm. Often they bo: like young Samural, treating their drums as worthy opponents. You wait for the gest drum, the 800 pounder, to be brought out, before which the drummers undress and lie down, and then raise sticks as large as baseball clubs to pound it to death.

Some of the asceticism has worn away from the drummers during their interminable international tour. Their faces are less inscrutable: more baleful; almost self-satisfied. This is spectacle, entertainment which must greatly delight anyone interested in drumming techniques but cause many British people to sit in respectful

Sadler's Wells until May 15. 071 275 8916 Madison. Wisconsin, is a city one might compare with, say, Worcester for its size, for the way it is dominated by one spectacularly sited piece of architecture (the high domed state capitol on a hill between lakes), for the snare of its -way system, and ior its unlikeliness as a springboard for new opera. Hitherto the

son: usually a favourite opera and a musical But a few years ago some proud and tenacious residents ot it into their heads that Madison Opera ought to present a new piece on the subject of Madison's most famous son. or stepson, Frank Lloyd Wright, who attended high school and college in the city. The next step was to find a Wisconsin composer to do the job. And because Daron Aric Hagen, the eventual choice,

local company has put on a

couple of productions each sea-

The resulting libretto is a curious and fascinating piece of work, as lopsided and quaint and wondrous as anything cre-

was staying at an artists

retreat in the company of Paul

Muldoon when he received the

call. Madison's dream began to

become real in Muldoon's

Opera in Madison, Wisconsin

'Shining Brow': a tribute to Frank Lloyd Wright

ated by Wright himself. There are phrases, and sometimes whole miniature scenes, that are, as Muldoon has bemusedly said, more direct than anything he might have done without the cover of music. When, for instance, Wright is confronted by slavering reporters and prodish neighbours on his return from Europe with his speaks to himself in the most everyday language: "The truth is that I feel nothing, not the merest hint of remorse. Not a loused resentment of Louis Sullivan, Wright's erstwhile mentor, is also expressed plainly and forcefully, and there are little moments of social comedy in what the cho-

Justino Diaz and Vladimir Atlantov as Iago and Otello, new to Elijah Moshinsky's production at Covent Garden

On the other hand, many sages are deeply underlaid with allusion or, more commonly, with subtleties of metre, rhyme and assonance. Mamah in Berlin has a long solo in terza rima and Muldoon proves himself a virtuoso in the da Ponte-ish trickery of enabling different people to sing different things simultaneously in similar sounds. Most conspicuously of all, his libretto is full of words and images that repeat themselves from mouth to mouth, so that the individualities needed for characterisation - and, to a degree, plot - are eroded by

"I know, I know, I know, I know, I know" is the simplest of these verbal tics, its echoings echoed in turn by those of other keywords: "kowtow", "brow" (Shining Brow, the opera's title, is a translation of the bard's name Wright gave to the house he built for himself and Mamah: Taliesin). "I know, I know." There is nothing new. The people of the libretto - moments of baldness or wit aside - seem to be caught up in a cat's cradle of words: of words put into their mouths, of words which have their own lives, meandering from mouth to mouth. Tides of words take the piece on; who speaks or sings them is irrele-

The one character who has

his own words is Carleton, the black chef at Taliesin, whose hot utterance springs across the gap from ecstatic African-American preaching to the Welshness of Wright's ancestry and of Muldoon's immediately preceding poetic work: "I am the hart. I am the hind. I am the green and burning tree. I am the cloud no bigger than a hand. I will go down in history." It is Carleton who, on the plot level, is responsible for the final retastrophe, the burning of Taliesin with Mamah and her children inside, and

who, below the plot, challenges the other characters with the certainty and uniqueness of his

language.
Significantly, this language
is spoken - or, rather,
declaimed - not sung, while the orchestra stays silent. The Carleton's self-statement outside the purlied of music which oddly thrusts this sophisticated libretto into a world compounded of Broadway, Peter Grimes and Der Rosenkanalier. The dedication of the score to the memory of Leonard Bernstein is apt.

In the performance, everything that enthusiasm could do was done. Roland Johnson conducted a vigorous and spirited orchestra; the cast was led by Michael Sokol in the lyric baritone role of Wright, intrepidly seeking himself through the always confounding maze of words, with Carolann Page as Mamah and the tenor Barry Busse splendid and vituperative in disarray as Sullivan. Stephen Wadsworth's direction and David Birn's sets understandably opted for straightforward clarity.

Paul Griffiths



BONN

Oper Tonight and next Wed: Puccini's Trittico staged by three women directors, Tomorrow: Der Freischütz. Fri and next Tues: Valery Panov's production of the Prokofiev ballet Romeo and Juliet. Sat: Otello. Sun: Gian-Carlo del Monaco's new production of Cav and Pag with René Kollo and Monte Jaffe. Mon: Ferruccio Furlanetto song recital (773667)

COLOGNE

Philharmonie Tonight and Fri: Cherubini Quartet plays Beethoven. Tomorrow: Giuseppe Sinopoli conducts Philharmonia Orchestra in Brahms' Second and Fourth Symphonies, Sun morning, Mon and Tues evening: Dennis Russell Davies conducts Gürzenich Orchestra in works by Haydn, Khachaturian and William Bolcom. Sun afternoon: Thomas Zehetmair violin recital. Sun evening: Cologne Youth Orchestra plays Beethoven's Ninth. Next Wed: Saint Paul Chamber Orchestra (2801)

Opernhaus Tonight and Sun: Katya Kabanova with Nadine Secunde and Leonie Rysanek. Tomorrow: TanzForum triple bill, choreographies by Jochen Ulrich. Fri: Der Rosenkavaller with Margaret Marshall, Dolores Ziegler and Günter von Kannen. Sat and next Wed: Entführung (221 8400)

COPENHAGEN

Tivoli Tonight: Jin Wang conducts Danish Radio Symphony Orchestra in works by Stravinsky, Schlerbeck and Tchaikovsky, with flute soloist Pia Hansen. Tomorrow: Kees Bakels conducts Tivoli Symphony Orchestra in works by Glinka, Tchalkovsky and Nielsen, with piano soloist Ivo Pogorelich. Frl: Pogorelich plano recital. Sat: Bakels conducts Dvorak, Nielsen and Mozart, with violin soloist Nikolai Szeps-Znaider. Sun: Radio Chorus and soloists including Tina Kiberg in songs by Richard Strauss, Mon: Tarnas Vetō conducts DRSO in Grieg, Dvorak and Nielsen, with cello soloist Truls Mork, There are concerts on most evenings throughout the summer (3315 1012) Royal Theatre Tonight, next Wed: Mahagonny. Fri: La traviata. Sat: Tosca. Next Tues; Drot og Marsk, Danish historical opera. S ends on May 22 (3314 1002)

DUSSELDORF

Deutsche Oper am Rhein Tonight and next Tues: Goldberg Variations, ballet by Heinz Spoerli. Tomorrow: La fille mai gardée. Fri: Swan Lake. Sat: Spoerii's new Giselie production. Sun: My Fair Lady (211-8908 211). Duisburg Theatre

Weiber von Windsor on Sun (203-3009 100)

has Selome on Sat and Die lustigen.

FRANKFURT

Alte Oper Sat: Gluseppe Sinopoli conducts Philharmonia Orchestra in Brehms' Second and Fourth Symphonies, Sun morning, Mon evening: Christoph Eschenbach and Tzimon Berto alternate as conductor and soloist in Brahms two plano concertos, with Frankfurt Opera Orchestra. Sun evening: John Adams conducts a programme including his Chamber Symphony (1340 400) lorthalle Hoechst Sat and Sun: Kirov Ballet mixed bill. Next

Wed: Mikhall Baryshnikov's White Oak Dance Project (3601 240) Opernhaus Tomorrow: Aribert Reimann's opera Troades. Sat: Rigoletto. Sun: William Forsythe's ballet Slingerland (236061) Schauspielhaus Tomorrow: first night of new production of Schiller's Don Karios, directed by Wolfgang Engel. Repertory also includes Schnitzier's Undiscovered Country, Shakespeare's Othelio and Sophocles' Antigone (2123 7444)

LEIPZIG

Opernhaus The opening productions of the Leipzig Opera's 300th anniversary celebrations are Boris Godunov staged by latvan Szabo (tonight and Sat), a ballet evening choreographed by Uwe Scholz (tomorrow) and Rameau's Hippolyte et Aricie (next Wed). Repertory also includes Lohengrin on Fri, Krenek's Jonny spielt auf on Sat, Madema's Satyricon on

Mon and Busoni's Doldor Faust wandhaus Tomorrow and Fri: Kurt Masur conducts Gewandhaus Plano Concerto (Peter Rösel) and the Gorchakov orchestration of Musorgsky's Pictures from an Exhibition. Sat: Walter Berry song recital. Mon: Horst Förster conducts Academic Orchestra in works by Schumann, Tchaikovsky and Brahms. Tues: Virtuosi Saxoniae

play Fasch, Telemann and Bach

■ GOTHENBURG

(7132 280)

Konsertinuset Tonight, tomorrow: Neeme Järvi conducts Gothenburg Symphony Orchestra in popular works by Weber, Brahms, Suppe and others. Next Wed: concert performance of Carmen (167000) Stora Teatern Fri, Sun, Tues: Robin Stapleton conducts Francesca Zambello's production of Faistaff, with Ingvar Wixell. Four further performances till June 5 (131300)

HAMBURG

Staatsoper Tonight, Sat, Tues: Claus Peter Flor conducts Johannes Schaaf's new production of Entführung, with Scheaf as the Pasha, Tomorrow and Fri: John Neumeier's ballet on Mahler's Third Symphony. Sun: four choreographies by Mats Ek and Lar Lubovitch. Next Wed: Madema Butterfly (351721)

LYON

Lyon's Opéra, reconstructed at a cost of US\$90m to a design by Jean

Nouvel, opens its doors on Fri with the world premiere of Debussy's Rodrigue et Chimène, conducted by Kent Negano, staged by Georges Lavaudant and designed by Jean-Pierre Vergler, with a cast including Jules Bastin, Laurence (repeated May 23, 29, June 3, 5). The opening festivities also include new productions of Les Contes d'Hoffmann conducted by Nagano, staged by Louis Erlo, with Galvez Valleio, Gabriel Recorder Post-Hendricks and José van Dam (May 15, 21, 24, 27, 30); Delibes' Coppelia choreographed by Maguy 8); and Luity's Phaéton, conducted Marc Minkowski and produced by Larine Saporta (May 20, 26, 31, June 1, 6). Mstislav Rostropovich gives a cello recital on Sun (7828

MUNICH

Cuvillés-Theater Tonight: Kenneth Riegel song recital (221316) **Deutsches Theater Tonight** opening of two-week run of Rigoletto with young Italian singers (5523 4360)

Prinzregententheater Tomorrow evening, Sun moming: Peter Schneider conducts Bavarian State Orchestra in works by Haydn, Richard Strauss and Shostakovich with soprano Cheryl Studer. Fri. Sat, next Tues. Wed: members of Bavarian State Ballet dance their own choreographies (221316) Herkulessaal der Residenz Fri. Sat: Riccardo Multi conducts Bevarian Radio Symphony Orchesto in symphonies by Mozart and

Kammerphilharmonie in Rihm. Scalsi and Beethoven. Tues: Mischa Maisky cello recital (299901) Gasteig Fri: Konstantin Scherbakov plano recital (4809 8614)

Schumenn, Mon: Heinrich Schiff

conducts Deutsche

■ STOCKHOLM

Berwaldhallen Tonight: Sylvain Cambreling conducts Swedish Radio Symphony Orchestra in works by Ravel, Berg and Beethoven. Sat afternoon: Cambreling conducts Ravel, Larsson and Messiaen (784

Royal Opera Fri, Sat. Mon, Tues: Beryl Grey's production of Sleeping Beauty (248240)

■ STRASBOURG

Théâtre Municipal Tomorrow and Frl: Friedrich Haider conducts two concerts devoted to orchestral songs of Richard Strauss, with soloists including Alessandra Marc. Vinson Cole, Bernd Weikl and Sabine Hass (8875 4823)

■ STUTTGART

Staatsmeater There are two Ruth Berghaus productions on show this week: Mahagonny tonight in a staging revived from last season, and a new production of La traviata tomorrow and next Wed. Repertory includes Die Zauberflöte on Fri and a mixed bill of choreographies by Zanella and Béjart on Sat and next

European Cable and Satellite Business TV (All times are Central Euro-MONDAY TO THURSDAY Super Channel: European Business Today 0730; 2230 Monday Super Channel: West of Moscow 1230. Super Channel: Financia

Wednesday Super Channel: Financial Times Reports 2130 Thursday Sky News: Financial Times Reports 2030: 0130 Friday Super Channel: European Business Today 0730: 2230

Times Reports 0630

Sky News: Financial Times Reports 0530 Saturday Super Channel: Financial Times Reports Sky News: West of

Moscow 1130; 2230 Sunday Super Channel: West of Moscow 1830 Super Channel: Financial Times Reports 1900 Sky News: West of Moscow 0230; 0530 Sky News: Financial Times Reports 1330; 2030

Arts Guide Monday: Berlin, New York and Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. Wednesday: France, Germany, Scandanavia. Thursday: Italy, Spain, Athens, London, Prague. Friday: Exhibitions Guide.

know it's terri-ble." they say. but things are just as bad in Armenia. Abkhazia

Tajikistan and a lot worse in Sudan. Why do you go on about it?"

I go on about it not primarily for moral reasons but because l believe the security of Europe is threatened by the failure of European states to act on the principles they proclaim.

Czechs and Slovaks, Russians and Ukrainians have shown that a federal state can be dissolved without bloodshed. But the chances of it happening in Yugoslavia were never good. Too many Serbs had drawn, from a selective reading of history, the conclusion that they would never be safe unless they all lived in one state. They were ready from the start to fight rather than accept the secession of Croatia or Bosnia-Hercegovina. Recognition of those states was therefore a cruel deception, unless the recognisers were able and willing to deter the Serbs from reacting with vio-

But it is no use crying over spilt milk. The question is what to do now. So far the Serbs have succeeded, by being better armed and more ruthless than their opponents, in seizing control of most of the territory where Serbs lived even where they were a minority - and "cleansing" it of other ethnic groups. This has created an unmanageable refugee problem, reminiscent in too many ways of the Palestinian one, and has set an appalling precedent for ethnic or national leaders elsewhere in central and eastern Europe. It must not be allowed to stand.

The Vance-Owen plan accepts the Serb logic, since it divides Bosnia-Hercegovina into provinces all but one of which would be dominated by one ethnic group. But it attempts to apply that logic more fairly than the Serbs

themselves have done. The Bosnian Serbs do not like the plan because the provinces it assigns to them would not all be contiguous, either with each other or with Serbla proper, and because it requires them to withdraw from territory they now control, leaving some of their homes under

Twin track to Bosnia peace

Air attacks and military aid are complementary, not alternatives

"alien" domination. In those areas, they naturally fear. it would be their turn to be "etbnically cleansed".

The Bosnian Croats like the plan because it puts almost all their homes under their own political control. They have already set about making sure of that by doing some "ethnic cleansing" of their own.

The Moslems do not like the plan at all. It leaves them, the largest group, with the smallest area. The plan would give them back some of the territory they have lost, but would

The Bosnian Serbs should be given one last chance to accept the Vance-Owen plan

still leave many of their homes outside their political control. Their chances of returning to those homes would be slim.

Still, the Moslems have accepted the plan because it is their only chance of getting international support. They too have been driven to accept the Serb logic, and start "cleansing" some of the areas they control Mr Slobodan Milosevic, the

Serbian president, has suddenly emerged as a "goody" because he wants the Bosnian Serbs to accept the plan, as he wanted the Croatian Serbs to accept the Vance plan in January 1992. He does not expect either plan to be implemented. but hopes that a ceasefire now would get the international community off his back, while enabling the Bosnian Serbs to consolidate their gains (as the Croatian Serbs have done). Having got so far, the "inter-

national community" (meaning the west egged on by Moslem and other non-aligned states, dragging Russia nervously in its wake) should take Mr Milosevic at his word. He says he is cutting off all but humanitar-

ian aid to the Bosnian Serbs. The United Nations should respond by placing monitors all along the Yugoslav-Bosnian border and keeping them there until the Bosnian Serbs have not only signed the Vance-Owen plan but implemented it. Failing that, the military

option is the only one. It need not imply putting more external troops on the ground. It may even require withdrawing those troops that are now there, since it certainly requires dropping any idea that they are neutral. The military option means giving Bos-nia the means to defend itself: a fundamental right of any state, consecrated by Article 51 of the United Nations Charter. While the weapons are being flown in, Nato air power should be used to prevent the Serbs from launching an

all-out assault. At last, it seems, those two actions - arming the Bosnian government forces, and air attacks on their opponents are seen in Washington, if not yet in European capitals, as complementing each other, not as alternatives. That is vital, because neither by itself is likely to achieve what must be the objective; the defeat of those, whether Serb or Croat, who seek the partition of

If the Bosnian Serbs could be convinced that this strategy was really about to be put into force, they might well promptly accept the Vance-Owen plan as (from their point of view) the lesser evil. They should be given a last chance to do so. But once the military strategy went into action the plan should be dropped.

Abraham Lincoln did not challenge slavery south of the Mason-Dixon line so long as there was a hope of avoiding secession. But once Americans were fighting and dying to keep the country together, he proclaimed emancipation of the slaves throughout the

Similarly, the Vance-Owen plan can be defended as an alternative to war, but not as a war aim. If the war is to go on, the only acceptable outcome is one allowing all Bosnian citizens to return home freely and

or British holidaymak ers, safe summer tans will be a lot cheaper this year, thanks to the recent outbreak of price discounts on suncare products But for some of Britain's biggest retailers, the competitive pressures which have led to the price battle threaten to

keep turning up the heat long

Though other retailers such as Tesco, the supermarket group, have joined in, the real battle is between two protagonists: Boots, the country's largest chemists chain, and Superdrug, the fast-growing discount drugstore company which triggered hostilities by cutting branded suncare prices by 25

per cent two weeks ago. This is Superdrug's second headline-grabbing price offen-sive in 18 months and follows its decision to discount fragrances by up to 30 per cent at 42 of its 680 stores. Heavy lobbying by Superdrug has also prompted a Monopolies and Mergers Commission inquiry into the distribution practices of perfume manufacturers. which refuse to supply the company directly.

Though Boots has matched the perfume price cuts, it has done so gradually and only in outlets near Superdrug stores which sell fragrances. Its response in suncare products has been much more decisive. Days after Superdrug acted. Boots announced 30 per cent price cuts in all its 1,100

stores The speed and scale of its reaction were deliberate. "One reason we have taken a high profile this time is to send a clear signal that we care about our market share," says Mr Gordon Hourston, managing director of Boots The Chemists (BTC), the division of the Nottingham based group which operates the high-street stores. At stake are much more than

Boots' 47 per cent of the £110m UK suncare market and Superdrug's goal of doubling its share to 16 per cent this year. BTC points out in any case that suncare provides less than 2 per cent of its turnover and says it is confident of offsetting lower margins through higher sales volumes.

Far more worrying for Boots is the risk that if price battles of this kind proliferate, they will reinforce the impression among consumers - already detected by the company's market research - that its prices are too high and its profit margins too fat.

Superdrug is adept at exploiting that impression. Not only has it won valuable free

Guy de Jonquières on a clash between two competing retailing strategies for the 1990s

Price war is not just skin deep

publicity by skilfully posing as a consumer champion; it misses no opportunity to portray its larger rival as greedy. "In markets such as vitamins, photographic film or cosmetics, where Boots' share is 30 per cent or more, its margins are sky-high," says Mr Geoff Brady, Superdrug's marketing

director. Behind the knock-about rhetoric and PR stunts, though, lies a genuine clash between two business philosophies based on sharply different beliefs about what retailers need to do to prosper in the

Boots is widely admired for its professionalism and, in particular, its effective use of sophisticated electronic information systems to manage the supply chain, keep tight control of stocks and analyse the sales and profit performance of each of its product lines.

The company is proud of its record in using the resulting efficiency gains to deliver improved results to shareholders in the form of higher profit margins. Despite recession. BTC has raised profits from 8 per cent of sales to 10 per cent since 1990 - though other parts of the group have performed

Superdrug comes from a very different stable. Part of the Kingfisher group - which also owns Woolworths, the B&Q do-it-yourself chain and the Comet electrical stores - it is guided by the "value retail-ing" principles of Sir Geoffrey Mulcahy, Kingfisher's chair-

Sir Geoffrey believes consumers have become more discerning not just because of recession but because they face ever wider choice. He has repeatedly argued that retailers must respond by emphasising value and accepting lower margins in return for volume growth.

His radical views - partly inspired by the success of discount chains such as Wal-Mart in the US - have won supporters in the City. Some regard him as a prophet of a new wave of retailing, which will **Battling for business** og ≸one Sobe Feb 91 | Feb 92 | Jan 93 Feb 90 3,235 3,388.8 3,547.9 2,910

245.8 245.4 218.9 208.7 225.6 Operating profil 6.5 Margin (%) 91 96 : 2,380 : 2,471 1.928 2,084 2,268 : 245 190 228 101 151 Typeding profit 8.4 72 5.3 Margin (%)

Boots PLC divisions (£m) 628.8 524.6 | 583.8 Turnove Profit Retel 277,2 . 221.1 Turnove 24.0 , 27.3 Profit Property 0.7 Profit

eventually sweep through the rest of the UK sector. Though Sir Geoffrey stresses that value retailing does not mean neglecting customer ser-vice, pricing is at the heart of the approach. It is exemplified

Behind the PR stunts lies a clash between two business philosophies

by B&Q's recent decision to offer permanent discounts on 500 popular product lines, and by similar, more limited, offers at Woolworths and Comet. Industry observers think Boots' margins on many items make (urther selective deepdiscount raids by Superdrug inevitable - a view the latter company has not sought to dispel. "I don't think there is an end to this process," says Mr Paul Deacon of Goldman Sachs. "Superdrug will move from product to product and

keep pushing. Apart from the favourable publicity it has generated. Superdrug's biggest advantage is a low cost base. Though it is smartening up some of its stores, they are less lavishly equipped and often occupy less desirable sites than its larger

However. Superdrug faces several challenges. It has few in-store pharmacles, which account for a fifth of BTC's sales and are believed to be its most profitable business. Superdrug must also persuade

Boots' main suppliers to sell it products, which some have been reluctant to do. in the last

Mr Brady says that, to be sure of supplies of suncare products, he has bought in advance and stocked enough to meet all this year's expected demand. He also doubts that he can continue to expand per-fume sales unless the MMC orders manufacturers to supply Superdrug direct, instead of forcing it to buy on the unauthorised "grey" market. Mr Deacon doubts that if an

all-out price war developed, Superdrug would emerge the winner, though he thinks it could damage Boots' margins. Mr Hourston says price cuts on only two product ranges do not even amount to a battle. But he says BTC is preparing to defend itself against the threat of further onslaughts by Superdrug and is considering a range of possible responses. Though he will not give details, he says: "If they do this again, it would be wrong to assume we will retaliate in pre-

cisely the same way."
He argues that while Boots aims to offer competitive prices, its strength also depends heavily on its commitment to high product quality, well-equipped stores and customer service. However, he admits this may be a two-edged

The impression can be created that, because of these investments. Boots is an expensive place to shop," he says - quickly insisting that

this view is mistaken.
With 35,000 product lines. Boots can afford to subsidise price cuts on some from profits on others. However, Mr Hourston stresses that the compa-ny's financial goals make this only a temporary solution: if profits on individual products are inadequate, prices must be raised or the lines dropped.

Clearly, the extent to which Boots is obliged to adjust its marketing strategy depends heavily on when and how Superdrug steps up its offensive - and how long it lasts. Unlike Sir Geoffrey Mulcahy. Mr Hourston believes the current pricing pressures are transient and will recede once sustained economic growth

resumes Which view is right may not become clear until much later this decade. But meanwhile, Boots may need to pay unusually close attention to what Mr Hourston calls "the lovely balance" between delivering the high margins which delight the City and the competitive prices need to keep customers

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Insider dealing and those in the know

From Mr Godfrey Chandler. Sir, Those who worry about the extent of insider dealing sometimes fail to appreciate the natural potential effect of good and bad news in a free market. There are, of course, a few flagrant cases. But the very fact that a limited number of people close to a company know of good or bad potential means that, whereas most of them will not buy before good news, nor sell before bad they are unlikely to do the reverse. Therefore, a part of those closest to the company including advisers who might normally be sellers or supporters - will "hold fire", reducing the weighting of one side of the market. Their absence from the market has its effect. This is especially true of small and medium-sized companies. Under the personalised jobbing system - pre-1986 - a jobber would soon have a quiet (or less quiet) word with the principals of any broking firm bringing suspicious business. In the new faceless market, matters are delayed and

Commercial standards are lower - as they are with com-panies settling debts - in spite of broader rules. For, as Mr Wally Giles of Barings said on the introduction of the Take-Over Code: "If they had all read the 10 Commandments this would not be necessary". Godfrey Chandler,

Godden Green. Sevenoaks, Kent TN15 0JS

Context crucial in analysing Ukraine's nuclear position

tion that the international news media has placed recently on Ukraine's delay in pursuing nuclear disarmament policies acceptable to the west. we were pleased to see that your editorial "Nuclear rift over Ukraine" (May 5) presented an unbiased and thoughtful analysis of Ukraine's current position.
As presented in your editorial, failure by western govern-

ments to evaluate some of the underlying motives surrounding Ukraine's position on these issues, and to pursue policies aimed at satisfying these concerns, threatens to thwart reaching an agreement which all parties, including the Ukrai-

From Mr Viacheslav A nian government, ultimately seek to accomplish: the dismantling of nuclear weapons the posture it takes in global events.

Your perspective also fosters

on Ukrainian soil. Further, the inclination of the international news media to report peripheral events without placing them within a broader context threatens to present a biased picture to the world of a country with potential strategic importance which is desperately attempting to define its role in geopolitical

concerns. With a population of more than 52m people and a land mass about equal to that of France. Ukraine is in the process of recognising this potential. Its relatively homogenous balance of 74 per cent ethnic Ukrainians and 21 per cent eth-nic Russians helps to solidify

the ultimate goal of encouraging the creation of a viable democratic, nuclear-free state that offers opportunities for investment and trade which henefit both Ukraine and the rest of the world.

As an officer of one of the largest private companies in Ukraine, I found it refreshing to see that the Financial Times took a complete and responsible look at the complex underlying issues and presented them in their proper context. Viacheslav A Skryghin, vice-president.

INTL communications, Ukrainian Financial Group, 15 Prorfznaya Street, Kiev, Ukraine 252034

Competition in the CD market

From Mr Barry H White Sir, The letters you pub-lished on May 10 uniformly attacked the idea of an inquiry into CD pricing.

As a consumer who would willingly buy more CDs if the prices were lower, I was surprised at the lack of objectivity in the arguments. The price of a top-class classical CD is now £14.99 in the UK, having risen in the last few years from the price quoted by Mr Perry of £11.99. Perhaps he is not a fan of Nigel Kennedy or Herbert van Karajan.

The US price for the exact same items, which I verified through a computer on-line shopping mall offering these items in the US, was \$13.99, which equates to about £9.15. This is, contrary to Mr Deacon's comment, 40 per cent lower, not 10 to 15 per cent. Finally, Ms Gordon's fears of illicit imports and inconsisten-cies in different markets would

create no new problems than already exist for other imported goods. There may indeed be prob-lems for the distributors if changes occur but the discrepancies in pricing compared with the US are there for all to see, and without legally cre-ated barriers to import competition I doubt that these mar-

ket imperfections could

Barry H White, Hecht Heyworth & Alcan, 51 Fordington Road, Highgate, London No 4TH

survive.

Disastrously cocksure

From Mr I J Bufton. Sir, Another refreshing stream of opinionated political cynicism from Joe Rogaly: "A few (sic) local authorities changing political colour means little now that the Tories have stripped so much power from the counties ("Where comedy is king",

The government's disastrous electoral results that very day stem from many factors. One was a cocksure assumption that ministers could trample over local democracy with impunity. I J Bufton,

50 Kelmscott Road, Birmingham B17 8QN

An unfair, but particularly British, moan about Don Quixote

From Jorg Schimmelpfennig. Sir, For most of the time Clement Crisp's ballet reviews make for enjoyable reading. They are critical in the original, positive, meaning of the word and are enriched with lots of historical details reflecting Mr Crisp's profound knowledge of the matter. His destructive views on the Royal Ballet's new production "Don Quixote" (April 10 and April 28), however, and much more so the supporting letter by Mr Varcoe-Cocks (Letters, May 8), remind me of that British dis-

ease called moaning.

Marc Thompson's admittedly
very unusual, and at first glance possibly disillusioning, designs serve the real purpose of ballet designs, which is helping the mind and the eye, to concentrate on the very danc-ing itself (that is, supporting it instead of competing with it), and are at the same time a most promising way of introdu-cing classical ballet to a wider and younger audience. The lat-ter point especially is essential

for classical dancing to survive well into the next century.

On the night that I was fortunate enough to attend the performance the dancing was splendidly and most beautifully delivered by Leanne Ben-jamin, Jose Manuel Carreno and the supporting cast and was obviously very much enjoyed not only by the artists

themselves but by the vast majority of a near-capacity audience as well. I only hope the reasons for some of the seats being left

empty have nothing to do with empty have nothing to do with Mr Crisp's views, which this time were far too conservative (or may I say, as an elderly lady sitting just beside me suggested) reactionary. It would have been a pity.

The Royal Ballet can only be congratulated for sticking to its way by including "Don

its way by including "Don Quixote" in the 1993-94 season programme as well. Jorg Schimmelpfennig, Department of Economics, Universitat Osnabruck,



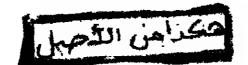
640,000* French decision-makers always start the day with a full breakfast.

Among the many fine table traditions enjoyed in France, one is particularly suited to the taste of French decision-makers: les Echos, France's leading business newspaper.

The results of the 1991 European Business Readership Survey (EBRS) speak for themselves: les Edios is read by 61.4% of the country's top managers, who also put their trust in Enjeux les Echos, the group's monthly magazine. So whether you have a product to sell or you wish to raise your company's profile, now you know the best way to reach French executives in the morning, beside their croissants.

les Echos

Le Business Daily



FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Wednesday May 12 1993

Towards sound money

THE CONVENTIONAL argument for making central banks independent is that politicians cannot be relied on to conduct a responsible monetary policy because of electoral pressures. How ironic, then, that France should now be introducing legislation to reduce political control over the Banque de France after an election in which the main parties of both right and left were committed to policies of exceptional monetary stringency. The outcome will reinforce suspiclons of reverse causality in the statistical evidence that countries with independent central banks have lower rates of inflation. Those countries where there is a genuine consensus for low inflation, as in France over the past 10 years, will naturally be more prone to remove control of monetary policy from politicians.

Sanis

Not that this invalidates the case for independent central banking. Since it is now widely accepted that there is no medium or long-term trade-off between higher inflation and higher output, the monetary authorities can only aspire to achieve the limited goal of price stability. Certainly the British experience indicates that shorter-term gains in output and employment from unanticipated inflation simply result over a period of years in more inflation for the same level of output.

How far a restructured and more autonomous Banque de France will add to an already credible French monetary policy is nonetheless a moot point. The government proposes to retain control over decisions on the exchange rate. As long as the Bundesbank remains the anchor of the European exchange rate mechanism and the French gov-ernment remains committed to present parities, this implies that

est rates are of limited import. By the same token, if the resolve to maintain the franc fort policy should weaken, the reconstituted central bank would have little say in the decision. Should the franc replace the D-Mark as the anchor of the system before any move to monetary union, the institutional arrangements would inevitably

take on increased significance. The French government pro-poses that the jobs of the governor, two deputy governors and a group of six experts remain, in effect, within the government's gift, but with a measure of independence coming from lengthy tenure - six years for the top trio and nine for the experts. This is a less powerful formula than the one with which a federal system has endowed the Bundesbank It has more in common with the US Federal Reserve, where appointments are made by the administration. The question is whether the clubbiness of the elite that dominates French economic policy-making will result in rather less independence than the outward forms might indicate.

Equally important is the ques tion of accountability. The bank's chief objective of price stability, which mirrors the Maastricht treaty's European central banking model, is undefined, while proce dures for monitoring performance are opaque. But the fact that a retreat from disinflationary policy will require a legislative process is an important discipline.

Yet the benefits of central bank independence are probably greatest for countries such as Britain, where past failure has under-mined the credibility of monetary policy. In the UK, more than in France, institutional reform is needed. Merely changing the face at the top of the British Treesury

Unbundling

THE UNBUNDLING of South Africa's economy has begun. Gen-cor's decision yesterday to hand over to its shareholders the stakes. it owns in a wide-ranging collec-tion of industrial subsidiaries is the first step in a process that will reshape South African business.

It has not come a moment too soon. The tensions that have bedevilled South Africa's economy - between corporation and free enterprise, between English-speakers and Afrikaners, between the boundless wealth of the mining houses and the slim pickings of manufacturing - have left the country with a top-heavy corporate structure. Six groupings control 80 per cent of the total capitalisation of the Johannesburg Stock Exchange.

Now, prodded by politicians from the National party as well as by the African National Congress, big business is starting to think of becoming a bit less bloated. Tax concessions for unbundling from Mr Derek Keys - the finance minister but before that boss of Gencor - have eased the way.

Yet so fer only Geneor has indicated a serious interest in the subject. The other big groups are doubtless studying the proposition, but so far without, apparently, making the emotional leap into the unknown.

That is a pity. South Africa needs to set its companies free from the strangling embrace of the hig groups. Setting operating companies free to sink or swim will itself improve the quality of South African management. The arguement against such a process is that it will open the way for corporate raiders, asset-stripping and all the other accourrements of Anglo-Saxon capitalism.

They are certainly a mixed blessing. But if ever a country cried out for them, it is South Africa. Vulnerability to takeover concentrates managers' minds, and gives fresh energy to their actions. South Africans of all races, all incomes and all political persuasions would benefit from the application of a little unfettered capitalism. Gencor has led

Italy's tangle

Oscar Wilde's Dorian Gray, appears to exist in two strikingly different guises. Its outward-turning features radiate the resourcefulness which since the second world war has given Italy one of Europe's fastest economic growth rates. This performance, while strongest among Italy's array of medium-sized companies, has turned some leaders of large Italian groups into international figures. It has also rewarded the country with a GDP per head (based on official figures) higher than that of the UK and united

Germany. The secret countenance of corporate Italy is much less pleasant to behold, but until recently has been mainly hidden. This face has now been revealed by investigations into corruption during the past 15 months in which more than 1,000 senior politicians and businessmen, many of them from Italy's leading corporations, have been implicated. Italian executives stand accused of connivance in a network of systematic bribery which has defrauded large sums from the public purse and helped keep in power a generation of

flawed politicians. As a result of the energy of the magistrature and the long-suppressed indignation of the public, the edifice of malpractice has started to crumble. For the larger companies caught up in the fray, an exercise in damage limitation is under way. Fiat, Italy's biggest private-sector group, which has seen more than half a dozen of its top executives arrested, interrogated or briefly detained in corruption inquiries, yesterday unveiled a strict code of business ethics to stop Fiat employees accepting payment in money or in

ITALIAN CAPITALISM, like kind from unscrupulous outsiders. On one level, this is an attempt to demonstrate that Fiat is making a genuine effort to adopt more transparent practices in line with those ruling, say, in the US. On another level, by mounting an internal and external campaign against kickbacks, Fiat seems to be trying to win less harsh treatment for its executives ensuared in the judicial net. Mr Cesare Romiti, Fiat's chief executive, who previously complained about overinquisitive magistrates, has switched to helping them with their inquiries, and exhorting other company chiefs to do the

> Fiat's appeal to Italian industrialists may turn out to be a fullhearted bid to support the country's political reforms. But if the company is simply trying to avoid prosecutions of individuals on the grounds that they were forced to misbehave by the politicians, this is likely to bring discredit.

> A spirit of co-operation - seen most vividly in Italy's close-knit business networks - has been a vital source of its economic dynamism. But when such networks give rise to self-serving or even criminal collusion among corporations or among corporations, politicians and the state, they are con-sistent neither with desirable standards of public morality, nor with Italy's wish to move closer to the head of Europe's economic league. The programme of privatisation of state enterprises is one way of freeing Italy's considerable reserves of dynamism. Yet unless Italian companies co-operate fully in the current attempt to unravel an inefficient and self-destructive tangle of corruption, the dream of a reformed Italy will remain unful-

he International Monetary Fund does not, for once, hold all the bargaining chips. Negotia-tors are in Moscow this week to thrash out a tough credit plan with the Russian government, without which no western aid can flow. But they know that the west is determined to start releasing funds soon, no matter what kind of agreement is reached or whether it can be implemented,

Financial considerations alone no longer dictate the west's aid strategy to the former Soviet Union, much to the IMF's dismay. Officials from the Group of Seven industrialised countries say they are determined not to see a repeat of last year, when only \$1bn of an original \$24bn aid package was disbursed because the Russian government was unable to meet the IMF's tough financial conditions.

"The G7 did a lousy job last year," admitted one senior G7 official. "A good opportunity was lost because the IMF tried to nail down too many details. We are determined not to see that happen

At their meeting in Tokyo four weeks ago, the G7 foreign and finance ministers announced a headline figure of nearly \$44bn of assistance to Russia over the next year from the IMF, the World Bank and in bilateral aid. (Both the IMF and the World Bank receive the bulk of their funding from the G7.) But the ministers told the fund to dispense with its normal practice of waiting for a track record of financial discipline before releasing aid. Instead, they instructed the IMF

to offer each former Soviet republic fast disbursing aid - labelled a "systemic transformation facility" half of which would be paid immediately to any government demon-strating a "credible" reform strategy. For Russia this facility will rovide \$3bn. The IMF was also told to begin to disburse to Russia a further \$4bn in standby loans by, at the latest, October 1, and preferably before the July G7 summit in Tokyo. The World Bank is being pressed to lend about \$4bn during its next fiscal year, which runs from next month to June 1994.

The recent Tokyo meeting posed a problem for both the bank and the fund - and potentially a crisis of authority. According to a senior bank official, the G7's command that the bank and the IMF must come to an agreement with the Russians is "unprecedented in the annels of the bank or the fund, in any country. Nothing is remotely comparable".

Another bank official said that "the danger is that our reputation and our expertise will be debauched. We are big organisations which have built up a large body of expartise. Now we are being

Much ado about lending

Financial considerations alone no longer dictate aid strategy for Russia, say Edward Balls and John Lloyd

told: just do it. What happens to morale? And what about those countries which also didn't meet the criteria we set and didn't get the money. You can bet there is a lot of screaming going on behind the walls in Washington."

Life had already become increasingly uncomfortable for the IMF. even before these new pressures were applied. "Last year," said one IMF official, "was a disaster. But it has been a disaster not just for Russia, but for the IMF itself." At the root of the west's difficul-

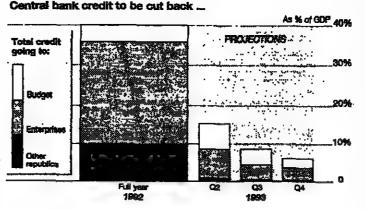
ties is Russia's failure to meet the stringent targets set down for the receipt of aid. The reformers, constantly fighting for their political lives and warring with Mr Victor Gerashchenko, central bank chair-man, were unable to bring inflation down to 9 per cent a month by the end of 1992 by cutting state spend ing and central bank credits - the basic condition for assistance. Consumer prices rose by 25 per cent in December alone, and, while the official budget deficit was only 4 per cent of GDP, total credits issued by the central bank to the state sector totalled 40 per cent of GDP.

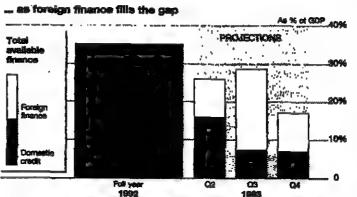
If anything, the prospects for economic reform have deteriorated further in the past few weeks. Both the Russian government and central bank continue to sanction ever more credits for loss-making state enterprises, while President Boris Yeltsin's recent cabinet changes have appeared contradictory. Since his election victory two weeks ago, he has appointed two deputy prime ministers without known commitment to reform, although senior sackings yesterday may signal that he is willing to strengthen the course of economic transformation

The IMF argues that its inability to lend more is the result of the Russian government's financial profligacy, not excessive caution. Mr Michel Camdessus, the IMF managing director, wrote recently in the daily Russian newspaper Izvestia that the fund could not lend money to inflation-wracked Russia only to see it leave the country as investors took flight from a falling rouble.

Since those remarks, the west has had a change of heart. First, west-

Russia's stabilisation plan





ern governments, seeing reform stagger and sometimes go into reverse last year, have become more aware of the consequences of failure. President Clinton illustrated the shift in attitude in a speech oon April 1: "If Russia's reforms turn sour, if it reverts to authoritarianism or disintegrates into chaos, the world cannot afford the strife of the former Yugoslavia replicated in a

nation as big as Russia."
Second, the Clinton administration has been influenced by western advisers to the Russian government, who have, at times, mounted a ferocious critique of what they term the passivity and alleged incompetence of the IMF. Professor Jeffrey Sachs of Harvard University, who has led this attack, says the DMF has proved incapable of

thinking tactically and continued to view aid as a reward for success, rather than a pre-condition. "The IMF has refused to agree realistic targets which take into account the amount of available foreign financing," he said.

In Tokyo, the G7 ministers "encouraged" the IMF "to play a more active role". G7 officials now say the Russian government must merely demonstrate that it intends to bring credit creation under control and cut subsidies to enterprises before aid can start to flow as early

as the end of this month. But the lack of a Russian track record of discipline frightens financial institutions. "The bank and the fund are now under enormous pressure to provide assistance and provide it quick," said one senior

World Bank official. "And the message is we shouldn't be too worried about conditions. This is very difficult to do, not just in terms of our responsibility to our donors, but also organisationally."

G7 officials rebut the suggestion that aid will now, in practice, be unconditional. "We have focused conditionality, not weakened it," said Mr Lawrence Summers, assistant secretary for international affairs at the US Treasury.

Nonetheless, growing tensions between the G7 and the interna-tional financial institutions remain, and cannot be dismissed as a mere disagreement over strategy. The institutions have to think of life after Russian reform - and of their standing with other, often poorer, members in Latin America and

G7 officials counter that the international financial institutions set too much store by economic conditions and fail to recognise political realities. "Let's not get overly misty-eyed about conditions," said one senior G7 official. "How much conditionality was there in the average Argentine programme in recent

years?"
"G7 officials do not believe that it is appropriate to lend regardless of what is going on in Russia," he added. "But the task now is to push the Russians to do the right thing. We cannot wait to negotiate every

he G7's bold strategy is supported by Professor Stanley Fischer, previously chief economist at the World Bank and now an adviser to the bank from his base at the Massachusetts Institute of Technology. He is worried, however, about the capacity of the Russians to implement reform.

"It is possible that the institutions' credibility will be damaged, although probably much less than they now fear," he said. "But while the west must not be seen to be supporting everything the Russians do, it must still support them in a

The US backs that view, believing that aid is essential now to buy time while reformers in the Russian government pursue the accelerating privatisation programme and economic restructuring. But the policy seems likely to meet resistance from senior officials in the IMF and World Bank who fear that the money will be wasted, and that they will be blamed.

"One can debate the niceties," said a senior World Bank official, "but at some point we must ask - is it likely that the Russian government will deliver on a consistent economic programme? My view is that it will not. I think the G7 will be proved wrong and I don't think it will be our fault."

How to make the Ecu user-friendly



for Europe, as laid down by the Masstricht treaty? I have my doubts. The Community's 340m PERSONAL citizens are unlikely VIEW to accept a strange new currency that

none of them knows - any more than Europeans were willing to accept Esperanto as a common language earlier this century. Just as English, with American

help, has become the *lingua franca* of Europe, so the Continent's single currency will probably be the one most familiar to a large proportion of the population. Most likely, it will be the D-Mark.

The Ecu is weighted against a basket of EC currencies; it was created as a "European" currency, neutral in nationalistic terms. It is widely used in Eurobond transactions, and an Ecu clearing system is managed by commercial banks. Further, it is used as a unit of account between governments, as well as by some European companies.

However, the Ecu has some over- compares with the present rate of in the Ecu basket, is by far the best number parity would be whelming practical disadvantages. DM1.953 to the Ecu. the single currency It is viewed by the market simply as one more foreign currency. Its value is not known outside professional circles. There are no Ecu notes and coins, nor are consumer goods priced in Ecu.

Additionally, the Maastricht plan for economic and monetary union (Emu) suffers from a serious technical drawback. According to the Emu timetable, member currencies exchange rates will be permanently fixed in terms of Ecus at the start of Stage 3 - which could be in 1997 or (more likely) 1999. Thus the value of the Ecu will not be known until the close of business on the last working day before Stage 3 starts.

Since the closing market rates are likely to be expressed to four deci-mal places, consumers and savers will be expected to learn to live with the new currency at a complicated conversion rate. The Ecu can be saved only if it is made much more user-friendly. The simplest way to achieve this is to fix the Ecu/D-Mark parity Ecul.00=DM2.00 from the beginning of Stage 2 on January 1 1994. This

cise interpretation of the wording of the Maastricht treaty. Article 109g states that, from the beginning of Stage 2, "the currency composition of the Ecu basket shall not be changed". If this article were taken to mean that the percentage weighting (rather than, as at present, the

A scheme to allow the Ecu's value to become instantly recognisable is necessary

fixed amount) of each currency within the Ecu basket shall not be changed, it would need only a minor adjustment over the 1994 New Year weekend to reset Ecu currency weights to produce a fixed value of DM2.

This scheme would allow the Ecu's value to become instantly recognisable. The D-Mark, which has a weighting of about 32 per cent

known currency among Community FFr100=DM30=Ecu15. The process would require a pre- consumers. The Emu planning process for banks and industry could begin in Stage 2, assisting the transition. New German notes and coins could be issued during Stage 2 showing both the Ecu and D-Mark value. The Bundesbank would still have to surrender influence over monetary policy to the European central bank. At the same time, one of the Bundesbank and the German people's main objections to Emu would be removed. They would keep the D-Mark; the Ecu would become the "Doppelmark".

For France, such a plan might bring some loss of face. But the "basket" concept of the Ecu would be preserved, albeit in a more cosmetic guise. The French could permanently fix the franc against the D-Mark at the beginning of Stage 2. France could then issue Ecu notes which could be co-ordinated with German designs and made legal tender in both countries. Following the French government's success in weathering currency turbulence on the foreign exchange markets since last autumn, the obvious round My proposal would bring an

important challenge for Britain, which clearly does not want to be left out of a move towards a single European currency. Britain is close to an important round number relationship with the DM/Ecu. At DM2.50 the Ecu would be worth 80 pence. Should Britain decide to rejoin the exchange rate mechanism at or after the start of Stage 2 at a fixed rate of DM3.50, the British public would have a reasonably simple conversion to make. Britain, too, could experiment ahead of Stage 3 by issuing some £20 notes showing their fixed equivalent value at DM50 and Ecu25.

If people object to the word Ecu, the Financial Times (and perhaps the Sun) could sponsor a poll to choose a more appealing name. Why not rehabilitate the "guinea"?

Lord Cobbold

The author is managing director of Galacorp Currency Managers

Vienna One calculation seems to have been overlooked during Monday's sometimes acrimonious debate about the imposition of VAT on

Lesson from

British fuel bills. How much extra will it cost if higher fuel bills force more freezing pensioners into state-subsidised nursing homes earlier than planned?

Presumably, a statistically minded chap like Peter Lilley, secretary of state for social security, has asked someone to add it up. If he hasn't then he ought to have a word with his opposite number

in Vienna. It seems that the socialist city fathers of Austria's capital have concluded that the most economical policy of all is to provide free

heating for old age pensioners.

Admittedly, Austria is a colder place than Britain and probably has a better social safety net. Even so the argument still sounds applicable to the UK.

Given that fear of winter cold was driving an increasing number of OAPs into local nursing homes, the Viennese authorities concluded that it would be worth providing old people on low incomes with free district heating and home

insulation. If, by so doing, they could keep these old Viennese in their flats for just two additional years rather than seeking permanent shelter in nursing homes, the programme would pay for itself. In practice, the Viennese are staving an additional five years in their flats compared with the period before the free heating began.

UK nursing home care is more limited and less plush than in Vienna, but it would be surprising if the addition of VAT to heating bills - if not fully reimbursed for OAPs - did not lead to a corresponding rise in nursing home

care and end up perhaps costing it will yield.

Prison duty

For a man who spends most of his time in prisons, ex-Watergate villain Charles W "Chuck" Colson seemed unusually worried about the health of the British pound yesterday.

Colson, a 61-year-old ex-US Marine Corps captain, has just won the world's biggest religious award the Templeton prize for progress in religion. For some strange reason Sir John Templeton, one of the world's most astute fund managers. made the mistake of donating his £650,000 prize in sterling, and Colson, despite being a born again Christian, is acutely aware that the pound has been going through

a bit of a rough patch. Not that he gets to keep the money for himself - it is all going to his Prison Fellowship – but he wants value for money.

BANX

OBSERVER



'You're a man of the world - what does scapegoat taste like?'

Although Colson's role in the downfall of President Nixon is history he still resembles the powerful Washington powerbroker he once was. A person who can be relied on to get things done. Only nowadays, he channels all his energies into his worldwide network of prison ministries. With over 280 staff and 50,000 volunteers his empire operates in 55 countries.

If you want to talk prisons. Colson's your man and his considerable achievement has been deservedly recognised by an award which has already gone to people like Mother Teresa, Dr Billy Graham and Lord Jakobovits. Colson's conclusion that there is

no better way to destroy a person than give them nothing to do is a grim verdict on the lack of proper work for the inmates of prisons in Britain and elsewhere.

World Bank watch

■ The hunt for Larry Summers' replacement as the World Bank's economic guru seems to be taking an inordinately long time. Admittedly, Michael Bruno, former governor of the Bank of Israel, has ruled himself out by taking a similar job at Jacques Attali's EBRD. But there are plenty of other contenders. Since there are not many Brits

in top positions at the Bank and

the job will probably go to a non-American, how about Richard Layard, 59, professor of Economics at the London School of Economics? He is best remembered in Whitehall for pointing out flaws in the Thatcher government's presentation of unemployment figures, but as an adviser to the Yeltsin government he has first hand experience of the problems of former communist economies - a central part of the bank's

portfolio in the 1990s. If he is too old or lacks intellectual gravitas, there are plenty of other candidates in Britain and elsewhere. Lewis Preston, the World Bank president and former J P Morgan banker, seems to be determined to find somebody with whom he feels personally comfortable.

But with pressing challenges in the former Soviet Union and elsewhere, he shouldn't dilly dally much longer. Even economists need leaders.

Trailing Birt

■ Want to get to the top in the BBC? Take a compass bearing on Bob Phillis, the new deputy director-general. After little more than a month in the job. Phillis has set off for the Himalayas.

It might seem a bit early to take a holiday, even by civil service standards. But that misses the point. He is following in the footsteps of his new master - John Birt - who travelled to Nepal to think great thoughts about the future of the Beeb before he became

Phillis's official reason for his early pilgrimage is that he wants to visit son Ben who is teaching English there before going to university in the autumn. But cynical BBC types are wondering whether there is more to his mission than meets the eye.

Could it be that the necessary induction process into the highest peaks of the BBC management is not complete without at least one visit to a Trappist monastery?

Meant well

■ Spotted in the visitors book of a hotel in India.

"A wonderful stay - spoilt by the



FINANCIAL TIMES

Wednesday May 12 1993

MAKING THE WORLD GO ROUND.

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Author Salman Rushdie, subject of a death septence imposed by Iranian spiritual leader Ayatollah Khomeini four years ago, talks to the press after a meeting with UK prime minister John Major symbolising the British government's support for his cause

Fiat issues anti-corruption code for employees in Italy

By Haig Simonian in Milan

FIAT, Italy's biggest private company, yesterday sought to distance itself from the growing political corruption scandal by Issuing a new "code of business

The move is expected to be followed by other big Italian companies, including the state-owned Eni energy and chemicals group, which has also been implicated in allegations of corruption and kickbacks on public-sector

The code, drawn up by a team of lawyers headed by Mr Franzo Grande Stevens, a close adviser of Flat's controlling Agnelli family, sets out behaviour for employees towards government officials, political parties and civil servants. It supplements an existing "internal" code regarding issues such as conflicts of likely to expose them to the areas Interest and insider trading.

special board meeting yesterday. specifically forbids any form of

By David Gardner in Brussels

THE SUDDEN resignation of the

European Commission's director-

general for social affairs has cast

an embarrassing spotlight on

how the EC fills its senior jobs. It

also calls into question how seri-

ously the Community takes its

ambition of building a "social

dimension" into European inte-

Spanish director-general of DG5

(social policy) in the Commission

left Brussels late last week, leav-

ing a note for his secretary say-

in a subsequent, sharply

worded fax from Madrid to com-

mission president Jacques

Delors, he confirmed his resigna-

tion. A furious Mr Delors has

now summoned Mr Crespo to see

him, one senior official said yes-

Official explanations for his

them. Mr Longuet has already

told Bull, the lossmaking com-

puter company which last year received a FFr2.5bn (\$460m) state

injection, to produce a new strat-

egy to ensure that it no longer had to be bailed out by the gov-

ernment. He said the the govern-

ment might in future be more

amenable to international inves

tors taking stakes in Bull as IBM

of the US and Japan's NEC have

already done. France Telecom, the telecom-

munications group, is another

candidate for international

ing he would not be back.

Continued from Page 1

Mr Sigismundo Crespo, the

the public sector. The ban also applies to any financial inducements to public servants or politicians in covert form, such as sponsorship, advertising or cos-

metic "consultancy" agreements.
"No group employee must omise or pay money or benefits kind of whatever nature or value to any public sector official to promote or favour the interests of one or more group companies, even as a result of illegal pressure," it says.

Though not made explicit, the penality for non-observance would be termination of a worker's contract. The same requirements will have to be met by sub-contractors or freelances working on behalf of Flat or its subsidiaries, which will have to make a commitment to respect the strict conditions.

All employees whose jobs are covered by code will have to sign The document, approved at a a copy of the document. The company said implementation throughout the group would be bribery or kickbacks involving slow, as the code would only

Spaniard lost for words walks

out of senior post in Brussels

said by one official to have suf-

fered a family tragedy. But he is

understood to have complained

in his fax that his lines of com-

munication inside the commis-

sion had been deliberately

October. However, it was known

that the social affairs directorate

had been earmarked for a Span-

lard as long ago as February

1991, because of a reshuffle of top

Commission jobs which left

Spain one directorate-general

With Spain and other member

states unyielding over their infor-

mal quotas of top jobs, Brussels

sought a Spaniard of high cali-

bre. Highly regarded Spaniards

within the Commission, like Mr

Eneko Landaburu, the Basque

head of regional policy, were not

transferring back to the trades

French plan central bank's independence

investment. Mr Longuet said it should consider forging links

with other European telecommu-

nications concerns, or industrial

groups, to take advantage of the liberalisation of the European

Community telecommunications

market in 1998. France Telecom

has formed a number of interna-

tional joint ventures in Eastern

This shift in industrial policy is partly the product of ideology. Mr Longuet, styling himself as a

pragmatic liberal", rejected the

old-style French strategy whereby the government sup-

ported companies in sectors

Europe and Latin America.

Mr Crespo, known in Spain for

Mr Crespo took over DG5 in

blocked.

interested.

departure vary. Mr Crespo was unions the assets seized by

come into operation in each of the roughly 1,000 separate companies after being approved by their respective boards.

The code does not extend to dealings with other private sector companies or the behaviour of Flat executives abroad, although the company said it was expected that the code would in time be extended outside Italy.

Fiat employees most likely to be asked to sign are those dealing with sales and marketing, relations with the public sector and lobbying, and purchasing. Flat's initiative came as magis-

trates recalled for questioning Mr Francesco Paolo Mattioli, its chief financial officer, who has been under house arrest. Milan magistrates are believed

to be investigating conflicting testimony from Fiat executives Cogefar-Impresit construction subsidiary, chaired by Mr

Ex-communists accused, Page 2 Editorial comment, Page 15

Franco, was sent from Madrid

and found immediately to be out

His main handicap was linguis

tic. Although he spoke French,

he was unable to communicate in

English with his boss, Mr Padraig

Flynn, the Irish commissioner for

social affairs. Mr Flynn has no

French and had placed British

and Irish officials alongside and

immediately under Mr Crespo.

The affair comes at a time

when Brussels has been at cross

purposes on social policy. Mr

Flynn has won support from the 12 to prepare an EC-wide jobs inf-

tiative. However, it emerges that

Mr Delors has been working dis-creetly on a similar initiative,

using his own network within

The resignation is also an

embarrassment to Madrid, where

Mr Felipe González's socialist

government faces losing its elec-

which were considered to be stra-

tegically important. His approach

is reflected in the new govern-

ment's privatisation programme

which envisages selling a wide range of financial and industrial

Mr Longuet, who outlined his policy the day after Mr Edouard

Balladur, prime minister, unveiled his "austerity" budget,

said the approach was also due to

budgetary constraints. The cur-

rent pressures on the French

ernment "no room for manoeu

vre" to provide new investment

groups to the private sector.

of his depth.

hemming him in.

Waigel urged to take over as Bavarian premier

By Quentin Peel in Bonn

TURMOIL within the German political establishment looks set to cause further upheaval in the government, with growing pres-sure on Mr Theo Waigel, the finance minister and close ally of Chancellor Helmut Kohl, to quit and take over as state premier in his home base of Bavaria.

Reports yesterday said Mr Wal-gel, a symbol of stability and key figure in the ruling coalition, is to return to Munich and replace Mr Max Streibl. his protégé in the Bavaria-based Christian Social Union, as prime minister.

The move could aggravate the current climate of uncertainty surrounding the German government, by bringing an unfamiliar politician to the finance ministry at a critical moment in the struggle to bring government spending under control in the wake of Ger man reunification.

The leading contender for that job is said to be Mr Rudolf Seiters, the interior minister in Bonn and former head of the chancellor's office. However, Mr Seiters lacks any background in finance or economics.

At the same time Mr Waigel's move would be intended to bolster the position of the CSU in Bavaria, where his party faces a growing challenge from the farrightwing Republicans in next year's state, national and European elections.

Mr Streibl is under enormous pressure to quit as Bavarian premier, because of reports that he accepted free holidays from a

business friend. The whole reshuffle, confidently forecast yesterday by the conservative newspaper Die Welt. depends on the outcome of a struggle for power within the CSU, sister-party of Mr Kohl's Christian Democratic Union in

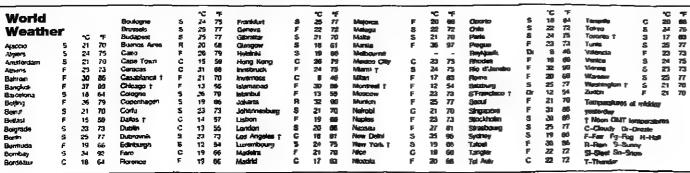
the ruling coalition.
If Mr Waigel, the party leader, comes out on top, he will go home to replace Mr Streibl, whose resignation is now taken for granted. If he loses, he will stay in Bonn as finance minister. His great rival for the state premier's job is Mr Edmund Stoiber, currently interior minister in Bavaria, widely regarded as the strong man of the party, and a ssociate of the late Bavarian leader, Mr Franz-Josef Strauss. Insiders say he does not want to go to Bonn, where he would be offered the job of federal government interior minis ter, but wants to become state

In Bonn Mr Stoiber could be a positive asset to the federal government in the promised position of interior minister. He is seen as a stern, conservative advocate of law and order, likely to be a big issue in the 1994 elections However, Mr Kohl might prefer

premier himself.

such a forceful character to take over in Bavaria, leaving him the good-humoured Mr Waigel to the unpopular job of penny-pinching

German recycling bill, Page 2



THE LEX COLUMN Separate development

Gencor's long-awaited decision to demerge its non-mining interests looks like a sensible response to changing political circumstances in South Africa The African National Congress has voiced strong opposition to the complex webs of cross shareholdings between South African companies. Gencor has decided to jump before it was pushed. The former chairman, Mr Derek Keys, did much to transform Gencor's insular culture. As finance minister, he has had responsibility for the legislation which will make such unbundling easier.

The financial rationale for the move, however, looks more specious. While the managements of the individual businesses may have greater flexibil-ity, Sankorp and Rembrandt will still have near-controlling stakes in each of the companies - most notably in Gencor's mining operations. Since the move has been well flagged, Gencor's discount to net assets is also unlikely to improve much. Foreign investors are still more likely to be deterred by the political risks of investing in South Africa however transparent the structure of corporate ownership.

This demerger will also increase pressure on other combines. Life assurance companies which control a large segment of domestic savings may be forced to unwind their complex cross shareholdings in industrial companies. The greatest discomfort, however, will be felt in the Anglo American Corporation, which effectively controls almost a quarter of the quoted South African market. The Oppenheimer family's resistance to unbundling will doubtless continue. and the creation of De Beers Centenary in Switzerland creates a trap-door escape from South Africa. But skill will be needed if the Anglo pyramid is not to become a monument to a weakened dynasty.

Inchcape

At first glance, Inchcape's acquisi-tion of a stake in Gestetner looks a cheap and canny deal. Incheaps is limiting the risks of buying into a strug-gling photocopier distributor by staggering its investment. The immediate acquisition of 15 per cent of Gestetner's shares at a minimal premium buys it two seats on the board and access to management accounts. The purchase of the option to buy its entire convertible unsecured loan stock before 1994 gives it greater exposure if it likes what it sees inchcape is attracted to the recovery

FT-SE Index: 2836.1 (+6.3) **General Accident** Share cince relative to the

value which seemingly lies in a business making small profits on £900m of sales. But the vendor is clearly selling cheap for a reason. The softness of Gestetner's markets in mainland Europe suggests it will be a long, hard slog to return to respectable margins. inchcape regards the investment as somewhat speculative; shareholders should perhaps do likewise. Some, though, may have misgivings about the change in strategic thrust should the Gesteiner involvement develop significantly. Inchcape's primary attraction for many investors is its exposure to the blossoming southern Chinese economy. For them, at least, Gesteiner may prove an unwelcome

General Accident

General Accident continues to dely those expecting it to launch a rights issue. First-quarter results showing a solvency margin of over 46 per cent. despite an 11 per cent increase in premium income on general business, leave plenty of room for further expansion. There are some technical factors behind the £71m swing in profits. Two successive preference share issues have allowed the company to pay down debt, helping reduce the interest charge by SSm. Last year's generous transfers to technical reserves have the indirect effect of boosting investment income. Marginally smaller transfers this year accentuated the improvement in the underwriting

Still, the extent of the underwriting turnround came as a surprise, particularly in the UK which is almost breaking even. Since the first quarter is traditionally weak, one can now pencil in pre-tax profits in excess of £200m for the year as a whole. Coupled with the absence of a rights issue, this was enough to drive the shares 3 per cent higher. In its excitement, though, the market appears to have overlooked the limited room for dividend growth.

Retained earnings in GA's balance sheet have fallen to just £41m at the end of last year from a peak of £660m in 1989. Despite this year's more optimistic outlook, the company will scarcely manage more than a token increase in the dividend without dipping in to reserves again. General Accident has not launched a rights issue like Royal and Commercial Union, but nor has it cut its dividend like GRE. Its reluctance to break what has become a habit of overpayment will limit its ability to rebuild its reserves in the recovery. Not a happy thought for a company which is trading at a hefty premium to book.

Reed Elsevier

The administrators of Maxwell Communication Corporation's US businesses recently reported they were receiving bids for the diverse assets on "Chinese menu approach". Reed Elsevier, though, is sticking to plain boiled rice by offering \$425m for Offi-cial Airline Guides alone. If Reed can consummate the deal at that price, it would represent something of a coup. The assets are essentially the same as those which Reed failed to secure in 1968 when Mr Robert Maxwell weighed in with a higher \$750m bid.

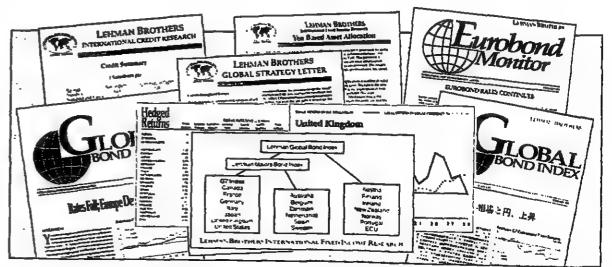
Although OAG has suffered badly in the torrid US airline market, it still made operating profits of \$11m on revenue of \$164m last year. With firm management and a recovering market. Reed should be able to push margins higher. The business would also complement Reed's existing interests in airline publishing. The deal, however, is far from done. Reed will now conduct its due diligence while the antitrust investigators scrutinise the deal. The letter of intent is non-binding and non-exclusive. The administrators may hope they can flush out a higher offer now firm numbers are on the table. They may still believe they can realise greater value by selling the

assets as a package.

Reed can afford to walk away again if the bidding goes too high. Its simultaneous announcement that it had agreed to buy into France's biggest legal publisher suggests plenty of

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Cable and Wireless

Cable and Wireless, the UK telecommunications

as the leading international telecoms operator in

Gold fingers in the corner shop

Bank, is facing increasing challenges to its gold trade monopoly. The establishment of a flourishing gold market in China's northern Liaoning province

China's gold-purchasing agency, the People's

near the Soviet border poses the most severe threat in years to the People's Bank's domination of the gold trade. "Some stores trade gold bars, not just gold Jewellery," said a People's Bank official. Page 26

Packer sells banking stake

Better weather to float

historically high share prices. Page 24

Mr Kerry Packer, the Australian media entrepreneur, has sold an 8 per cent stake in Westpac

Banking Corporation to Lend Lease Corporation.

pec with two large financial institutions as domi-nant shareholders. Page 18

The climate for UK flotations has rapidly moved

from freezing to a neer summer-like warmth as investor interest has revived. Recent issues have

been comfortably over-subscribed and first day

Sears, Roebuck announces sale

Sears, Rosbuck, has sold its mortgage banking

group to a Pittsburg-based bank holding company for \$328m in cash. The sale is the latest in a series of planned spin-offs designed to trim Seers' finen-cial businesses. Mr Edward Brennan, Seers chair-man, said: "The successful completion of this

transaction is another important step in Seers' pre-

suctioned by the Central Bank has kindled interest

20 ICI

The Philippine stock mar-

breather from a record-

ket appears to be taking a

breaking frenzy. However

resume after the market

analysts expect the rise to

from an overbought position. The composite index

closed yesterday at 1,842,

down from a record high

of 1,654 on May 5. Excess

reduction in Treasury bills

liquidity caused by a

London share service Lifts equity options London tradit, options Managed fund service

Money markets New Int. bond issues

20 Ivory & Sime ISIS 25 J. Sainsbury

25 J. Sainsbury
28 Lee (Arthur)
11 McLaughtin & Harvey
25 Micro Focus
24 Namenda
24 Philip Morris
24 Pilkington
18 Procordis
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Prudential Secs Royal Scottish Assur Royal Trustco

Sears, Roebuck Shell Transport Sprecher and Schuh

Swan Hunter

The Equitable
The Umited

Tiphook Unigate United News

23 Vaux 23 W.H. Smith

CGP

Chief price changes yesterday

World commodity prices
World stock mid indices
UK dividends amounced

viously-announced repositioning which will con-

tinue to enhance shareholder value." Page 21

Philippines frenzy

Manile Composite Index

Market Statistics

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Companies in this issue

Barr & Stroug

Credit Lyonnak

Fleming Class GE Capital

Glasgow Income Trust Glaso Holdings Gold Crown Foods

Carclo Engineering

1600

1500

1200

dealings have shown premiume. There is a string of companies lining up for market taking adventage of

the financial services group. The deal leaves West-

group, is forming a \$3bn joint venture which could give it a prime role in the development of the tele-phone system in the Philippines. The venture is the latest in a succession of moves to establish itself

expands in Asia

the Asia Pacific region. Page 25

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Wednesday May 12 1993

By Halg Simonian in Milan and David Waller in Frankfurt

FONDIARIA, the Italian insurance group controlled jointly by Ferruzzi and the Gaic holding company, yesterday sold its 21 per cent stake in Aachener und Münchener Beteiligungs (AMB) to a group of German institutions for DM985m (\$616m).

The deal concludes a long-running battle

of wills between the formerly-allied Italian

which are taking about 3 per cent each.
The deal follows months of secret negoti-

ations over the stake, the existence of which had threatened to disrupt co-operation between AMB and Assurances Générales de France (AGF), the French stateowned insurer which owns just over 25 per

Fondiaria acquired the stake during 1991-1992 when AMB's management was

Hostilities between AMB and AGF ended last summer and Fondiaria tried, unsuccesafully, to use its holding to block sharehelder approval of the co-operation agreement between the French and German

affairs. The changes culminated in the departure earlier this year of Mr Alfonso Scarpa, Fondiaria's managing director and architect of foreign expansion plans.

Although Ferrnzzi has emphasised its determination not to sell Fondiaria, a disposal is still widely expected by analysts view of the parent company's severe

A Fondiaria official said the deal was "part of the rationalisation process of Fondiaria's activities". He gave no indication was to whether the divestment might be followed by other disposals.

talhold

Among possible scenarios are the disposals of the group's Milano and La Previ-

ICI cuts size of Zeneca rights

By Maggie Urry, Paul Abrahams and Norms Collen in London

IMPERIAL Chemical Industries has cut the size of the rights issue for Zeneca, the bloscience business being demerged from the chemicals group. However, the price is expected to be towards the top end of forecasts

at about 590p to 600p.

A meeting of the board and underwriters to confirm the terms will be held today. They will be announced at 7.30am. It is expected that the issue will have been priced to raise slightly less than the £1.3bn (\$2bn) planned, as the London stock market is concerned at the level of cash calls on it. The government's BT 3 sale, likely to raise over £5hn, is due in July.
Rather than the expected

1-for-3 issue, the terms will probably be set at 3-for-10. That could cut the amount raised to around £1.25bn after expenses.

The main difficulty in pricing

the issue has been that the demerged shares of new ICI and Zeneca have yet to start trading, giving no base to value the rights shares.
There were still doubts that

the issue would be warmly received. "At 600p this looks like a second division player being sold at a first division rating," a pharmaceuticals analyst said. Institutions said they would be

unwilling to sub-underwrite the issue at more than 610p. They wanted the price set to give a yield above the market average yield above the market average to offiset Zeneca's perceived low growth prospects. The company has already said it will pay a 27.5p net dividend this year. Grey market trading in the

demerged and the rights shares will start at 2.30pm today, when the sub-underwriting should have been completed. It also coincides with the start of business in New York.
Official dealings in the new

shares are due to start on June 1, so long as ICI shareholders approve the demerger at a speciai meeting on May 28.

A plan to "recycle" rights shares, through an international

syndicate of brokers, is expe to meet only modest demand. US investors, one of the main target audiences for Zeneca's roadshows, are thought to be more interested in the new-ICI business. At present, US investors favour cyclical rather than drugs stocks. The latter bave been hit by uncertainty over US

health care reforms.

Lax. Page 16

German institutions pay DM985m to Italian private-sector insurer

Fondiaria offloads 21% stake in AMB

and German insurers, and provides a much-needed cash injection to Fondiaria, Italy's third-biggest private-sector insurer.

The buyers are Deutsche Bank (10 per cent), Allianz (5 per cent) and Dresdner Bank and Münchener Rückversicherungs,

cent in the German insurance company.

keen to form a three-way European alliance including Royal Insurance of the UK. But these plans failed to come to fruition, partially because of AGF's determination to build up its AMB holding in the face of initial opposition from the German compa-

The agreement involved the sale of AMB's holding in BfG Bank, Germany's sixth largest bank, to Crédit Lyonnais in a transaction valuing BfG at DM2.1bm. The deal is a much-needed lift to Fon-diaria, which has suffered falling profits

from difficulties in the Italian market and growing debts from foreign ambitions. Last year, Ferruzzi, which is facing a heavy debt burden, warned it intended to closer involvement in Fondiaria's

Billiton fits drive to establish substantial mining business outside South Africa

R20.09bn

Gencor brings dream princess out of her Shell

By Kenneth Gooding. Mining Correspondent

ENCOR has for years been searching for assets that would provide it with the core of a substantial business outside South Africa. We have kissed a lot of frogs but not one has turned into a princess," is the way Mr Derek Keys, the former chairman, summed up this apparently hopeless quest. But now the search is over.

Gencor believes Billiton, a mining and metals company with a 114-year history but which has been buried within the Royal Dutch Shell oil group since 1970, has all necessary qualifications.
Ironically, although virtually

every other oil company has baied out of mainly disastrous forays into mining and metals, Shell seemed determined to per-severe with Billiton even though low metal prices and various write-downs and provisions pushed it into a \$75m net loss last year against a \$12m profit in However, Gencor's unsolicited

offer, which analysts suggest was probably more than the \$1.8bn book value of the Billiton assets was too attractive for Shell not to give it serious consideration. if everything went smoothly, Gencor eventually would have

The one in South Africa would retain most of the group's assets there - including those produc-

Billiton would be used to create a second, publicly-quoted interna-tional group mining gold, nickel and zinc in six countries, with exploration activities all over the world, a global metals marketing and trading network, and joint ventures in alumina refining in Brazil, Australia and Surinam and aluminium smelting To this Gencor would add its

existing operations outside South Africa - 25 per cent of Consolidated Rutile in Australia and nearly 100 per cent of Sao Bento in Brazil and, probably, its halfshare of Richards Bay Minerals in South Africa. This would be a medium-sized mining and metals group in

world terms and without a comparable rival, although it would have some similarity to Minorco, owned by Anglo American of South Africa. Gencor probably chose Billiton as a "princess" because of the alumina and aluminium interests

cent of its busine Gencor has great faith in aluminium and is backing a \$25n project for Alusaf to build a 456,000-tonne aluminium smelter, the western world's higgest ever. But there is much to be done.

which account for about 65 per

Shell mid talks would last saveral months. Also, some of the incier assets Gencor seeks are in ioint ventures where Billiton's partners have pre-emptive rights to any sale and it is very unlikely to get them all.



By Philip Gawith in Johanneeburg

YESTERDAY'S announcement by Gencor, South Africa's second largest mining house, that it plans to unbundle came as no surprise, but this does not diminish the significance of an event whose political and business ramiffications are likely to be wide-

It almost certainly heralds the beginning of a gradual, but far-reaching, overhaul of corporate South Africa. Over the next 10 years and beyond, groups such as Anglo American-De Beers, South African Brewerles, Rembrandt, Anglovaal, Old Mutual and Sanlam, which dominate South African corporate life, are likely to be significantly restruc-

pace and extent of this restructuring: the vigour with which a future government might pursue anti-trust policies, and the extent to which corporate South Africa voluntarily restructures, for self-preservation or economic self-interest.

The African National Congress, likely to be the largest partner in any future government, is committed to introduce anti-monopoly, anti-trust and mergers policies weaken the influence of the country's largest groups, and promote private sector efficiency.

There is also considerable support for unbundling in the investment community where many hold the view that the economy has become too concentrated, stifling initiative.

With the exception of Gencor, however, corporate South Africa has shown little enthusiasm for

unbundling. Most captains of industry are not convinced Anglo American has defended its size with vigour, sophistication and some success. Ultimately, however, these arguments, couched mostly in economic terms, are unlikely to sway the ANC, which objects to the degree of corporate influence exercised

by a few whites. Yesterday's announcement is only the first salvo in a long debate. And practical barriers to unbundling have to be addres most obviously, who, other than the large groups, will buy the assets freed.

Gençor's announcement will force other large groups to take a only because the onus of proof has shifted towards those favouring the status quo.

ing gold, platinum, coel, manga-nese, chrome, ferro-alloys, stain-Two factors will determine the

STRONG DEMAND and cost cutting helped Ericsson, the Swedish telecommunications group, swing back into profit in

the first quarter of this year.

The group, which has announced a series of large new orders recently, said pre-tax profit was SKr428m (\$56m), compared with a SKr368m loss in the first three months of 1992. However, the results fell short

The group reaffirmed its expectation of an improved result for the whole of this year. In 1992 the group recorded a profit of First-quarter orders rose 34 per

cent to SKr17.5bn while sales helped by the weaker Swedish krona – increased 36 per cent to 8Kr12.9bn

Ericsson's orders have risen for six successive quarters - most impressively in the radio communications division, which houses its mobile phone operations. Order intake here increased by 58 per cent in the quarter.

sales rise to \$Kr4.76bn from SKr2.73hn, while public commu-plestions lifted sales to SKr5.03hn from SKr4.16bn. A major growth area for the company has been Asia, where sales rose to SKr2.15bp from SKr935m China is now the company's

fifth largest market, accounting for 7 per cent of sales, compared with 1 per cent last year. Mr Lars Ramqvist, chief executive, said the group's order backlog of SKr45bn at the end of ever, and SKr7bn more than at

on the company's income. "That positive effect will be seen first during the second half of 1993." Mr Ramqvist linked the company's success to its development of

products: "If we had not conducted applied research and development, Ericsson would have been eliminated by the tough international competition. This is particularly the case in the global recession, which we have not seen the end of yet."

Income per share was SKr1.25 in the quarter, compared with a

Cost cutting helps Ericsson swing back into the black

in Stockholm

of stock market expectations and the company's B shares slid SKr9 to SKr291.

Radio communications saw

the first quarter was its highest the beginning of the year. He said the kroua's deprecia-tion had so far had little impact

Reed Elsevier eyes purchases

By Raymond Snoddy in London

The move came on the same day as the company, owned jointly by Reed International and Elsevier, reached an agreement to acquire at least a controlling interest in Editions Techniques, the French legal publishers. No price was disclosed but it is believed the agreement would value Editions

These are the first two planned acquisitions to be announced since Reed International and Elsevier merged at the beginning of this year. One of the reasons behind the merger was to

house, the joint administrators of Maxwell Communication Corporation, is non-exclusive and is eing seen as a way to find out whether Reed Elsevier, which already owns ABC airlines guides, would be qualified to hid under anti-trust legislation.

negotiations said yesterday. Mr Alan Jamieson of Price Waterhouse said yesterday: "If a better hid comes forward we are free to accept that bid. If we have no better bid we are happy to move to contract at that price."

The assets on offer, which

are similar to those bought by Mr Guy Lamming, media ana

said last uight that both deals looked good for Reed Elsevier. Editions Techniques is the

France with a workforce of 500 people and sales last year of around 248m. Its best known publication is the series Juris Classeurs which covers most aspects of law and includes 80 titles in 400 volumes. The familyowned company also owns the medical publication Encyclopedie Medico Chirurgicale,

mete stake in the company will depend on further negotiations with members of the family.



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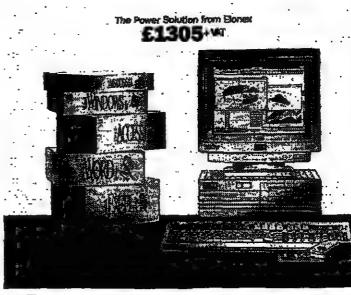
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REED RLSEVIER, the international publishing and information group, has signed a letter of intent to purchase Official Airline Guides in a deal worth

Techniques at £75m (\$115m).

increase the group's ability for international acquisitions. However, the OAG letter of intent, signed with Price Water-

"There's a long way to go yet. This is just getting into the paddock," one of those close to the

Mr Robert Maxwell from Dun & Bradstreet for \$750m in 1988. lyst at stockbrokers James Capel

largest general legal publishe

The size of Reed Sizevier's uiti-

INTERNATIONAL COMPANIES AND FINANCE

EniChem sinks deeper into Packer sells Poor term at French bank red with L1,560bn losses

Haig Simonian in Milan

ENICHEM, the loss-making Italian chemicals group controlled by the state-owned Eni energy and chemicals concern, moved deeper into financial (\$1.02bn) loss last year.

The result, more than double the L742bn lost in 1991. reflected the recession, which has cut demand for primary petrochemical products, and continuing severe price competition. Sales, adjusted for disposals, fell by 8.2 per cent to L11,155bn

EniChem said prices for primary petrochemicals products had fallen between 10 per cent result of weak demand and overcapacity. The Italian mar-ket had been hit particularly hard owing to the slowdown in the vehicle, building and textile industries.

EniChem's losses, which included L300bn in provisions for environmental protection measures, came in spite of indications last year that the group might be able to contain losses to within L1,000bn due to cost-savings and a big cash injection from the Eni parent

orated steadily during the Operating losses deepened by

finances appear to have deteri-

lower raw material prices and attempts to contain fixed

Meanwhile, interest costs, adjusted for disposals, rose by a further L131bn to L893bn in 1992. Total group debt rose to L7,391bn from L7.004bn, in spite of the cash injection.

EniChem has been struggling to restructure to reduce costs. The workforce was cut by over 4,000 employees last year, contributing to a L80bn saving on the wage bill. In July, formal approval is

due for a plan to merge 10 wholly-owned subsidiaries with the EniChem parent company, which is forecast to produce annual savings of about

> ing 2 per cent, has been granted federal government per cent.

holders. AMP Society controls

50 cents a share.

Mr Packer said his compan had been approached by Lend Lease late last week. He said Lend Lease, which included a big insurance business through MLC Life and Austra-lian Eagle, would bring added stability to Westpac's share-

> As a result of the cash proceeds from the disposal, the company proposes increased dividends of SFr50 per regis-tered share and SFr250 per bearer share. Dividends in future will be similar to 1990's SFr16 and SFr80 respectively.

However, Crédit Lyonnais's in Westpac commercial banking interests CREDIT Lyonnais, the outside France produced a

troubled French banking group which is a candidate for privatisation, experienced problems

operations fared well. Mr Habérer, who has been criticised for his expansion and

lending strategy, said the group, which fell into the red last year, had a bad first quar-ter in its domestic market due to the economic recession and rise in business failures.

good performance, according to the chairman, with BfG, the German bank in which it recently acquired a controlling stake, performing satisfacto-Crédit Lyonnais, one of

France's largest commercial banks, has been in trouble for some time, mainly because of its exposure to a series of corporate collapses.

Last year, these problems were aggravated by the economic squeeze in France which left Crédit Lyonnais very vulnerable to property and small companies, two of the weakest areas of the economy. It swung from net profits of FFr3.2bn in 1991 to a net loss (the first since 1974 and the third in its history) of FFr1.8bn (\$333m). on net banking income of FFr48.9bn.

The announcement of Crédit Lyonnais's first-quarter problems in France comes as the new centre-right government is finalising plans to privatise a number of state-controlled companies. Crédit Lyonnais is believed to be a candidate. although analysts suspect that its problems may force the gov-



Jean Yves Habérer: problems in France during first quarter

ernment to delay the sale until after that of Banque Nationale

L231bn to L308bn in spite of Procordia falls 20% in first term

By Christopher Brown-Humes n Stockholm

PROCORDIA, the Swedish pharmaceutical and food group, yesterday blamed lower Swedish tobacco sales, losses from hotels and one-off lease settlement costs for a 20 per cent fall in first-quarter profits. Profits after financial items fell to SKr893m from SKr1.12bn in the same 1991 period, disappointing stock market expectations. The B shares fell Skr4 to close at SKr189.

Sales were virtually static at SKr9.55bn (\$1.3bn), although on a pro-forma basis they rose 10 per cent. Income from ongo-SKr963m from SKr1.01bn.

The group said a 20 per cent fall in Swedish tobacco sales in the first quarter was a significant reason for the downturn the result of hoarding prior to an increase in tobacco tax at the end of last year.

It saw an increase in one off costs to SKr83m from SKr3m, largely because of an early settlement of a lease. It incurred a SKr150m deficit from its share of losses in the Sara Travel and Hotel group, in which it holds

On the plus side, the group benefited from currency gains totalling SKr180m. The weaker Swedish currency had a particularly positive impact on Kabi Pharmacia. which increased sales by 16 per cent to in income from tobacco,

SKr3.95bn from SKr3.40bn and lifted lifted operating income to SKr779m from SKr746m. Sales growth was particularly marked in the UK and Spain although prices were generally under heavy pressure.

Last week, Kabi finalised a deal to buy the Italian pharmaceutical group Erbamont in a deal worth up to \$1.3bn.

Procordia's second-biggest unit, United Brands, lifed sales by 47 per cent to SKr1.96bn from SKr1.33hn, but operating income slumped 43 per cent to SKr118m from SKr207m. The fall came in spite of the inclusion of Swedish Match, which the group acquired last

Inchcape buys 15% of Gestetner

INCHCAPE, the international services and marketing group. is to buy a 15 per cent cent share of Gestetner Holdings, the office and photographic equipment distributor, plus an option to raise its stake to 25

Inchcape is buying the initial stake for £37.9m (\$59.2m) from Chiltern Capital, an Australian company which took control of

cent of the group.

Gesteiner is the world's largest independent distributor of office equipment, using its own brand names of Gestetner,

nese manufacturers. It derives

vice and supplies. Mr Basii Sellers, Gestetner's Australian chairman and chief executive and a large shareholder in Chiltern, will give up executive responsibilities immediately. He will continue as chairman until an independent successor is appointed. Lex, Page 16;

in France during the first quar-ter of this year, according to Mr Jean Yves Habérer, chair-MR KERRY Packer, the man, although its international Australian media entrepre-

A\$3.50 each for a total transaction of A\$490m (US\$352.5m). Mr Packer said yesterday his company, Consolidated Press Holdings, would make an A\$100m profit on the disposal. The purchase increases the Lend Lease group's stake in Westpac to almost 10 per cent. The group, which is likely to go up to 12 per cent by buying Consolidated Press's remain-

neur, has sold an 8 per cent

stake in Westpac Banking Cor-poration to Lend Lease Corpo-

ration, the financial services

The shares changed bands at

8% stake

Banking

approval to eventually take its shareholding in Westpac to 15 The deal leaves Westpac with two large financial insti-tutions as dominant share-

15 per cent of the bank.

Lend Lease has agreed to
pay Consolidated Press half of any profit if it sold Westpac shares over the next 12 months, up to a maximum of

Mr Packer accumulated his 10 per cent Westpac stake late last year, prompting an invitation from the bank to take a seat on the board. However, Mr Packer resigned from the board in January, just one week after joining, following a disagreement over the bank's recovery programme.

holder lone. After a failed A\$1.2bn rights

issue last May and a A\$1.56bn ioss for the year to September 1992, Westpac's share price was trading at A82.40 last November against a pre-rights issue peak of A84.63 in Janu-

May 1993

Fila confirms NYSE listing plan ton Sportsystem, the fast-growing sports goods group being assembled by the acquisition of

FILA, the Italian sports shoes and clothing maker owned by the Gemina holding company, has confirmed plans to quote 30 per cent of its shares on the New York Stock Exchange.

The move, which follows a similar decision last month by Gemina to list shares in the Natuzzi furniture group, reflects growing disenchantment by Italian companies with the domestic stock market and their readiness to make initial public offerings

It is believed similar plans are being considered by Benet-

Sprecher holds

loss to SFr9m

SPRECHER and Schuh, the

Swiss electrical engineering

group, reported a loss of SF19m

(\$6m) for 1992 compared with a

The loss was mainly due to

the weakness of the group's

low-voltage electromechanical

controls business, which has

since been sold to Rockwell

By Ian Rodger in Zurich

loss of SFr9.5m in 1991.

International of the US.

famous brands by the Benetton family. Bankers believe a listing for the group, which had sales of \$606m in 1982, could come in the second half of next

Fila, one of Italy's bestknown sports brands, has branched out from clothing into footwear. The develop ment has been accompanied by a marked internationalisation of its business, with the US accounting for 58 per cent of

Gemina will place 37.5m Flia shares, held by its Gemina

By Laurie Morse in Chicago

SAKURA, the Japanese bank.

and Delisher Investment, the

Chicago futures and options

clearing firm, have received US Federal Reserve approval to

Sakura, which was formed in

1990 with the merger between

Mitsui Bank and the Taiyo

Kobe Bank, offered to become

Dellsher's majority share-

holder in 1991, but the deal was

delayed by US regulatory

The new firm, Sakura

Dellsher, will be a clearing

member of the CME and the

reviews.

Sakura merger with US

clearer gains approval

Investments subsidiary, in New York in a deal led by Salomon Brothers and Goldman

The shares represent 30 per cent of Fila's capital. Gemina Investments will retain 6 per cent, while the Gemina parent company controls the remainder. The offering will be made via 7.5m American Depositary Shares, each comprising five Fila shares.

Separately, Gemina Investments is placing 10 per cent of its 15 per cent stake in Natuzzi as part of an initial public offering in the US. The deal is part of a placing of 30 per cent of Natuzzi's stock in the US.

Chicago Board of Trade. Sakur-

a's consolidated assets of

\$449bn will give strong backing

to Delisher in the derivatives

business, which demands large

Delisher, owned by Mr Leo

Melamed, one of the founding

fathers of Chicago futures, is a

small firm with an estimated

Mr Kenichi Suematsu, presi-

dent of Sakura, said: "The com-

petence of Delisher, coupled

with the unique qualifications of Mr Melamed, will afford our

clients with outstanding access

to global financial futures and

amounts of capital.

\$4m to \$5m in assets.

Treuhand concludes shipyard sale

By Judy Dempsey in Berlin

THE Treuhand, the agency responsible for the privatisation of the eastern German economy, yesterday concluded the sale of the big Neptun shipvard located at the northern port of Rostock.

The yard, a big lossmaker, was sold partly to Hanse Holding, which is part of the Bremen-based Bremer Vulkan Verbund, and partly through a management buy-out. The Treuhand will take over the debts, which the agency yester-

day would not disclose. Although Treuhand officials declined to reveal the selling price, it said Bremer Vulkan was committed to investing DM350m (\$219m) and guaranteeing 1,320 jobs. At present, about 1,450 people are employed at the shipyard. which, before 1989, used to employ more than 7,000.

The security of the yard, at least in the short term, might reassure the workforce, which as members of IG Metall, Germany's powerful engineering union, have been on strike since last week in support of

higher wage claims. Treuhand officials indicated that Bremer Vulkan would not be using the yards specifically for shipbuilding, particularly since there was overcapacity in Germany, However, the yard could provide base for repairs and spare parts.

This announcement appears as a matter of record only.

PT Kalbe Farma

(incorporated with limited liability in the Republic of Indonesia)

Global Offering

5,533,520 Common Shares (Rp. 1,000 par value) and the obligation to purchase up to an additional

2,466,480 Common Shares

Price: Rp. 8,580 per Firm Share and Rp. 8,530 per Additional Share

Lehman Brothers International

Gestetner in 1986. The Australians have sold a large stake in Gestetner to Ricoh, the Japanese office equipment manufacturer, which owns 29.9 per

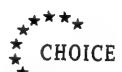
Nashuatec and Rex Rotary. Much of it is produced by Japa-

substantial revenue from ser-

As Germany's financial capital and one of the country's leading business centers, Frankfurt attracts skilled, motivated professionals from all over Germany and around the world. For companies and financial institutions operating in Frankfurt this means that they can choose from a large pool of quality human resources.

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SUMITOMO BANK INTERNATIONAL FINANCE N.V.

Guaranteed Floating Rate Notes due 2000

Guaranteed on a Subordinated Basis as to Payment of Principal and Interest by The Sumitomo Bank, Limited

In accordance with the Description of Notes and Guarantee, notice is hereby given that the rate of interest for the three months from 12th May, 1993 to 12th August, 1993 has been fixed at 3.4375 per cent per annum and that the coupon amount payable on Coupon No. 12 on 12th August, 1993 will be USS87.85 per note of US\$10,000, US\$878.47 per note of US\$100,000 and USS8,784.72 per note of US\$1,000,000.



The Sumitomo Bank, Limited

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ies, forecasts, recommendations London and New York.

PAN-HOLDING Société Anonyme - Registered Office: Luxembourg R.C. Luxembourg: B 7023

NOTICE OF ANNUAL GENERAL MEETING

OF SHAREHOLDERS The shareholders of PAN-HOLDING S.A. are invited to attend the ANNUAL GENERAL MEETING

which will be held at the Company's registered office at 10. Boulevard Roosavelt, Luxembourg, at 3.00 pm on June 1, 1993, with the following

To accept the Directors' and the Statutory Auditor's reports and to approve the financial statements and accounts for the year ended December 31, 1992.

To approve the appropriation of the results, to declare a dividend and to fix the date of payment. To grant discharge to the Directors and to the Statutory Auditor

for the proper performance of their duties.

To elect and re-elect Directors.

To fix the Directors' empluments for the year 1992. 6. To re-elect the Statutory Auditor.

7. To fix the Statutory Auditor's emoluments for the year 1992.

The bearer share cartificates may be deposited with a bank or financial institution acceptable to the Company. The corresponding deposit certificates should be forwarded to the Company, P.O.B. 408, L-2014 Luxembourg, so as to reach them not later than May 27,

The owners of registered shares need not deposit their share certificates.

THE BOARD OF DIRECTORS

As of April 30, 1993, the unconsolidated net asset value was USD 308.468,066.37, i.e. USD 560.89 per share of USD 200 par value. The consolidated net asset value per share amounted as of April 30, 1993 to USD 582 97.

FUTURES &OPTIONS BERKELEY FUTURES LIMITE 38 DOVER STREET, LONDON WIX 2RB OR AN EFFICIENT TEL: 071 629 1133 FAX: 071 495 0022

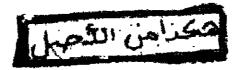
Lehman Brothers International

Barclays de Zoete Wedd Limited

Market Myths and Duff Forecasts for 1993. The US dollar will move higher; preclous metals have been entitled; Japanese equilies are not in a new buil frend, You did NOT read that in FulletMoney - the teanoclastic investment letter Call Jane Farquharson for a sample issue (once only) Tel-London 71 - 439 4961 (071 in UK) or Fax: 71 - 439 4965

Baring Brothers & Co., Limited

Lippo Securities



NEC link with US chip group

By Michiyo Nekamoto in Tokyo

TWO of Japan's largest semiconductor manufacturers are teaming up with a US company to develop the next generation microprocessor to serve as the heart of the most

powerful desktop computers. NEC and Toshiba – Japan's largest semiconductor manufacturers, and keen competitors - are joining forces with MIPS Technologies, a designer and supplier of reduced instruction set computing (Risc) microprocessor technology, to develop an advanced microprocessor based on MIPS' technology.

The alliance highlights a growing tendency in the semiconductor industry to share across national borders the spiralling costs and huge resources that are needed to develop advanced semiconduc-

The three companies will jointly fund research and development, and collaborate on process development. Other design experts also are expected to take part the develop-

MIPS hopes the new microprocessors will go on sale in

The US group will be responsible for the architecture of the new microprocessors, while NEC and Toshiba will be responsible for other aspects of development and implementation, and for volume produc-

The move also reflects NRC and Toshiba's recognition of the importance of open architectures in future semiconductor technology.

The three plan to spend \$150m during the programme, but NEC estimates that its investment over the next few years will amount to about Y10bn (190m). The alliance will compete

directly with five other groups that have rallied around other Risc chips, with each hoping to become the world standard. They are IBM and Motorola. which have joined forces around the PowerBook; Digital Equipment and supporters of its Alpha chip; Sun Microsys-tems and its backers; Hew-

lett-Packard and Hitachi; and

INTERNATIONAL COMPANIES AND FINANCE

Toshiba and Home advantage from overseas experience Hong Kong to Japan's banks have accumulated expertise from European markets, says Emiko Terazono

LTHOUGH tough times at home are forcing Japanese financial institutions to curb overseas expansion, some banks admit they still have much to learn

from western markets. Overseas securities subsidiaries are of increasing importance for Japanese banks, which are now able to set up domestic securities operations after the easing of barriers between the banking and securities industries last month.

The Industrial Bank of Japan, one of the four banks being allowed to set up securi-ties arms, says experience at 1BJ International, its UK securities subsidiary, will give it an advantage in developing domestic operations.

IBJI, which has been in London for 18 years, says the European capital markets have been a nurturing ground for the Japanese banks enabling them to accumulate expertise from the European capital mar-

Japanese banks, which were

securities business by article 65 of the Securities and Exchange Law, set up overseas securities operations to gain exposure to the securities busi-

The country's long-term credit banks and Norinchukin, the central agricultural bank, will be the first to obtain

IBJ is expected to set up a securities operation with Y30bn in capital and 130 staff

access to the securities business. The banks' affiliates, however, will be kept from the lucrative stock market, and will only be able to underwrite corporate and equity-linked bonds, and deal in straight

in spite of the disappointment of the banks at the tighter-than-expected restrictions by the ministry of finance, Japanese corporations hope that the banks will bring in more previously banned from the innovation and help develop

Bank forces Isetan chief to quit

Isetan, in common with

other Japanese department

stores, is suffering from the

decline in consumer spending

in Japan just as it is paying for

ambitious expansion in the

However, Isetan has also

become embroiled in contro-

versy over its ownership. Mr

Kosuge's departure is thought

to be the culmination of a long

power struggle with Mitsubishi

About 29 per cent of Isetan's

hank over Isetan's ownership.

stock is owned by Shuwa, a financially-troubled real estate

company. Ito Yokado, a leading

late 1990s.

the country's fledgling capital the fixed-price re-offering securities business to bring in

IBJ is expected to set up a securities operation with Y30bn (\$270m) in capital and 130 staff. Mr Toshiki Tobe, managing director at IBJL says more than 10 people with experience at the London securities arm will be transferred to the new Japanese securities affiliate. He hopes the new domestic subsidiaries will change the closed and non-competitive nature of the domestic bond

market, currently dominated

by the "Big Four" securities

houses – Nomura, Daiwa,

Nikko and Yamatchi. "We want to bring in proper syndication methods into the Japanese market," says Mr Tobe. In the past, underwriting responsibilities were usually divided between the big four, where relationships between the issuer played a larger part than competitive performance. The Tokyo arm of Morgan Stanley managed to become

the first foreign leading under-

writer for Nippon Telegraph

method.

Japanese companies also hope that the newcomers will help the development of a liquid secondary market as in the Eurobond markets. Japanese institutional investors still see straight bonds as investments to be kept till maturity, and

Corporations hope the banks will help develop the country's fledgling capital markets

while US houses and leading domestic brokerages have started market making of major issues, the secondary market remains almost non-existent due to lack of interest among investors.

Companies also hope the entrance of the banks' subsidiaries will help the development of a settlement system for the corporate bond market. Meanwhile, IBJI is keen to expand its operations in London, and expects the domestic

more European business opportunities, such as sales of Japanese bonds to European inves tors. Unlike most Japanese securities houses which have resorted to Japanese investors, IBJI is cultivating overseas investors, especially in Europe.

The company wants to improve its credit information services on Japanese compa-nies, especially those which issue government guaranteed bonds. This will be a core part of the business.

Unlike the Japanese securities companies, which are cutting overseas overheads, Mr Tobe says IBJI will continue to expand in the City of London. The securities house aims to increase its current operation of 300 to 500 in the next four years by increasing sales, trading and support staff.

Mr Tobe also dismisses suggestions that the recent bombs in the City of London will prompt an exodus of Japanese financial institutions. "London is too important, especially as a learning ground," he says.

Rolls-Royce, announced in May 1990, is

a big step towards strengthening the

The venture is developing the BR710

European aero-engine industry.

block 'back-door' exchange listings

By Simon Holberton in Hong Kong

HONG KONG'S regulatory authorities last night moved to stem the rush of mainland Chinese companies seeking a stock exchange listing by blocking "back-door listings" on Hong Kong's stock market.

The Securities and Futures Commission (SPC) and the Hong Kong Stock Exchange issued a joint statement warning financial advisers and comnanies that future deals would be scrutinised closely and stiff penalties applied to those who breached listing and takeover

Since October, large mainland Chinese state enterprises have acquired control of eight Hong Kong companies. In two of the cases, arms of the People's Liberation Army have been involved in the transac-

A "back-door listing" is a convenient way of avoiding the HKSE's requirements for new listings. For mainland compa-nies it is also a way of avoiding Beijing's approval system for foreign listings.

Typically, a mainland company acquires a small, third-line, stock in Hong Kong and proceeds to sell it mainland essets financed by placements

and rights issues. This practice has raised con-

cerns in Beijing with the China Securities Regulation Commis-

responsibility for the development of securities markets on the mainland China.

The SFC said it would take "the strongest action open to it" under the colony's takeover code if it found that a controlling shareholder selling to another party had received a benefit unavailable to minority shareholders.

This action would include forcing the buyer to make available to all shareholders the same level of compensation, and withdrawing the licence of merchant banks and other financial intermediarie who advised on the deal.

The stock exchange said asset injections into a newlyacquired company might result in the company being treated as a new applicant for listing, or result in its listing status being reviewed more generally. It also said it might treat transactions between a listed

company and former controlling shareholders as connected transactions. In that event a vote of minority shareholders would be required for a transaction to take place. The SFC could limit the

number of shares investors can apply for in new issues in a bid curb massive oversubscriptions, Reuter adds. We are studying the situation ... and that's one possibility," a spokesman said. The commission's findings could be published next month.

Taiwan may join BMW Rolls-Royce in aero-engine venture day to discuss the possibility of Taiwan-A venture with BMW Rolls-Royce McDonnell Douglas's civil aircraft busiese participation in the project. ness fell through last year. could represent the second significant Taiwanese aerospace officials said The joint venture between BMW and

supermarket group, last year attempted to buy into Isstan

through the purchase of the

Shuwa stake. Such a deal

would have broken the tradi-

tional divide between depart-

ment stores and supermarkets

in Japan. However, the sale fell

through, thwarting plans to

strengthen Isetan's balance

The replacement of Mr

Kosuge with Mr Kazumasa Koshiba is likely to clear the

way for Mitsubishi bank to

lead a consortium to finance

the purchase by Isetan of the

U.S. \$200,000,000

Indian Oil

Corporation Limited

Guaranteed Floating Rate Notes Due 1994

By Charles Leadbeater

by a leading bank.

THE PRESIDENT of Isetan.

Japan's sixth-largest depart-

ment store, yesterday became

the latest in a growing list of

senior executives who have

been forced out of their posts

Mr Kuniyasu Kosuge, Ise-

tan's president for nine years,

is to become the group's honor-

ary chairman. The reshuffle is

thought to reflect Mitsubishi

Bank's disenchantment with

his performance. Mitsubishi is

BMW Rolls-Royce, the Anglo-German aero-engine joint venture, has been talking to the Taiwanese government about possible involvement by the Asian country in future developments of its BR710 series of medium-thrust

Taipei said yesterday that Sir Ralph Robins, chairman of Rolls-Royce, met Mr Lien Chan, prime minister, on Mon-

discussions were still in a very early stage, with the form and size of any investment unclear.

in London, Rolls-Royce said Sir Ralph was in Taipei on behalf of BMW Rolls-Royce. The discussions were one of a number that the joint venture company is having with companies about future developments of the engine. step in Taiwan's drive to develop its

fledgling aerospace industry. In January, Taiwan Aerospace, which is 29 per cent owned by the government, agreed to form a venture with British Aerospace to make regional passenger jets to be assembled in the UK

A proposal for Talwan Aerospace to invest \$2bn for a 49 per cent stake in

family of engines - designed for business and regional jets - at a plant outside Berlin. Since September it has won orders from Gulfstream of the US and

the Canadian Bombardier group. sion. China's fledgling corpo-

Notice of Exchange Offer



Republic of Italy

US \$5,650,000,000 5%% Notes due 1998 (the "1998 Notes") of which US \$500,000,000

is proposed to be issued as an initial tranche

and up to US \$5,150,000,000

pursuant to an Exchange Offer by the Republic of Italy to the holders of the following Issues made by it: US \$1,500,000,000 8½ per cent. Notes due 1994 US \$1,000,000,000 9 per cent. Notes due 1993 US \$1,000,000,000 9½ per cent. Notes due 1995

US \$ 150.000,000 9% per cent. Bonds due 1996 US \$1,500,000,000 9% per cent. Notes due 199 (the "Existing A Notes")

Issue of up to

US \$4,000,000,000 61/4% Notes due 2003 (the "2003 Notes")

pursuant to an Exchange Offer by the Republic of Italy to the holders of the following issues made by it: US \$2,060,000,000 8% per cent. Notes due 2001

US \$2,000,000,000 9% per cent. Notes due 1999 (the "Existing B Notes")

The Republic of Italy (the "Issuer") proposes to issue on or about 9th June. 1993 (the "Closing Date") the 1998 Notes and the 2003 Notes in connection with the offer (the "Exchange Offer") by the Issuer to exchange Existing A Notes for 1998 Notes and Existing B Notes for 2003 Notes. The Existing A Notes and the Existing B Notes are together referred to as the "Existing Notes", and the 1998 Notes and the 2003 Notes are together referred to as the "New Notes". Morgan Stanley International ("MSI") has been appointed exchange co-ordinator (the "Exchange Co-ordinator") n connection with the Exchange Offer.

MSI proposes, on behalf of the Issuer, to arrange for an initial tranche of the 1998 Notes to be subscribed and paid for by a syndicate of managers at an issue price to be determined by MSI. In addition, after consultation with and on behalf of the Issuer, MSI may, prior to the Closing Date, arrange for a separate tranche of the 2003 Notes to be subscribed and paid for by a syndicate of managers at an Issue price to be determined by MSI. The Exchange Offer may be accepted by delivery of a duly completed Form of Acceptance to the Exchange Agent on any Business Day during the period (the "Exchange Period") from and including 9.00 a.m. (London time) on 12th May, 1993 to and including 9.00 p.m. (London time) on 26th May, 1993, subject to extension as agreed between the Issuer and the Exchange Co-ordinator at their discretion. Forms of Acceptance received after that time shall be void unless the Exchange Agent determines in its sole discretion to treat such Form of Acceptance as valid. Existing Notes in respect of which the Exchange Offer is accepted are required to be delivered through Cedel or Euroclear on or prior to the last day of the Exchange Period.

The Exchange Offer is made on the following basis: An exchange of each Existing A Note for an equal principal amount of 1998 Notes plus the relevant Cash Adjustment Amount and the relevant Accrued Interest Amount.

An exchange of each Existing B Note for an equal principal amount of 2003 Notes plus the relevant Cash Adjustment Amount and the relevant Accrued Interest Amount.

The Cash Adjustment Amount which a bolder of Existing Notes will be entitled to receive upon exchange of Existing Notes for an equal principal amount of New Notes will be determined at or about 9.00 a.m. (London time) on each Business Day during the Exchange Period by the Exchange Co-ordinator. Cash Adjustment Amounts will be displayed on Reutern, pages MSQF, MSQG and MSQH. The relevant Cash Adjustment Amount will be that which applies on the date on which a valid Form of Acceptance is received or deemed to be received by the Exchange Agent.

Whilst it is the intention to determine each Cash Adjustment Amount by reference to a constant spread over the quoted bid price yield of the relevant Reference Securities during the Exchange Period, there is no obligation to do so. The Exchange Co-ordinator may determine each Cash Adjustment Amount in its absolute discretion. Reference Securities

9 per cent. Notes due 1993 8½ per cent. Notes due 1994 9½ per cent. Notes due 1995 9½ per cent. Bonds due 1996 % per cent. Notes due 1997 94 per cent. Notes due 1999

6%% due 31 July 1993 41/2% due 31 October 1994

74% due 15 November 1995 75% due 29 February 1996 84% due 15 April 1997 82% due 15 February 1999

In addition, the Issuer will pay the Accrued Interest Amount, being accrued interest in respect of the relevant issue of Existing Notes for the period from (and including) the interest payment date immediately preceding the Closing Date to (but excluding) the Closing Date to holders of such Existing Notes accepting the Exchange Offer. Delivery of New Notes in bearer form and payment of the Cash Adjustment Amount and the Accrued Interest Amount will be made on the Closing

The Issuer may, at any time, make a new offer to holders of the Existing Notes (or any thereof) on such terms as it may determine.

The Issuer may, after consultation with the Exchange Co-ordinator, terminate the Exchange Offer at any time if it concludes that there has occurred a major political or economic change which could significantly affect the Exchange Offer.

The Exchange Offer in respect of the Existing A Notes and the Existing B Notes is conditional on the issue of the initial tranche of the 1998 Notes on the Closing Date. In addition, the Exchange Offer in respect of the Existing B Notes is conditional upon the aggregate of (i) the aggregate principal amount of Existing B Notes in respect of which valid acceptances have been received in accordance with the terms of the Exchange Offer and (ii) the aggregate principal amount (if any) of 2003 Notes which may be issued as a separate tranche being at least US \$300.000,000.

The New Notes have not been and will not be registered under the US Securities Act of 1933, as amended (the "Securities Act") and include New Notes in bearer form that are subject to United States tax law requirements. The New Notes may not be offered or sold within the United States unless registered pursuant to, or in a transaction exempt from registration under, the Securities Act and any other applicable securities law and, subject to certain exceptions, may not be delivered within the United States or to US persons.

This advertisement does not constitute or form part of an offer to purchase or exchange or any solicitation of any offer to sell any securities and is not

This notice is issued by the Republic of Italy. Terms not defined in this notice have the same meaning given to them in the Information Memorandum relating to the Exchange Offer. Requests for further information relating to the Exchange Offer should be directed to the Exchange Co-ordinator. Copies of the Information Memorandum may be obtained from:

Exchange Co-ordinator Morgan Stanley International 25 Cabot Square, London E144QA Attn: Debt Syndicate Fax: 071-425 7994/7999 Tel: 071-425 7700

Morgan Guaranty Trust Company of New York 60 Victoria Embankment, London EC4Y 0JP Attn: Viola Pritchett Fax: 071-325 8158 Tel: 071-325 4872

The full terms of the Exchange Offer, including the Form of Acceptance in respect of the Exchange Offer in respect of Existing Notes in bearer form and the terms and conditions of the New Notes. are contained in the Information Memorandum dated 12th May, 1993. The Exchange Offer is made subject to the terms set out in the Information Memorandum.

MORGAN STANLEY INTERNATIONAL

Dated: 12th May, 1993

Notice of Filing of Scheme of Arrangement Submitting of Claims and of Creditors' Meeting in the matter of Heron International N.V.

By decision of the Judge in First Instance in Curação dated 8th April, 1993, a preliminary suspension of payment has been granted to Heron International N.V., a company with limited liability seated at Curação, with the appointment of the undersigned as trustee(s).

Simultaneously with the filing of the petition for a suspension of payments, a Scheme of Arrangement (the "Scheme") has been submitted at the clerks' office of the Court of First Instance in Curação, located at no. 4 Wilhelminaplein, Willemstad, Curação, Netherlands Antilles, of which Scheme a copy is enclosed with this applies.

I hereby inform you that the Judge in First Instance has further ordered:

1. that the claims affected by the suspension of payments must be submitted to me on or before

2. that the said Scheme of Arrangement will be considered and, if thought fit, approved at a meeting (the "Meeting") which will be held at the above address on 5th July. 1993 commencing at 08.00 hrs (local time).

Claims not affected by the suspension may not be submitted. If they are nevertheless submitted, the suspension of payments will then affect these claims and any priority right, right of retention, pledge or mortgage will be forfeited. This does not apply if the claim is withdrawn before the ballot is taken on it. The creditors with claims that are affected by the suspension of payments (the "Scheme creditors") may wore in person on the Scheme at the said Meeting if their claim(s) have been filed timely and the validity of

in claim(s) has been admitted by the undersigned.

The said Scheme creditors may appoint another person, whether a Scheme creditor or not, as a proxy to

The said Scheme creditors may appoint another person, whether a Scheme creditor or not, as a proxy to attend and vote in their place.

With regard to Bonds issued by Heron International Finance B.V. and guaranteed by Heron International N.V., a Bondholder will automatically file claims by completing coloured forms of voting instructions in respect of his holding(s) of Bonds and delivering those voting instructions to the bank through which he holds his Bonds. Bondholders who do not use the coloured forms of voting instructions and all persons other than Bondholders claiming to be creditors should file their claims with me at the address appearing below, or at the office of Smeets Thesseling & van Bokhorst whose address appears below, prior to the last date for submission of claims mentioned above.

The Scheme will be subject to the subsequent approval of the Court. The Scheme will be subject to the subsequent approval of the Court.

Ronald P. Koeijers Esq., Gibson, Duncan, Koeijers & Huyzen N.V., Polarisweg 35A. Zeclandia. P.O. Box 767

Netherlands Antilles

15th June, 1993;

: E⁻¹

Berent Blijdenstein Esq., ests Thesseling & van Bokborst, ref: Heron, Julianaplein 5,

Notice of Filing of Scheme of Arrangement Submitting of Claims and of Creditors' Meeting in the matter of Heron International Finance B.V.

By decision of the District Court in The Hague, The Netherlands dated 8th April, 1993, a preliminary suspension of payments has been granted to Heron International Finance B.V., The Hague, The Netherlands, a closed company with limited liability ("bestoten vennoouschap met beperkte aansprakelijkheid") seated at The Hague, The Netherlands (hereinafter called the "Company"), with the appointment of

the undersigned as trustee(s).

Simultaneously with the filing of the petition for a suspension of payments, a Scheme of Arrangement (the "Scheme") has been submitted at the clerks office of the District Court in The Hague, located at Palais van Justitie, Juliana von Stolberglaan 2. (2595 CL) Den Haag. The Netherlands, of which Scheme a copy is enclosed with this notice. I hereby inform you that the District Court has further ordered:

2. that the said Scheme of Arrangement will be considered and, if thought fit, approved at a meeting (the "Meeting") which will be held at the above address on 30th June. 1993 commencing at 14.00 hrs (local time).

1. that the claims affected by the suspension of payments must be submitted to me on or before

commencing at 14.00 hrs (local time).

Claims not affected by the suspension may not be submitted. If they are nevertheless submitted, the suspension of payments will then affect these claims and any priority right, right of retention, pledge or suspension of payments will then affect these claims and any priority right, right of retention, pledge or suspension of payments will be forfeited. This does not apply if the claim is withdrawn before the ballot is taken on it.

The creditors with claims that are affected by the suspension of payments (the "Scheme creditors") may to the person on the Scheme at the said Meeting if their claim(s) have been filed timely and the validity of their claim(s) have been filed timely and the validity of the said Meeting in the said Meeting in

Fir claim(s) has been admitted by the undersigned.

The said Scheme creditors may appoint another person, whether a Scheme creditor or not, as a proxy to attend and vote in their place.

With regard to Bonds issued by the Company, a Bondholder will automatically file claims by completing With regard to Bonds issued by the Company, a Bondholder will automatically file claims by completing coloured forms of voting instructions in respect of his bolding(s) of Bonds and delivering those voting coloured forms of voting instructions to the bank through which he holds his Bondholders who do not use the coloured forms instructions and all persons other than Bondholders claiming to be creditors should file their claims of voting instructions and all persons other than Bondholders claiming to be creditors should file their claims

with me prior to the said date on which the claims must be filed. The Scheme will be subject to the subsequent approval of the Court.

Trustee: H. Th. Boums Esq. and Mrs A.C.M. Braums, Pels Rijeken & Drooglerver Fortuija, Posibus 11756, 2502 AT Den Hasg. The Netherlands

For the so month interest period from 12th May 1983 to 12th November 1983 the loose and carry an interest rate of 5% p.s. and the Coupon Amount per U.S \$10,000 will be U.S \$255.58. Credit Salare First Boston Limited America

NOTICES ivertisement of creditors' morning under Section 48(2) Insolvency Act 1986 Company No 250759 Registered in England and Whien FYALL & JOHES LIMITYED

LEGAL

NOTICE IS HEREBY GIVEN pursuant I Section 48(2) of the involvency Act 1986, that meeting of the missecared creditors of the above

Section 48(2) of the innothency Act 1986, that a fine-ting of the suscerned creditors of the above-transnel company will be held at the offices of: Coopers & Lybrand. Orchard House, 10 Albus House, Belaidstone, Kent, McEl & SDZ on Friddey 21 May 1993 at 10.30 am. Creditors whose clustes are wholly secured are no cartifule to meeted or be represented at the steeting. Other creditors are only entitled to wote if.

(a) They have delivered to as at the address shown below ao latter than mose of Thursday 20 May 1993, written details of the debes they claim to be due to them from the company and the civil mas been dely admitted under the provisions of Rule 3.11 lansiferacy Bods and the civil mas been dely which the creditor intends to be used on his or her behalf.

Please note that the original proxy signed by or no behalf of the creditors must be lodged at the address mentioned; phatoscopies (including freed copies) are not acceptable.

Signed:

Signed: NIGEL JOHN VOOGHT Joint Administrative Receiver Joint Administrative Receiver Coopers & Lybrand Orchard House 10 Albian Place Maldstone, Kent, ME14 5DZ Dated: 7 April 1993

DISOLVENCY ACT 1986
G W JOTHIGHT & COMMANY LIBETTEE
NOTICE IS REREBY GIVEN parsuant to
Section 98 of the landvency Act 1985 that a
meeting of creditors of the above named
company will be held at Ernst & Young, Roth
House, 7 Rolls Bandings, Fetter Lane, London,
ECAA 1981 on the 19 day of May 1993 at 2,00
pm for the purposes, if thought fit, of
acondusting a Liquidator and of appointing a
Liquidation Committee. Any proxy to be used
at the meeting tonts be lodged at the offices of
Ernst & Young, Compass House, 80
Newmarker Road, Cambridge, CSS 802 not
later than 12 noon on the business day prior to
the meeting, A stammant of claim must also be
lodged. NOTICE is also given that, for the
purpose of voting, socured creditors must iodged. NOTICE is also given that, for the purpose of voting, socured creditors must (unless they surrender their security) lodge a starctornt giving particulars of their security, the dots when it was given, and the value at which they estimate it. C. J. W. Hill of Erns & Young, Compass House, 80 Newmarket Road, Cambridge, CBS 802 to qualified to act at an issolvency practitions in relation to the above named company and will furnish creditors, free of charge, with such information concessing the affairs of the company as they may reasonably require.

Notice of appointment of Joint Administrative HB - FTrand Limited

Company Societal

H B a P Travel United
Registered number 1816/74 Numer of business:
Travel Company. Trade classification: 31. Date
of appointment of administrative receivers: 29
April 1993. Nume of person appointing the
administrative receivers: Bank of Scotland. R B
M Grabans & J M Bredale. Joint Administrative
Receivers (office holder No(5) \$401 and 2104)
Address: Company & Lybrand, 9 Greyfriats Road,
Reading, Burkshive RG1 156

By Patrick Harverson In New York

PRUDENTIAL Securities, the fourth-largest brokerage firm in the US, is to sell 35 energy partnerships to a US petroleum company for \$557m. The deal is an important step towards resolving the problems of Prudential's troubled limited partnership business.

If the offer from Parker & Parsley Petroleum is accepted. \$448m will be paid directly to investors. This means that, along with the \$665m Prudential has already distributed, investors could receive about 76 cents on the dollar for their initial investment of \$1.45bn.

The partnerships, which invested in US oil and gas properties, were popular in the 1980s and sold aggressively by big brokerage firms, particularly Prudential. But after tax laws changes and depression in the energy and property businesses, the partnerships racked up heavy losses.

Philip Morris appointment

PHILIP MORRIS, the US tobacco and food group, yester-day appointed Mr William Webb to head its international cigarette operations, writes

Mr Webb, who was previously president of the Asia/ Pacific region for Philip Morris International, will report to Mr Geoffrey Bible, who was recently appointed head of

action lawsuit filed by thousands of investors who lost money in the partnerships, and it is the subject of a Securities and Exchange Commission investigation into whether the firm improperly sold the partnerships to investors.

The legal battle has cost the

Prudential faces a class-

firm's parent, Prudential Insurance, more than \$400m, which has been set aside to cover the cost of fighting the lawsuits. Although neither the class action lawsuit nor the SEC investigation will be directly

affected by the deal with Par-ker & Parsley, Prudential will soon offer investors who filed the class-action suit a new settlement in light of the sale.

Parsley's proven oil and gas reserves by 75 per cent, was well received on Wall Street, in early trading yesterday, the company's shares were up \$1 to \$26 on the New York Stock

News of the deal, which if accepted will boost Parker &

the worldwide tobacco operations. The move is the latest in a series of top-level executive

US brokerage to Benefit turns sour for Bronfman managers

By Bernard Simon in Toronto

THE business empire controlled by Toronto's Broniman family is scrambling to unravel an executive compensation scheme which held the promise of rich rewards, but has turned into a debilitating bur-

den for hundreds of managers. The scheme was based on the premise that managers perform best when they are substantial shareholders in their companies. But plunging share prices of many Bronfman companies have left the executives at best uncertain about the future value of their portfolios, and at worst facing possible financial ruin.

trolled resources group, last Monday allowed 50 managers to sell 1.6m shares they owned under the compensation scheme. The proceeds, totalling C\$30m (US\$23.8m), have been used to repay company loans used to finance the share pur-

vice-president at Noranda, said yesterday the sales were allowed "to deal with the uncertainty and risk which a number of people felt about the future".

Mr Courtney Pratt, senior

Compensation packages at Bronfman-controlled companies have typically comprised relatively low salaries, but

Computer

developing technology to enable applications programs

designed for its Macintosh per-

sonal computers to run, with-

out modification, on Unix

workstations from Sun Micro-

systems, Hewlett-Packard and

International Business

The move represents a rever-sal of Apple's long-standing

strategy of protecting its com-petitive advantage by ensuring

Macintosh software would run

only on its own computers.

By Louise Kehoe

in San Francisco

APPLE

have required managers to buy large parcels of shares financed by corporate loans. The expectation was that they would reap hefty capital gains as share prices rose.

Interest on the loans would be

paid out of dividends.

According to estimates by the Toronto Globe & Mail, employees have borrowed at least C\$250m from companies in the Bronfman orbit over the past decade. Some have also taken out large bank loans.

The Noranda managers are among the luckier ones. They sold their shares at C\$20.25 each. The biggest parcel was bought in 1987 at C\$18, and most have made a small profit.

Its switch to an "open" soft-

ware strategy heralds a mount-

ing challenge to the market dominance of Microsoft and Intel, the leading suppliers of

software and microprocessors

Apple also revealed that it

had a project under way, called

Amber, that will make it easier

to create application programs,

such as word processors and

spreadsheets, that run both on

Apple's Macintosh and on PCs

using Windows, the Microsoft

form a non-profit association

to share Amber technology

Apple said that it would

for personal computers.

operating system.

Apple moves towards 'open' software

The strains in other Bronf-man companies were evident however, in last week's revelation by Hees International Bancorp, the group's merchant banking arm, that it lent C\$5.2m to seven senior executives last year to help them refinance bank loans used to

acquire shares. Several other Bronfman holding companies, including Edper Enterprises, Brascan and Trilon Financial, have made similar advances.

Without the loans, the executives, who include the Bronfmans' chief strategist. Mr Jack Cockwell, would either have had to put up extra collateral or begin selling their stock.

with other computermakers.

Last week, Sun Microsys-tems, the leading workstation

manufacturer, also said it was

developing technology that

would enable Windows pro-

grams to run on Unix work-

stations. Both Sun and Apple

are trying to loosen Microsoft's

grip on the software market. The battle over standards is

expected to lead to intense

price competition as manufac-

turers seek new ways to differ-

industry battle is expected to

accelerate the trend toward

"open systems" that enable dif-

For computer users, the

entiate their products.

The most intractable problem is at Royal Trustco, the financial services group whose operations are being sold to Royal Bank of Canada. A condition of the deal is that RT must find a way to "unfetter" 175 managers encumbered by share-purchase loans.

RT's share price has plummeted from a peak of almost C\$36 in 1986 to 49 cents. Mr Pratt said the extent of most of the loans "is well beyond the capacity of virtually anyone to

But any bail-out is complicated by Ganadian tax rules, which do not allow a capital loss to be offset against a tax-

ferent types and brands of

computers to share software

increasingly, computer buy-

ers want to be able to run the

same software on different

types of computers to minimise

ing seat today," said Mr John Sculley, Apple chairman and

chief executive. Apple's "extraordinary move" is "pre-

cisely what customers want,"

said Mr Roel Pieper, president

of Unix Systems Laboratories, the former AT&T unit respon-

sible for Unix development and

phone system from ordinary

video cameras, digital cameras,

photo compact disc players or

personal computers. Users can

draw over the transmitted pic-

tures with a computer mouse

AT & T also announced yesterday it and Kodak, the photo-

graphic products company.

were exploring synergies

between the two businesses

with the aim of producing

'end-to-end image communica-

tions solutions" for customers.

Kodak's photo CD player is one

source which can send images

over the Picasso system

to highlight a point.

"The customer is in the driv-

training and management.

and data more easily.

one-off items. The insurer said the firstquarter figure included \$7.3m of investment gains and restructuring charges of 33.9m. Last time, the net loss stemmed partly from the inclusion of \$24.3m of investment losses and restructuring charges of \$1.9m.

Equitable

returns to

first term

By Nikki Tait in New York

THE EQUITABLE, the US life

insurer in which France's Axa

group holds a 49 per cent

equity stake, yesterday reported an after-tax profit of

\$31.8m for the three months to

end-March. This compared

with a loss of \$3.7m in the same period of 1992, before

the black in

The net profit would have been higher but for continued losses from the disability income business. This produced a net loss of \$31.6m in the 1993 quarter, compared with a deficit of \$4.5m in the

same period of 1992. The insurer said its core insurance business – after taking out disability income losses and investment transaction gains - made a net profit of \$21m.

On a similar basis, the comparable 1992 figure would have been a \$4.8m profit.

Equitable's "investment services" operations, which include the Alliance Capital fund management operation and Donaldson, Lufkin & Jenrette brokerage, recorded an after-tax profit of \$46.4m. slightly down on the \$49.3m in the same period of 1992.

On the investment side, The Equitable said it had stepped up the income yield on its main general account portfolio to 7.74 per cent, compare with 7.44 per cent a year ago."
It attributed the improvement to a shift to longer-term fixed maturity investments, and better returns for property-related holdings.

"Problem" commercial mortgages totalied \$299.1m at the end of the first quarter, against \$388.4m at the end of

Mixed results at US stores

THE LIMITED, one of the largest clothing retailers in the US, yesterday reported a fall in first-quarter profits to \$44.2m from \$51.5m after tax. The 1992 figure, however, included a \$9m one-off gain. The Limited said first-quar-

ter sales increased 7 per cent, to \$1.518bn. Operating profits fell by 1 per cent to \$85.5m. Dillards, the Arkansas-based

stores group, reported after-tax profits of \$48.2m in the quarter to May 1, up from \$45.1m. Sales were \$1.16bu, against \$1.03bn, with "same store" sales increasing by 3 per cent,

Ann Taylor Stores, the troublad New York-based womenswear retailer, reported firstquarter up from \$114.7m to \$120.2m, while after-tax profits advanced from \$2.14m to

AT&T claims video-phone breakthrough

By Martin Dickson in New York

AMERICAN Telephone & Telegraph yesterday intro-duced a telephone which allows the user to send fullcolour, television-quality still pictures down an ordinary phone line, while simulta-neously talking over the same

The company said the product, called the Picasso phone, was the first of its kind and would be marketed to businesses - such as advertising, design and engineering compa-

nies - which needed to transmit high quality images between different sites

Several products allow the transmission of still or moving images while talking on a telephone line, but these generally require a special, upgraded phone service, such as integrated services digital network (ISDN).

The new AT&T equipment is distinctive in that it does not require the user to have an ISDN service, but merely an ordinary telephone line.

The phone will sell in the US for around \$3,295 and the cost

of calling on it will be the same as for a regular voice call.

The phone underlines two important trends at AT & T. its increasing amphasis on the merging of volce, video and computer technologies to produce new products; and its greater entrepreneurial focus. Mr Robert Kavner, head of

its communications products business, said the new phone had been developed in a year by a team drawn from across the AT & T group, which relied heavily on customer advice in

creating the device. images can be put into the

No. 003093 of 1993

No. 003094 of 1993

No. 003095 of 1993

THE MEXICO LIQUID ASSETS FUND N.V.

NOTICE

ANNUAL GENERAL MEETING

To the shareholders of THE MEXICO LIQUID ASSETS FUND N.V.:

Notice is hereby given that the Annual General Meeting of THE MEXICO LIQUID ASSETS FUND N.V. (the "Fund") will be beld at the principal office of the Fund, De Ruyterkade 62, Curacao, Netherlands Antilles on May 28, 1993, at 10:00 o'clock in the morning for the following purposes:

(A) To approve the Fund's financial statements for the period from inception, on September 26, 1991, to June 30, 1992, as set forth in

(B) To appoint George W. Landau, Alejandro F. Reynal and Pablo Mancero as additional Supervisory Directors of the Fund.

C) To appoint State Street Curação Trust Company N.V. as Managing 🔁 Director of the Fund to replace Curacao Corporation Company N.V., which has tendered its resignation as Managing Director.

(D) To approve Amendments to the Fund's Articles of Incorporation:

(i) to change the name of the Fund to The Mexico Debt Fund.

(ii) to change the investment objective of the Fund to current

(iii) to classify the shares of Common Stock of the Fund into two classes: the existing shares of Common Stock would be redesignated Class B Shares and would not pay dividends; a new class of common Stock would be designated Class A shares and would declare dividends daily which would be paid

(iv) to provide for the issuance of Common Stock in both registered and bearer form and to permit the issuance of fractional shares, under specified circumstunces.

(v) to provide for additional changes as may be necessary to carry out the foregoing.

(E) to transact such other business as may properly come before the

meeting or any adjournments thereof. Holders of Common Shares in beater form, or their proxy, may only

attend the meeting if they present their bearer certificates or if they present a certification from a bank or other depository confirming that the bank or depository holds the Certificates and will not release them till the end of the meeting. Forms of proxy are available from the The Annual Report and the Agenda for the Annual General Meeting are

available for inspection at the registered office of the Fund. The proposed unrendments to the Articles of Incorporation of the Fund are also available for inspection, or a copy thereof may be obtained from the Managing Director at the registered office.

Curacao, May 10, 1993

CURAÇÃO CORPORATION COMPANY N.V. Managing Director

ALLIANCE LEICESTER Alliance & Leicester Building Society £50,000,000 Subordinated Floating Rate Notes due 2004

For the three months 11th May, 1993 to 11th August, 1993, the Notes will carry an interest rate of 6 355% per annum with an iterest amount of \$160.18 per £10,000 and £1,601.81 per £100,000 Note, payable on 11th August, 1993. August, 1993. Ared on the Law mb are brock Evchance.

Bristol & West Building Society Floating Rate Notes due 1994

May 12, 1933

changes at Philip Morris. The company sent shock-waves round the consumer products sector when it announced large price-cuts in its leading cigarette brands, including Marlboro, last

> **Notice of Creditors' Meetings** in The High Court of Justice in England **Chancery Division**

Mr Registrar Buckley In the matter of Heron International N.V. In the matter of Heron International Holdings Limited In the matter of Heron International PLC

No. 003093 of 1993 No. 003094 of 1993 No. 003095 of 1993 and

In the matter of The Companies Act 1985 Notice to Holders of Bonds in Heron International Finance B.V.

NOTICE IS HEREBY GIVEN that by Orders dated 7th April, 1993 made in the above matters the Court has directed meetings to be convened of the respective Class I General Creditors (as explained below and as defined in the Schemes of Arrangement hereinafter mentioned) of the above named companies (hereinafter called "the Companies") for the purpose of considering and, if thought fit, approving (with or without modification) Schemes of Arrangement proposed to be made between the Companies and their respective Class I General Creditors and that such meetings will be held as follows at The Conference Forum. The Sedgwick Centre. 10 Whitechapel High Street, London El 8DX on Monday, 28th June, 1993: Scheme in relation to Heron International N.V.: commencing 11.00 am (London time);

Scheme in relation to Heron International Holdings Limited: commencing II.05 am (London time) or as soon thereafter as the meeting to consider the scheme in relation to Heron International N.V. shell have

been completed or adjourned:

Scheme in relation to Heron International PLC: commencing 11.10 am (London time) or as soon thereafter as the meeting to consider the scheme in relation to Heron International Holdings Limited shall have been completed or adjourned:

at which place and time all such Class I General Creditors are requested to attend. The Schemes of Arrangement affect all Class I General Creditors including persons who hold bonds of the issues set out below ("Bondholders"). If you are a Bondholder you are a Class I General Creditor of each of the Companies pursuant to guarantees issued by those Companies, unless you only hold bonds of the Deutsche Mark denominated issue. In the case of the Deutsche Mark denominated issue, claims against each of the Companies are held by a trustee on your behalf and the procedures explained below allow you to

express your wishes to the trustee.

Heron International Finance B.V. issued the following bonds and notes: ECU 50,000,000 94% Guaranteed Retractable Bonds 1985-1992/1997

ECU 20,000,000 11% Guaranteed Retractable Bonds 1985-1992/1997

ECU 20,000,000 11% Guaranteed Retractable Bonds 1984-1997

FF 400,000,000 84% Guaranteed Notes due 1993

U.S. \$100,000,000 74% Guaranteed Floating Rate Notes due 1993

M 100,000,000 74% Deutsche Mark Bonds of 1985-1995

Swiss Francs 150,000,000 54% Bonds 1983-1994

Swiss Francs 150,000,000 6% Bonds 1985-1995

Swiss Francs 150,000,000 5%% Bonds 1985-1995

Swiss Francs 150,000,000 54% Bonds 1989-1996

Swiss Francs 150,000,000 6%% Bonds 1989-1999

Etiscment contains information directly related to such Bondholders.

This advertisement contains information directly related to such Bondholders.

A special procedure has been devised for the distribution of the Schemes of Arrangement and the Explanatory Statement required to be furnished pursuant to Section 426 of the Companies Act 1985 (together "the Scheme Document") to Bondholders who hold their bonds through a securities account at a Bondholders should be supplied with a copy of the Schome Document by the bank through which they hold their bonds. Any Bondholders who do not receive a Scheme Document should in the first instance contact the bank through which they hold their bonds. If they have not received a copy by 19th May, 1993

they may obtain a copy free of charge from any of the persons whose addresses are listed at the end of this

Full details of procedures for voting by Bondholders and other Class I General Creditors at the said meetings are contained in the Scheme Document, together with the necessary forms for voting at the said

A special procedure has also been devised to enable Bondholders to vote through the bank through which they hold their bonds. Where Bondholders choose to do this they must lodge the voting instructions, as provided with the Scheme Document, with the banks through which they hold their bonds in accordance with any deadline given by their bank and, if no deadline is given, BY NO LATER THAN 14TH JUNE, 1993. Bondholders should contact their bank or one of the persons referred to below if they need assistance with how to complete the voting forms. Bondholders who have physical custody of their bonds and wish to vote by proxy may arrange for the deposit of those bonds with a paying agent or with another bank to be held to the order of a paying agent and may complete the voting instructions contained in the Scheme Document, which is available from principal

may complete the voting instructions contained in the Scheme Document, which is available from principal paying agents.

Bondholders may alternatively vote in person at the said meetings or they may appoint another person, whether another Bondholder or not, as a proxy to attend and vote in their place. Proxy forms tendered at the meeting will only be accepted if accompanied by satisfactory evidence that the Bonds, in respect of which voting instructions are tendered, are blocked.

By the said Orders, the Court has appointed Gerald Maurice Ronson, or, failing him, Alan Irving Goldman or, failing him, Michael Henry Marx to act as Chairman at the said meetings and has directed the Chairman to report the results thereof to the Court.

The said Schemes will be subject to the subsequent approval of the Court.

The said Schemes will be subject to the subsequent approval of the Court. The said Schemes will be subject to the subsequent approval of the Court.

If you require further information you should contact one of the persons referred to below.

"Class I General Creditors": This term is defined in the Scheme Document. In general terms, you will be a Class I General Creditor if you are a person to whom any debt or liability has been incurred or any obligation owed by one or more of the Companies (whether your claim is present, future, contingent or disputed) unless you fall into certain exceptions. (The exceptions mainly concern persons connected to the Companies, such as directors or shareholders of the Companies, or parent or subsidiary or associated companies of the Companies, or banks which have signed an agreement by which their claims are varied.) If you are in doubt whether or not you are a Class I General Creditor, you should obtain a copy of the Scheme Document.

Detect his 12th day of May 1903

Dated this 12th day of May 1993 Allen & Overy 9 Cheapside London EC2V 6AD Ref: NAS/SAM

(Solicitors for the above-named Companies) The Scheme Document for all of the above meetings may be obtained from any of the following

Union de Banques Suisses (Luxembourg) S.A. 36-38 Grand' Rue L-2011 Luxembourg Attention: Securities Department Cedel SA 67 Blvd. Grande Duchesse Charlotte
L-1010 Luxembourg

Euroclear Operations Centre Boulevard Emile Jacomain 151 B-1210 Brussels

SG Warburg Securities SA CH-1211 Geneva 3 Attention: Backoffice - Primary Deutsche Bank AG D-6000 Frankfurt am Main

Сегталу

Attention: Corporate Finance

Paradeplatz 8 CH-8021 Zurich Attention Dept: S2-K
UBS Limited 100 Liverpool Street London EC2M 2RH England Attention: CFCA-SPC

Notice of Creditors' Meetings in The High Court of Justice in England

Chancery Division

Mr Registrar Buckley In the matter of Heron International N.V. In the matter of Heron International Holdings Limited

In the matter of Heron International PLC

In the matter of The Companies Act 1985 NOTICE IS HEREBY GIVEN that by Orders dated 7th April, 1993 made in the above matters the Court has directed meetings to be convened of the respective Class I General Creditors (as explained below and as defined in the Schemes of Arrangement hereinafter mentioned) of the above named companies (hereinafter called "the Companies") for the purpose of considering and, if thought fit, approving (with or without called "the Companies" for the purpose of considering and, if thought fit, approving (with or without modification) Schemes of Arrangement proposed to be made between the Companies and their respective Class I General Creditors and that such meetings will be held as follows at The Conference Forum. The Sedgwick Centre, 10 Whitechapel High Street, London El 8DX on Monday, 28th June, 1993; Scheme in relation to Heron International N.V.: commencing 11.00 am (London time); Scheme in relation to Heron International Holdings Limited: commencing 11.05 am (London time) or as soon thereafter as the meeting to consider the scheme in relation to Heron International N.V. shall have been completed or adjourned.

been completed or adjourned: Scheme in relation to Heron International PLC: commencing II.10 am (London time) or as soon thereafter as the meeting to consider the scheme in relation to Heron International Holdings Limited shall have been completed or adjourned:

at which place and times all such Class I General Creditors are requested to attend. Class I General Creditors of the respective Companies whose names and addresses are known to those Companies will be sent a copy of the Schemes of Arrangement and a copy of the Explanatory Statement required to be furnished pursuant to Section 426 of the Companies Act 1965 (together "the Scheme

A special procedure has been devised for the despatch of the Scheme Document to Class I General Creditors of the respective Companies who have claims in respect of bonds issued by Heron International Finance B.V. ("Bondholders"). Bondholders should be supplied with a copy of the Scheme Document by the bank through which they hold their bonds. Bondholders who do not receive a Scheme Document should in the first instance contact the bank through which they hold their bonds. If they have not received a copy by 19th May, 1993 they may obtain a copy, free of charge, from any of the persons whose addresses are listed at the end of this Notice.

Non-bondholder creditors who have not received a copy of the Scheme Document may also obtain a

Non-bondholder creditors who have not received a copy of the Scheme Document may also obtain a copy, free of charge, from any of the persons whose addresses are listed at the end of this Notice.

Class I General Creditors of the respective Companies may vote in person at the said meetings or they may appoint another person, whether a Class I General Creditor or not, as a proxy to attend and vote in their place. A special procedure has been devised to facilitate voting by Bondholders. Full details of procedures for voting at the said meetings whether in person or by proxy are contained in the Scheme Document, together with the necessary forms for voting at the said meetings.

A BONDHOLDER WHO USES THE VOTING INSTRUCTIONS PROVIDED WITH THE SCHEME DOCUMENT MUST COMPLETE AND RETURN THOSE INSTRUCTIONS TO THE BANK THROUGH WHICH HE HOLDS HIS BONDS BY HTH JUNE, 1993. Non-Bondholder Class I General Creditors are requested to lodge forms of proxy together, if appropriate, with the power of attorney

General Creditors are requested to lodge forms of proxy together, if appropriate, with the power of attorney or other written authority (if any) under which it is signed or any other necessary documents at the following address: UBS Limited, Attention CFCA-SPC, 100 Liverpool Street, London EC2M 2RH on or before 12 noon (London time) on 24th June, 1993.

By the said Orders, the Court has appointed Gerald Maurice Ronson, or, failing him, Alan Irving Goldman or, failing him, Michael Henry Marx to act as Chairman at the said meetings and has directed the Chairman to report the results thereof to the Court. The said Schemes of Arrangement will be subject to the subsequent approval of the Court.

"Class I General Creditors": This term is defined in the Scheme Document. In general terms, you will be a

Class I General Creditors. This term is defined in the Scheme Document, in general terms, you will be a Class I General Creditor if you are a person to whom any debt or liability has been incurred or any obligation owed by one or more of the Companies (whether your claim is present, future, contingent or disputed) unless you fall into certain exceptions. (The exceptions mainly concern persons connected to the Companies, such as directors or shareholders of the Companies, or parent or subsidiary or associated companies of the Companies, or banks which have signed an agreement by which their claims are varied.) If you are in doubt whether or not you are a Class I General Creditor, you should obtain a copy of the Scheme Document

Dated this 12th day of May 1993 Allen & Overy 9 Cheapside Ref: NAS/SAM

(Solicitors for the above-named Companies)

The Scheme Document for all of the above meetings may be obtained from any of the following

Union de Banques Suisses (Luxembourg) S.A. 36-38 Grand Rue L-2011 Luxembourg on: Securities Department Cedel SA 67 Blvd, Grande Duchesse

L-1010 Luxembourg

Euroclear Operations Centre Boulevard Emile Jacquain 151 B-1210 Brussels Belgium

SG Warburg Securities SA 118 rue du Rhône CH-1211 Geneva 3 Switzerland Attention: Backoffice - Primary Dentsche Bank AG Taunusanlage 12 D-6000 Frankfurt am Main

Germany Attention: Corporate Finance

Attention Dept: \$2-K **UBS Limited** 100 Liverpool Street London EC2M 2RH England Attention: CFCA-SPC

Credit Suisse

Paradeplatz 8 CH-8021 Zurich

Bankers Trust Company, London Agent Bank

\$150,000,000

For the three month interest period May 10, 1993 to August 10, 1993 the rate has been determined at 6\%. The interest payable on the relevant interest date August 10, 1993 will be \$152.81 per £10,000 and £1.528.08 per £100,000 in bearer form.

By The Chase Manhellon Book, N.A. London, Agent Bank

FINANCIAL TIMES WEDNESDAY MAY 12 1993

INTERNATIONAL COMPANIES AND FINANCE

Equitable * Martinez moves quickly to bring a new vision to Sears, Roebuck

Laurie Morse and Nikki Tait examine the embattled US retailers' new merchandising chief's attempts to reposition in the market

Stars, Roebuck, one of the largest and most heavily criticised companies in the US, will tomorrow confront its shareholders. The annual meeting, in Kansas, promises to be flinty, though it is unlikely to be as contentious as in previous years.

returns to the black first term

Institutional shareholders are likely to take a soft line on the shopkeeping side of the business and, instead, focus foibles of Mr Edward Brennan, Sears' chairman

In the past 10 months, Mr Brennan has been forced to abandon his vision of Sears as an integrated financial company selling "stocks and

As the financial busines are spun off - Dean Witter and Discover Card operations were sold in a popular public offer-ing last quarter - Sears is returning to its merchandising

To the relief of shareholders, America's retailing dowager is undergoing a long-overdue facelift. In a last ditch effort to retrieve sagging lines and return its large retailing operations to profitability, Chicago-based Sears is offering cosmetics and fragrances, silk blouses, where once it offered staples such as tools and hardware in its mall-based stores.

These signs of a fundamental trated by Mr Arthur Martinez, Sears' new merchandising chief, who arrived from Saks Fifth Avenue seven months ago. Despite the brevity of his tenure, he has moved quickly. He has wielded the axe. Sears' 97-year-old catalogue has been dropped, more than 50,000 employees have been made redundant, and 118 of the company's 850 stores have

The cuts, reckoned to add been applauded on Wall Street, where the retailer has been accused of feinting reform for 15 years. Sears' shares have risen from around \$37 a year ago to around \$55 — one reason. shareholder discontent may be less pronounced at the annual

Mr Martinez has also unveiled plans to spend 44bn over the next five years refurbishing stores and to make them attractive to the nation's middle class, and increasingly and hardware lines will be shifted, in some cases to freestanding Homelife stores which will compete with specialty chains such as Home

SEARS, Roebuck, has sold its mortgage banking group to a

Pittsburg-based bank holding

The sale is the latest in a

series of planned spin-offs

designed to trim Sears' finan-

The Sears Mortgage Banking Group, part of Coldwell Banker Residential Services, consists

of Sears Mortgage Corp, Sears

Mortgage Securities Corp and Sears Savings Bank. PNC

Bank, which is buying the

company for \$328m in cash.



oup operating profits. Mr Martinez says that, to fund the strategy, "we are not dependent on the parent company

or the fortunes of other subsidiaries, like Allstate". Analysts say the affable executive has made all the right moves so far. Retailing consultant Leo J. Shapiro says: "He's taken the important first

stop doing things wrong."

tinue to undercut prices, while specialty retailers are building ever-larger superstores and attracting shoppers with larger product range

Many traditional department stores, meanwhile, have moved upmarket, stressing service levels in an effort to better the discounters. "Our biggest vul-nerability is the distance we step, which is getting Sears to have to come," says Mr Marti-

Somewhere down the line, Mr Martinez must bring forth some fresh ideas. One possibility stems from his belief that paper catalogues are becoming obsolete: Sears must position itself for video shopping.

But no one, least of all Mr Martinez, pretends that reposi-tioning Sears' 740 remaining stores will be easy. He is saddled with retail properties of diverse standards situated in mid-market malls of 1960s and

His target shopper, the mid-dle class woman, is not used to finding glamour at Sears while shifting hardware lines elsewhere might alienate faithful

ut Seers' re-positioning efforts may be inadequate. Wal-Mart Stores. aggressive discount retailer, has a capital expenditure budget averaging about \$2bn a year and K mart is spending \$3bn to renovate its discount stores.

Part of Sears' problem is that discount store competitors con-

own retail banking operations. PNC Bank is the 11th-largest

US bank, with \$51bn in assets

and 550 community banking

Mr Edward Brennan, Sears chairman, said: "The success-

ful completion of this transac-

tion is another important step

in Sears' previously-announced

repositioning which will con-

tinne to enhance shareholder value." Mr Brennan said

efforts to sell the Coldwell

Banker residential brokerage

Industry analysts said an

facilities in north-eastern US.

Mortgage group sold for \$328m

The figures reveal the scale of the task. Last year, the core retailing operations made a tiny \$55m profit. Total revenues from the merchandising division were \$32bn. Credit operations then contributed \$411m, leaving the net profits for the division (before non-re-curring items) at \$271m.

Same-store sales growth was

the early-summer but recover ing towards the year-end.
Despite Mr Martinez's
aggressive cuts, Sears' selling costs still take 28 cents out of every dollar of sales compared with about 16 cents at

at K mart. Analysts suggest Seers is targeting an expense ratio of 22 per cent within three years, which would rival other department stores and spe-

employee-led buy-out of the Sears property unit had been discussed, but apparently has

not gained sufficient support. In the first quarter, the Cold-

well Banker unit recorded a

net loss of \$7.7m, down from a

profit of \$3.8m the year before.

Sears Mortgage last year was the seventh-largest mortgage

writer in the US, generating \$11.8bn in loans. It services a

loan portfolio of \$27.2bm. Sears

Savings Bank has assets of

around \$6.7bn, mostly in resi-

dential mortgage loans. Sears Mortgage Securities is one of

the leading conduits for securi-

Net profit for the year

cialty chain operators. It will need to achieve steady sales gains to hit that target. Analysts note that previous cost cuts - all \$1bn-worth - were

The 57-year-old Mr Martinez knows competitors will not wait while Sears catches up. "The pace of change in this business gets faster and faster each year," he says, estimating results before Wall Street crit-

aking out the high-cost catalogue business should significantly cut selling costs, alongside attempts to lighten Sears' cum-

bersome buying organisation.
This cut to the heart of Sears' culture. Last century, the retail operation was founded on the catalogue business and executives were reluc tant to abandon it - even though it had been bleeding about \$150m a year for the past eight years. Mr Martinez's advantage is that he is an out-sider. This is a sharp contrast to Mr Brennan, who surrendered the merchandising division's reins after fumbling two reform attempts. Mr Martinez says he has Mr Brennan's full support for his reforms, but he is emphatic that the plan to reposition Sears in the market

is completely his own.

He has also been replacing old Sears hands with new blood, particularly in his marketing department, and is conducting a competition to deter mine which agency should win Sears's lucrative advertising

But, somewhere down the line, Mr Martines must bring forth some fresh ideas. One possibility stems from his belief that paper catalogues are becoming obsolets; so Sears must position itself for video

"Interactive home shopping may be finally, finally coming into its own, Mr Martinez says. "Twe got board support to commit some research and development dollars in this

Sears is part-owner of the Prodigy home computer net-work, and its Craftsman tools are pitched on the Philadelphia-based QVC television

shopping channel. Radical ideas, such as video shopping, are the kind of risky long shots analysts say are necessary if Sears is to leap-frog its rivals. However, with department stores such as Mr Martinez may again find himself trying to catch up.

tising private home loans in the US and has a portfolio of

The sale to PNC is the sec-

ond major asset sale for Sears

this year. In February, Sears sold 20

per cent of its Dean Witter

Reynolds and Discover Card

units in an initial public offer-

ing. The offering, which was

oversubscribed, brought in

more than \$800m. Sears plans to complete the Dean Witter spin-off later this year.

Sears has also said it would sell portions of its profitable

Alistate Insurance bu

This announcement constitutes neither an offer to sell nor a solicitation of an offer to buy these securities. The offering is made only by the Prospectus, copies of which may be obtained in any State from such of the undersigned and others as may lawfully offer these securities in such State.

May 6, 1993

4,054,050 Shares



Greyhound Lines, Inc.

Common Stock

Price \$211/s per Share

3,243,240 Shares

These Shares are being offered in the United States and Canada by the undersigned.

Smith Barney, Harris Upham & Co. Bear, Stearns & Co. Inc. The First Boston Corporation **BT** Securities Corporation

A.G. Edwards & Sons, Inc.

Prudential Securities Incorporated

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette Goldman, Sachs & Co. Hambrecht & Quist

Kidder, Peabody & Co. Lazard Frères & Co. Montgomery Securities Oppenheimer & Co., Inc.

PaineWebber Incorporated Robertson, Stephens & Company

Morgan Stanley & Co.

Alex. Brown & Sons

Lehman Brothers

Wertheim Schroder & Co. Dean Witter Reynolds Inc. Dain Bosworth Kemper Securities, Inc.

Legg Mason Wood Walker

· William Blair & Company

Piper Jaffray Inc. The Robinson-Humphrey Company, Inc. Dominick & Dominick Advest, Inc.

Wheat First Butcher & Singer First Albany Corporation

Interstate/Johnson Lane Janney Montgomery Scott Inc. Neuberger & Berman Tucker Anthony

Baird, Patrick & Co., Inc.

Ladenburg, Thalmann & Co. Inc.

Brean Murray, Foster Securities Inc. First Manhattan Co. Josephthal Lyon & Ross

CL King & Associates, Inc. Monness, Crespi, Hardt & Co. Inc. Pennsylvania Merchant Group Ltd

810,810 Shares

These Shares are being offered outside the United States and Canada by the undersigned.

Smith Barney, Harris Upham & Co.

Morgan Stanley International

Caisse des Dépôts et Consignations ABN AMRO Bank N.V.

Nomura International

Swiss Bank Corporation

Kleinwort Benson Limited Vereins- und Westbank

Trinkaus & Burkhardt. Creative capital at work.

schedule"

A look at a year's work.

1992 results were satisfactory for the Trinkaus & Burkhardt Group. The operating profit and partial operating profit almost matched those of the preceding year. While net commission income showed a marked increase, net interest income declined slightly. Profits from own account trading topped those of the previous year. The dividend, which was raised for 1991 to DM 10 per share, is to be maintained. An additional DM 10 million is to be appropriated to

In corporate banking, a new record result was achieved in 1992. The results in private banking as well as institutional securities business and asset management also showed a significant increase. Once again, our innovative new issues business

Selected data	in DM m	Changa from prev. year
Total volume	12,042	+ 10.3%
Total assets	9,982	+ 6.8%
Loan volumo	7,612	+ 7.8%
Securities portfolio	2,331	+32.4%
Capital	527	+ 1.9%
Total capital base	830	+ 2.0%
Interest income	192	- 2.2%
Commission income	140	+ 11.9%
Partial operating profit	115	- 5.3%

- 2.9%



continued to provide a large and growing profit contribution. The closer links with the HSBC Group provided many additional business opportunities. Our Luxembourg subsidiary again reported considerable growth in earnings.

At the end of 1992, the Bank's reported capital and reserves amounted to DM 527 million. The capital base as defined in the 4th Amendment to the German Banking Act totalled DM 830 million. Thus, 11% of risk assets were covered by capital funds. The ratio of core capital to assets was almost 7%.

The professional commitment of our employees will ensure highest quality and innovative services with which we expect to justify the trust of our business partners and shareholders.



Trinkaus & Burkhardt Bank seit 1785

oldorf, Bedon-Bedon, Berlin, Esson, Frankfurt/Main, Hamburg

Opinions differ on effects of possible UK rate cut DTB challenges

Patrick Harveson in New York

INVESTORS in the UK government bond market again steered clear of 10 to 15-year stock - regarded as the most likely target for the next gilt auction, which the Bank of England is expected to announce details of on Friday. Although the Conservatives drubbing at last week's parlia-

GOVERNMENT BONDS

mentary by-election and local government elections had sparked talk of interest rate cuts, opinions were divided on whether this would happen and on what effect it would have on the long end of the market.

reflected this split, falling by more than a quarter but then retracing most of its steps. If a cut came, it was expected to be in response to weak economic news rather than as an immediate political measure.

The futures contract

French mini-budget, which contained no surprises, did lit-tle to move government bonds. The yield spread between French and German 10-year stock stayed at about 41 basis points, while the futures con-

port level. This may indicate some nervousness ahead of the Danish referendum. One economist sald it served as a reminder that French bonds had not yet made it to safe haven status.

tract fell through the 117 sup-

The short end performed bet-ter on persistent hopes of inter-

German government bonds held up better than most other continental European stocks yesterday in quiet trading. Hopes of a significant cut in

the repo rate by the Bundesbank today have been well damped down. Forecasts ranged from 2 to 7 basis points, taking the rate a sliver below

Once again, Dutch government bonds outperformed bunds on the back of a strong currency and hopes of interest

The higgest gains came in PUBLICATION of the Denmark, where an opinion

FT FIXED INTEREST INDICES								
	11 yell	May 10	May 7	May 6	May 5	Year age	High *	law •
Govt Sees (UIC) Fixed Interest	94.84	94.86 110.95	94.79 110.91	94.76 111,02	95.08 111.67	89 61 103-73	99.94 113.63	93.28 108.67
Basis 100; Gove * for 1983, Gove Pand Interest N	Propert Se	Curities his	h since co	residence:	127 40 691	1 /35). lo e 4	9.18 (2/17)	
		CO.7	EDG	ED M	HWIL	Y		
indicag"		May 10	Ulay	1	Pay I	Mag	5 1	May 4

poll showed a strengthening lead for the Maastricht Yes vote. This undid the damage inflicted on the government bond market on Monday by a weekend poll showing the

■ THE BEARS prevailed again in the Japanese government bond market, pushing the yield on the benchmark No 145 stock due 2002 above 4.5 per cent for

the first time since January. While there were underlying factors - the lapse in the yen's strength against the dollar, the buoyant stock market - the main explanations for yesterday's fall were weak demand bearish sentiment.

One way of looking at it,

according to one economist, was that the 145 had been too expensive throughout the first quarter of this year and had now returned to last year's lev-

The 145 underperformed the June futures contract, which closed in Tokyo at 107.85 after trading between 107.49 and 107.89. in London, however, there was an early sell-off, taking the contract down to 107.38 before it recovered some of the

■ US TREASURY prices fell slightly across the maturity range yesterday morning as the bond market nervously awaited the afternoon auction of \$16bn in three-year notes.

		Сепреп	Red. Date	Price	Charge	Yeld	Week ago	Mont
ALIGHTALIA		9.500	06/03	113.9439	-0.003	7,52	7.73	7.6
BELGEW		9,000	03/00	110.3500	-	7,48	7.49	7.3
CANADA "		7.250	08/03	\$6.0500	-0.150	7.58	7.48	7.5
DEHMARK		8,000	05/03	102,0750	+0.325	7.89	7.51	1.9
FRANCE	BTAN	8.500	05/98 04/03	105.1712 106.8300	-0.088 -0.140	6.74 7.22	6.70 7.18	7.1
GEPHANY		8.75	04/03	98.8250	+0.160	6.77	6.77	6.5
TALY		11.500	03/03	95,7200	-0.245	12.53‡	12.83	123
JAPAN	Mo 119 No 145	4,800 5.500	08/99	102.0989	-0.198 -0.305	4.36 4.51	4.34 4.36	4.3 4.3
NETHERLA	406	7.000	02/03	102.3700	+0.190	6.65	6.71	65
PAN		10.300	06/02	92.7442	-0.049	11.62	11.59	11 8
OK CHLTE		7.250 8.000 9.000	83/96 98/33 19/08	100-18 99-14 104-16	-4/32 -5/32	7.11 4.08	7.09 8.06 8.41	6.8 7.8 8.1
E TRAIL	ESC.	6.250 7.125	02/03 02/23	102-20 103-27	+6/32 +12/32	5.89 1.83	5.94 6.86	6.1; 6.8
GU (Frend	1 Gorti	6,000	0403	107.9700	0.070	7.71	7.59	7.5

By midday, the benchmark 30-year government bond was down & at 103%, yielding 6.825 per cent. At the short end of the market, the two-year note was down at 100%, to yield

3.791 per cent. With so much new supply coming to the market this

bonds and cash management bills will be offered later in the week - investors and dealers were reluctant to trade actively until they got a clear idea of the scale of demand. Market players were particu-

\$34bn in 10-year notes, 30-year

larly nervous about the threeyear sale, one of the largest of its type. week - on top of yesterday's three-year sale, an additional

Liffe with Fibor contract

By Tracy Corrigan

THE Deutsche Terminborse (DTB), the Frankfurt-based futures exchange, is preparing to mount a further challenge to the London International Financial Futures and Options Exchange, with the launch of a short-term D-Mark interest rate contract. The exchanges already compete for market share in five-year (BOBL) and 10-year (bund) futures, while Liffe also trades a highly-successful Euro D-Mark contract. based on D-Mark Libor.

The DTB yesterday discussed

with senior German traders how best to structure such a contract, which is likely to be based on the Frankfurt interbank offered rate. Fibor is the domestic benchmark rate, which takes account of Bundesbank minimum reserve requirements, and is rarely looked at by international investors. A DTB official said it had not yet been decided whether to go shead with the contract, and admitted efforts to promote Fibor were needed. Although there is currently a

sharp focus on German interest rate movements, it is difficult to launch a futures contract without a strong cash market. The German money market received a boost in February, when the Bundesbank started offering new money market instruments called Bulis, but is still in the early stages of development.

German institutions that currently use the Euro D-Mark contract would be likely to switch to the DTB since it is owned by German banks, and German institutions have tended to favour their domestic exchange when possible.

A Fibor contract could be used for hedging Buli positions, and for spread-trading against the Euromark contract. If plans to link the DTB and the Matif, the Paris futures exchange, go ahead, this could encourage spread trading between Fibor and Pibor (the short-term French interest rate) futures.

However, it is usually an uphili battle to win market share from an existing con-

Return of corporate borrowers generally well received

By Sara Webb

A SPATE of corporate borrowers hit the Eurobond market yesterday, with Belisouth Telecommunications' \$500m, five-year issue making the biggest splash. Corporate borrowers have shied away from the Eurobond market in

INTERNATIONAL BONDS

recent months, leaving investors starved of top quality corporate paper, so the deals launched yesterday were generaliv well-received.

Bellsouth Telecommunications is a triple A rated name which last tapped the Eurobond market in 1988 with a \$120m deal. The five-year bonds have a 5.25 per cent coupon, an issue price of 101.25 and were re-offered at 99.58.

The yield spread over the relevant US Treasury bond was 25 basis points at launch, and tightened slightly to 24 basis points by late afternoon,

according to Morgan Stanley, the lead manager.

The deal went well, helped by the fact that Swiss retail investors and European institutional investors have seen a dearth of high quality US corporate paper, while Bellsouth itself is not a frequent name in

The proceeds will be used to repay some short and long-term debt, refinancing the borrowings at more attractive rates. Morgan Stanley said the borrower had achieved much more attractive terms in the Eurobond market than it would have done in the domestic US bond market, claiming Bellsouth saved about 15 basis points on the yield spread.

Bell Canada, the biggest Canadian phone company, also tapped the Eurobond market yesterday, but chose the Canadian dollar sector with a C\$200m, 10-year issue. The borrower's credit rating is AA8/ AA- and the deal was priced to yield 76 basis points over the relevant government bond. Wood Gundy, the lead manager, said the deal saw interest from continental European investors attracted by the relatively high coupon of 8.5 per

In the Eurosterling sector, McDonald's came with a £100m, 10-year bond issue which was initially criticised for being rather aggressively

The fast-food chain is not a frequent borrower in the Eurosterling sector. BZW, the lead manager, said demand was mainly from institutional investors. The bonds were launched with a yield spread of 40 basis points over the 10-year gilt, and by late afternoon had held their spread, trading at a price of 98.86-98.90.

BZW said it looked at a couple of recent Eurosterling issues when pricing the deal, citing a recent issue from Abbey National which is also a AA/AA2 credit and whose bonds were trading at a yield spread of 39-40 basis points over gilts in the secondary

Other deals of interest yes-

Sorrower IS DOLLARS	Amount III.	Coupen %	Price	Maturity	Food %	Spread bp	Sock runner	
Selfacuth Telecommunications Republic of Venezuelas	500 150	5.25 9	99.56R 100R	Jun.1996 May.1996	0.25R 1.00R	4.25%(PT:176-93	plangen Stanley Benkers Tst. int	
D-MARKS Nichi Co.Ф(b)	460	2,75	100	May.1997	2.25	-	Deutsche Bk/ ?	iomura Bi
Pechiney Inter.(a)	Tibri	7,775	99.58R	Jun.2000	-	+65%@:>-00)	Credit Lyonnels	
STERLING McDonaki's Corporation	100	8,90	98.967FI	Jun.2003	0.875R	+40%(85%-03)	Berdey's de Zo	ese Wedd
PWIRE PILANCE NICHE CO. 0+	300	1.125	100	May.1997	-		บลร	
CANADIAN DOLLARS Sell Caracte	200	8.5	100.25R	Jun.2003	0.375R	+7895(7"256-03	Wacd Gundy	-
TALIAN LIRA Exportinens	150bn	10.625	101.675	Jun. 1996	1.875	-	San Passo, Tuna	,

terday included a \$150m, threeyear issue from the Republic of Venezuela. The bonds were launched with a yield spread of the spread had tightened to 444

473 basis points over US Treasuries but by late afternoon basis points, according to the joint lead managers. CSFB, the book-runner, said

Venezuela has tapped the the deal attracted strong inves-

Eurobond market before and in the secondary market its 9% per cent bond due 1996 is trading at a vield spread of about 400 basis points over Trea-

tor interest from a mix of retail

and institutional investors

interested in the emerging

A more recent bond issue -\$130m of 9% per cent bonds due 1996 - was targeted at the Colombian market and these bonds are trading at a yield spread of about 450 basis points.

Kingdom of Spain added a further FFrlbn to its recent FFr6bn issue, lead manager CCF said yesterday.

India Fund to convert to open-ended status

By Jane Fuller

THE India Fund, one of the largest country funds, with net assets of more than 2240m, is to be converted into an open-ended fund to reduce the substantial discount to net asset value at which the shares have been trading.

The fund, created in 1986. traded at a premium to NAV until 1990 but moved to a discount in 1991. A week ago. before the plan was announced, the shares were trading at a 16 per cent discount, or 9 per cent taking withholding tax into account.

Political troubles, the opening of other investment avenues in Indian equities and the perception that the Bombay market was overvalued all contributed to the discount, said

Mr Charles Lillis, of fund managers Merrill Lynch International Capital Markets (Guern-

Subject to approval at an extraordinary general meeting on May 28, shareholders can redeem shares at net asset value less India's 10 per cent capital gains tax and the fund will be free to issue shares.

Since the plan was announced, the share price has risen from 214p on May 5 to 228p, giving a market value of £215m. The price compares with a net asset value of 235p per share after allowing for

Indian withholding tax. The NAV of the fund in local currency terms had risen from Rs48.7 per share at launch to Rs126.48 by April 29 this year. In sterling terms, the rise was from 100p per share to 255p.

2.81 4.40 3.15 4.22 10.58 10.42 10.32

MARKET STATISTICS

FT/ISMA INTERNATIONAL BOND SERVICE											
Listed are the latest international bond	is for which	there is	an ada	-	1000	•	Labora	prices at 7:1	15 pm on	Aloy 11	
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COMPANY NEWS: UK

Estimate of net loss from the Bishopsgate bomb increased to £10m

First quarter recovery at GA

By Richard Lapper

Holmes &

in the black

By Peter Pearse

to March 31.

Marchant back

Profits emerged at £299,000

(losses £715,000) on turnover some £200,000 lower at

216.7m. Operating profits from

continuing businesses rose 27
per cent to £1.22m (£963,000)
after administrative expenses
declined to £5.62m (£6.16m)

Lower interest rates meant a

reduced charge of £451,000

(£511,000) and exceptional

items, again relating to reor-

ganisation and empty property costs, fell to £471,000 (£1.05m).

Mr John Holmes, chairman, said that borrowings had

ing were still subdued, there

were "positive indications of

increased activity" in design

Earnings were 1p (losses 2p).

DIVIDENDS ANNOUNCED

Aug 31 July 6 July 19

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Dividends shown perios per share net except where other

GROUP COMPANIES

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CS FIRST BOSTON GROUP, INC.

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Status

GENERAL ACCIDENT yesterday provided further evidence of the turnround in the general insurance market with betterthan-expected first quarter figures.

The Perth-based composite insurer reported pre-tax profits of £41.9m in the first three months of 1993, compared with a £29m loss in the same period of 1992. The shares rose 18p to 59ip.

A fall in worldwide underwriting losses of £54.5m to £80.5m, was underpinned by a strong performance in the UK where GA was boosted by the impact of higher premiums, milder weather and cuts in operat-

UK underwriting losses fell to £4m

(£65m), in spite of a pay-out of £3m after (£4.5m). Life profits amounted to £10.5m flooding in Scotland in January. (£7.8m).

GA has revised its estimate of net losses from the Bishopsgate bomb in April to £10m compared to earlier estimates of £7m. The loss will affect second quarter

Overall premium income rose to £1.02bn (£914.7m) for general business and to £207m (£165.1m) for life business. In the UK the book of household business was expanded with premium income rising to £71m (£47.3m), following the acquisition of a block of business from the Cheltenham & Gloucester building society last October.

Investment income - after loan interest increased to £115.6m (£102.7m). Losses

The company did not intend to follow the example of Commercial Union and Royal Insurance by raising fresh capital through a rights issue in order to take advantage of rising rates, said Mr Nelson Robertson, chief general manager. Mr Robertson said his company's capital

base was adequate, its solvency margin the yardstick which measures net assets as a percentage of non-life premium income - amounting to 46.1 per cent, compared to 41.5 per cent at the end

GA raised £250m in cumulative prefer ence shares last year.

from estate agency operations fell to £3.7m New I&S trust seeks £172m

By Philip Coggen, Personai Finance Editor

A NEW investment trust, Ivory Holmes & Marchant, the & Sime ISIS Trust, is hoping to marketing services group, raise up to £172m via the issue returned to the black at the of ordinary shares and convert-ible annuity shares, pre-tax level in the six months

The trust will invest in a portfolio of UK equities. However, the income from these equities is being sold to institutional investors in the form of convertible annuity

These will have a negligible repayment value but a high dividend yield. The convertible shares will be issued in a ratio of 1 to every 10 ordinary shares. Institutions have agreed to underwrite the sale of 10m convertible annuity shares at 147p per share, with a maximum of 15m

The ordinary shares will receive no income but will be entitled to all the assets of the trust. Proceeds from the sale of the convertible annuity shares will result in an uplift in the net asset value of the ordinary

Ivory & Sime estimates the initial net asset value per share at 110p, compared with

Private investors will be offered a low-cost way of selling their ordinary shares in order to use their annual capital gains tax allowance. The aim will be to get a 7 per cent tax-free income

To reduce the risk of the ordinary shares falling to a discount, ISIS will also have a low-cost savings scheme, with holders being offered free warrants every year. The hope is that the demand from the savings scheme will mon up the shares sold by investors who take income.

The offer is open until June

Huntingdon tumbles to £0.98m

By Catherine Milton

shrunk by £500,000 to £8.5m since the year-end and that PRE-TAX profits at Huntingdon International there was only "minimal" deferred consideration - a Holdings, the life sciences and blight on the whole sector engineering services group, fell since the acquisitive 1980s to £984,000 in the six months to end-March, compared with He said that although public relations and medical market-£6.95m last time.

Turnover, helped by a maiden half-year contribution from Travers Morgan, acquired in December 1991, growth in UK operations and currency fluctuations, rose to £84.5m

Total for year

(£69.9m). A maintained interim dividend of 0.875p is uncovered by earnings of 0.009p (0.056p). The group warned last month that profits would be depressed in the second quarter, citing continuing weakness in the US economy, abnormal weather and the need to ration-

alise its US-based angineering

and environment services

rationalisation was behind a £3m exceptional pro-vision which contributed to a £2.74m pre-tax loss in the sec ond quarter on turnover of £40.9m. For the comparable period last year the group returned profits of £3.78m on turnover of £38.9m.

Operating performance at the US engineering and envi-ronmental services group improved in March, directors

In the UK, turnover at the Life Sciences group rose 7 per cent with new orders so far ahead 16 per cent on last year.

BM banking facilities extended

equipment concern, has successfully negotiated continued financing facilities with its 10 banks for an initial period to

Talks on securing longer term funding are proceeding but it is thought unlikely

BM Group, the construction there will be an agreement by the end of the period, requiring an extension of the arrange-

The company is working on a survival plan expected to cost about £42m in redundancies, closures, disposals and

Notice to the holders of

US\$ 500 000 000

CS Holding Finance B.V.

(Incorporated with limited liability in the Netherlands)

4%% Subordinated Convertible Bonds Due 2002 Guarantaed on a Subordinated Basis by, and

holding

(Incorporated with limited liability in Switzerland)

The Board of Directors of CS Holding will submit a proposal to the Annual Meeting of Shareholders on 1 June 1993 to conditionally increase the capital by an amount not to exceed Sfr 205,910,000 in par value to secure shareholders' warrants issued to existing

If the Annual Meeting of Shareholders approves, holders of bearer shares and registered shares of CS Holding will receive per 7 June 1993.

1 Shareholder Warrant Series IA for each Bearer Share of CS Holding, and

Shareholder Warrant Series NA for each Registered Share of CS Holding

free of all charges.

The new shares, which will be issued as the shareholders' warrants are exercised, are to be fully paid up in accordance with the terms to be announced for the warrants on 1 June 1993.

In connection with this year's issue of shareholders' warrants, CS Holding informs holders of the subordinated convertible bonds specified above that they may still obtain CS Holding bearer shares which entitle them to receive shareholders' warrants by exercising their conversion rights

by 24 May 1993, 4.00 p. m. at the latest.

Holders of these bonds who choose to exercise their conversion rights must deliver their conversion notice, the bonds and any payments required to the conversion agent (Credit Suisse) designated in the prospectus by the above date.

In conversions carried out from 25 May up to and including 27 May 1993, the holders of the bonds being converted are not entitled to receive shareholders' warrants and their holdings are not protected from dilution. No bonds may be converted from 28 May to 17 June 1993 (second date provisional).

There will be a reduction in the conversion price, which is presently Sfr 2,270 per bearer share for conversions which are carried out subsequent to 17 June 1993. It is anticipated that the reduced conversion price will be published in the newspapers designated for this purpose on 17 June 1993.

Zurich, 12 May 1993

For CS Holding: CREDIT SUISSE

4%% CS Holding Finance B.V. Subordinated Convertible US\$ bonds 1992-2002

536 802 CH0005368029 4048196 XS 004046196-3

executives at US arm By Peter John and Maggle Urry

Pilkington

suspends

THE PRESIDENT and two top executives of Libbey-Owens-Ford, the US subsidiary of Pilkington, have been suspended during an internal investigation of "discrepancies", the glass group said yes-

The three are Mr Ron Skeddle, president and chief executive officer, Mr Ed Bryant, executive vice-president operations, and Mr Darryl Costin, executive vice president technology.

They were suspended on Monday after it was discovered that the three "appeared to fail to follow corporate procedures", Pilkington said. Mr Trevor Jones, chairman of LOF's board, is taking charge of the business until

the investigation is com-Pilkington denied market rumours that the FIN had been

called in, saying that no "outside agency" was involved in the investigation. The shares fell 5p to 128p with the market closing before

Pilkington responded to the speculation. Pilkington stressed that the problem did not involve "a major financial loss" and said LOF's customers and

operations were not affected. Pilkington bought LOF in April 1986 and in 1989 sold a 20 per cent stake to Nippon In the 1991-92 year, LOF

contributed £511.5m to group turnover of £2.6bn, and operating profits of £10.8m out of

Tiphook and Itel reject agreed bid for TIP Europe

TWO shareholders controlling 9 per cent of TIP Europe, the trailer rental company, have said they will not accept the recommended offer for the company from GE Capital, the financial services arm of General Electric of the US.

The two are Tiphook, which holds 5.5 per cent and is TIP's main competitor, and Itel Corporation, a US distribution con-The companies said GE's

offer was "wholly inadequate" and did not reflect TIP's long term earnings potential. The first closing date for the 42p a share cash offer is today, although no details are expected until tomorrow.

Tiphook's move seemed designed to frustrate GE's plans to build a trailer rental business in Europe, or wrest a higher price for control of

The announcement was described as a "commercial spoiling tactic" by Mr Richard Gillingwater, managing director corporate finance at BZW, adviser to TIP.

Itel said it was reacting to an

"undercurrent of sentiment" from other shareholders that the sale was poorly timed at the offer price. Itel felt TIP's earnings would recover in step with the European economies. The rejection of the offer is likely to give pause to institutions sizing up GE's bid. Insti-tutions are having to weigh the

options of taking cash now or waiting for a recovery in TIP's main markets. The offer price was at a steep premium to TIP's share price before the bid of 25%p, but well below the share's trading level in 1990, when they collapsed from 175p

as recession hit. TIP also has a large number of individual shareholders; their view of GE's offer is diffi-

cult to assess Tiphook is unlikely to make a counter offer for TIP because of monopoly considerations. According to analysts, other bidders are unlikely because of the high gearing involved in truck rental and because of the depressed market.

TIP shares closed unchanged

Unigate postpones public offering of US businesses

UNIGATE, the food and distribution group, has postponed the planned public offering of its US restaurant bustnesses after the two chains involved reported poor sales in March and April.

The company announced last month it was preparing an IPO to dispose of up to 100 per cent of the businesses, which trade as Black-eyed Pea and Taco Bueno. The sale was expected to raise \$220m to \$250m (£145m to £164m), or \$15-\$17 a share.

However, trading was affected by bad weather in March and did not fully recover last month. The March

parison to a strong month a year earlier, due to different promotional campaigns.

Goldman Sachs, the company's US adviser, had hoped to price the shares at the top end of the range, However, when the latest trading results became available, the likely offer price is understood to have fallen below the target range and Unigate decided to

pull the issue. The issue would be delayed "at least several months". Unigate would still favour selling the businesses via an IPO although a private sale would not be ruled out.

Unigate's shares fell 120 to 358p. Analysts said the delay was disappointing but not seriously damaging. Unigate had hoped to use the proceeds of the sale to reduce borrowings Following a number of acquisttions earlier this year, the company is expected to have proforma gearing of about 60 per cent at its March year end, but

interest cover remains strong. Black-eyed Pea, which offers home-style cooking, has 115 outlets in 16 states while Taco Bueno has 111 Mexican fast food restaurants. In the last financial year, the businesses made operating profits of

Shares in Grand Metropolitan, which owns the Burger King chain, fell 2p to 430p on worries about its US restau-

Price of 129p per share compares with 250p paid by Ricoh in 1991

Inchape deal enhances its reputation

By Andrew Bolger

INCHCAPE'S deal with Gestetner, the office equipment distributor, will enhance the international business service group's reputation for being ready to wait until the price is

Inchespe is paying 129p per share for its initial 15.3 per cent stake in Gestetner, compared with the 250p per share which Ricoh, the Japanese photocopier manufacturer, paid in 1991 for a 24 per cent

recent deals came at the end of 1991, when it bought TKM, the motor dealer, for 2382m, reputedly 2100m less than its asking price 18 months earlier. Mr Charles Mackay, Inchcape's chief executive, said the

One of Inchcape's largest

first contacts with Gestetner came in Hong Kong in August, 1990, but "we were always way apart on price".

Although Mr Mackay
believes the present purchase price is "very acceptable", he

said the structure of the deal reflects a decision to proceed cautiously.
Unlike TKM, a private com-

pany which allowed inchcape to "crawl all over it" before the

acquisition, Mr Mackay said that in case of Gestetner they had to rely solely on information supplied at arms-length by one shareholder, the vendor, Chiltern Capital.

Mr Mackay said: "We would be well advised to take one step at a time. It is the right thing to do with this company at our present level of knowledge. It shows no lack of confidence, it's just that our know-

servative line on issues such as non-recourse financing and writing down the value of leased assets Mr Basil Sellers, Gestetner's Australian chairman and chief executive, is a large share-

photocopier market, Mr O'Don-

oghus will be keen to ensure

that the company takes a con-

holder in Chiltern. He said the investment in Gestetner had "just been average" since he 'We would be well advised

to take one step at a time. It is the right thing to do at our present level of knowledge. It shows no lack of confidence, it's just that our knowledge base is not there'

ledge base is not there."
Mr Rod O'Donoghue, finance director, and Mr Andrew Cummins, the strategic director, are joining the Gestetner

Although confident that Gestetner is not associated with the pressure-selling abuses

bought into the former familycontrolled group in 1986. The cash consideration of 239.7m represents a book loss of £300,000 compared with the

current book value of Chil-

tern's investment in Gestetner. Mr Sellers said: "I would

obviously have preferred to

sell out at 250p, as we did to

The Australian management team is credited with doing a good job in moving Gestetner away from stencil duplicators towards photocopiers, but it also made an ill-judged expan-

sion into the photographic

equipment market. In January

for seven."

Ricoh, but the time had come

to return to my roots, I came

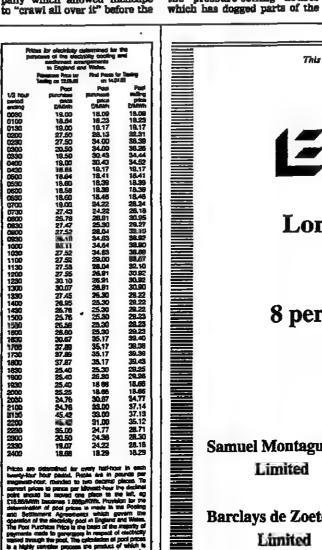
here for two years and stayed

the planned sale of the group's Vivitar and Hanimex camera distribution businesses fell through, but there is no doubt entirely on office supplies Inchcape will treat its 15 per cant stake as a trade investment, and would only equityaccount the stake if and when it is lifted to 25 per cent. But Mr Mackay stresses that out-come is by no means predeter-

don't like the look of this thing."
Inchespe said that Gesteiner operated mainly in office equipment, a large, globally nogenous industry in which the distributor role was well established and could potentially generate good returns as a result of revenue from service and supplies.

mined, "We will be entirely

pragmatic. We could say we



This autouncement appears as a matter of record only **ELECTRICITY London Electricity plc** £100,000,000 8 per cent. Bonds due 2003 S.G. Warburg Securities Samuel Montagu & Co. Limited **Credit Suisse First Boston** Barclays de Zoete Wedd Limited Limited April 1993

Carclo agreed offer values Lee at £55m

By Andrew Bolger

CARCLO Engineering Group yesterday made a recom-mended offer for Arthur Lee & Sons, valuing the Sheffieldbased manufacturer of steel and plastic products at £55m. Leeds-based Carclo, which

already had a 29.9 per cent stake in Lae, said it now spoke for 45 per cent of the ordinary shares, after receiving acceptances from directors and Carclo is offering seven

shares for every nine Lee. In addition, Lee shareholders will receive a special interim dividend of 4p. Toere is a cash alternative, fully underwritten by Fleming, of 151.70 for each

Separate cash offers will be made of 208p for Lee's A preference and 146p for the B prefer-

Carcle's shares, which had been suspended at 223p on Monday, yesterday closed 15p down at Slop, valuing its old at 163.3p per share. Shares in Arthur Lee, which had been suspended at 142p, closed 16p higher at 1580.

Mr John Ewart, Carelo chairman, said: "! am delighted that a merger between our two new companies has been agreed on terms that we expect in due course will enhance the earnings per share for Carclo share-

"The combined management expertise together with the

Gold Crown in £16m buy-out

Gold Crown Foods, a tea and coffee packer, has been acquired by a management buy-out team backed by 3i and Henderson Venture Managers. It is the second MBO at the

company in sin years. Total funding reised for the buy-out

broader range of businesses will provide shareholders in the enlarged group with an enhanced investment in a financially strong engineering

Mr Peter Lee, chairman of Arthur Lee, said: "The terms of the merger give our shareholders good value for their shares, including an opportunity to participate in the growth of the enlarged group which I believe has excellent prospects."

Mr Ewart said considerable benefits would arise from the combination of the two companies' wire and wire rope businesses, and increased huvine

Carclo's head office in Leeds, which is coming to the end of its lease, will be combined with Arthur Lee's offices at Shef-

Five Lee directors, two of whom are non-executive, will join the Carclo board with Mr Lee becoming deputy chairman. Mr Graham Logan Brown, currently Carcle's deputy chief executive, will

pecotne managing director. Carclo estimated that for the year to March 31, its pre-tax profits were not less than £8m and earnings per share were at least 13.6p. Lee said that its pre-tax profits for the six months to March 31 were not less than £2.1m and earnings per share at least 4p.
Carclo is being advised by

Originally part of Argyll

Group, Gold Crown was

bought by its management in

1987. This second MBO enables

three of the four original

buy-out ream and its backers

is acting for Lee.

Crean increased its stake in IAS from 31 to 38 per cent in 1991. The company said that a recovery in aviation "offers a good prospect of realising Flemings, while NM Rothschild value from its loan stock in IAS in due course".

Crean's main profit centres are in food and beverages, in operations in the US and Ireland, and in print and packaging through Inishtech, a 72.7 per cent-owned subsid-

J Crean

after IAS

write-off

JAMES CREAN, the Dublin-

based industrial holding com-

pany, suffered a pre-tax loss of

l£15.4m (£15.1m) for the 1992

year reflecting a I£30.7m total

write-off of its investment in

IAS, an aircraft leasing subsid-

iary in which it first invested

Pre-tax profits for 1991 amounted to I£11.4m.

An additional provision of

I£1.8m was made against a

loan for an option to acquire a

holding in a UK business.

making a total exceptional

It is the second year running

that the group made a write-off provision, a 127.1m charge

Operating profits fell 2 per

cent to IE24.1m on turnover up

8 per cent to I£226.2m. Net

horrowings rose 21.4 per cent to I£69.7m, representing 76.5 per cent of net assets includ-ing goodwill.

The company said that the IAS write-off "which includes

ali Crean's loans, investments

and guarantees" to the com-

pany, has been made because "the affairs of IAS have over-

shadowed Crean's other busi-

ness interests in a dispropor-

tionate manner for the past

having been made in 1991.

charge of I£32.5m.

By Tim Coone in Dublin

in red

Losses per share amounted to 70.3p. A final dividend of 4.635p is recommended for a total of 13.5p (18.34p).

An improving climate for flotations

HE CLIMATE for flota-tions has rapidly moved from freezing to a near summer-like warmth as investor interest has revived.

Recent issues have been comfortably over-subscribed and first day dealings have shown premiums

There is a string of companies lining up for market taking advantage of historically high share prices.

institutional investors are currently keen on smaller companies - most of the recent flotations have given issuers market values of under £100m. Private investors, painfully

aware of falling returns from cash, are turning to equity investment. New issues provide a commission-free way of buying shares, with the hope of a "stagging" profit.

However, there are concerns

that the public is being disadvantaged in some issues. Smaller flotations are conducted through institutional placings, with the private investor excluded.

Such has been the recovery in sentiment that the Stock Exchange has reversed last summer's relaxation of its listing rules on the proportion of shares to be offered publicly.

That move was made when some issues attracted less public demand than expected. Then the Exchange told corporate financiers they could negotiate to cut the proportion to be offered to the public. According to the listing rules

issues raising more than £30m must be by public offer, but up to half can be placed with institutions. A greater proportion can be placed in particularly large issues or, the Yellow Book says, "in other exceptional circumstances". Poor retail demand appears to come in that category.

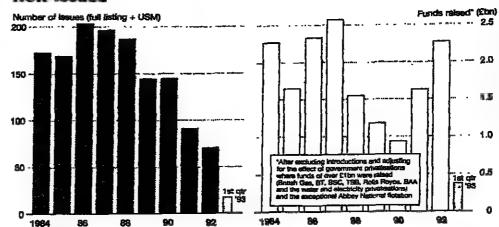
in subsequent offers a 75:25 per cant split between firm placing and public offer was normal. But as retail interest in flotations picked up, the Stock Exchange began to edge back towards the written rule.

A turning point was the David Lioyd Leisure flotation in March. That issue raised £59m with 75 per cent of the shares placed firm.

Audited

A line up for market and a revival of investor interest. Maggie Urry reports

New Issues



The former tennis star's business attracted applications for over 7 times the number of shares on offer.

Source: KPMG Corporate Pinence

Mr Philip Stephens, of UBS, the stockbroker, says "the success of some issues has pushed us back to the rubric". He acts for both Stagecoach, the coach operator which floated in April with a 65:35 split, and for OGC International, the contractor specialising in North Sea oil and gas construction, due to float later this month with a 50:50 division.

"Retail interest is certainly there and has been developing through the year" says Mr

The Exchange is prepared to give some leeway on the £30m issue size, with a public offer not necessarily required for issues up to £35m. In March Hambros Insurance

Services raised £35m through a placing and financial intermediaries offer. This willingness to raise the

minimum amount where a public offer becomes obligatory suggests the Exchange is finding it harder to justify demanding a public offer ca a £30m

Privately, sponsors of issues and institutional investors would be happy to have a cosy This minimum has, in any

case, been gradually rising for years and the 50 per cent instiarrangement cutting out the private investor. Publicly the ine is often "if retail demand tutional placing is relatively is there, why not tap it?" new. One merchant banker Says one corporate financier. remembers doing an offer for sale for £5m in 1986. Another "We prefer a firm placing element. It gives you a stable long says: "People forget it is not

term institutional investor very long ago that issues over £30m were all straight offers hase. If you offer the lot to the public you have to price it a bit for sale to the public". The Exchange is believed to lower to make it go and institube looking at alternatives to tions end up buying it back". The expectation of low pricpublic offers so long as they can be shown to accommodate public demand. It appears sym-

ing and stagging profits were partly behind the huge - and many regard as undesirable pathetic to the financial intermediaries route.
It may gradually edge the oversubscriptions of new issues in the mid-1980s. Some minimum upwards, so long as fear it could happen again this there are no vociferous com-

One banker said: "Some plaints. However, it is understood to believe that larger recent oversubscriptions are unhealthy. People have no idea what they are buying, they are The rise of the financial just stagging. One issue will go wrong, fingers will get burnt and then we'll be back to last intermediaries offer could thus be part of a trend away from the traditional public offer for summer again". sale, with all that they entail

Some brokers and bankers feel that this could be avoided if there was a further develop ment of a "book-building" approach to new issues, with a greatly truncated period between pricing an issue and dealings starting.

In the US most of an issue is

sold in advance on the basis of a "red herring" prospectus which contains a price range. Pricing is done one evening, on the basis of demand found among investors, and the issue is usually declared "all sold" the following morning.
To some extent the UK prac-

tice is moving that way. Path-finder prospectuses, introduced with the first British Telecommunications sale in 1984, do not include a price range. But they do provide the basis for informal book-building with

institutions. "Pricing is very much driven 🖢 by institutional demand even if half is going to the public," says one broker.

The intermediaries offer could tie into a book building approach, thus accommodating private investor demand while removing the risks inherent in an offer for sale.

But such an offer excludes investors who do not have a stockbroker and prefer to apply for issues "off the page". And it means extra commissions for either the company or the investor to pay to the inter

Companies such as Share-link, the private client dealing service, and the New Issue Register, have launched new issue schemes for private investors. Sharelink offers an application and dealing service 🥬 under which it applies for the shares on behalf of investors and can then sell them on the first day of dealing, or later, or transfer them to a personal equity plan. NIR hopes to offer sponsors of issues a list of investors prepared to buy into new issues.

If such schemes are plugged into the financial intermediaries offers or even the institutional placing, then an issue could be fully placed - includ-ing a placing with retail investors - in advance of pricing. It would cut out the need for a period when investors fill in and post applications.

Should the Stock Exchange go along with such notions, the days of heady oversubscrip tions, queues of applicants at banks' doors and frantic first day dealings, at least in smaller issues, could be over.

RAND MINES LIMITED

Following the restructuring of Rand Mines Limited. more than 95% of consolidated earnings are attributable to the company's 76.8% shareholding in Randcoal Limited

Extracts from the unaudited consolidated results of Rand Mines Limited for the six months ended 31 March 1993

		naudited onths ended		Audited Year ended
	31 March 1993	31 March 1992 Rastated	3i Change	0 September 1992 Restated
Turnover	Rm 791.3	Rm 766.1	3	Rm 1 620.9
			_	
Profit before taxation	94.8	103.1	(8)	221.5
Attributable to shareholders in Rand Mines Limited*	67.9	76.0	(11)	157.2
Extraordinary income/(charges) attributable to shareholders not included above*				(8.8)
Earnings per share (cents)*	455	510	(11)	1 054
Ordinary dividends per share (cents)	100	100	_	315
Dividend cover (times)	4.5	5.1	(11)	3.3
	Unsadited 31 Merch 1993	Audited 30 September 1992 Restated	-	
Total assets (Rm)	2 508.3	2 493.5		
Net asset value per share (cents)	3 431	3 193		
Total liabilities to equity (%)	206	227		
Debt to equity (%)	149	159		
Current ratio	1.0	1.0		
Interest cover (times)	2.1	· 2.2		

Notes As a result of the restructuring of the Rand Mines group with effect from 1 October 1992, the actual results for 1992 are not comparable with those achieved in the period under review. A restated balance sheet and income statement have been prepared reflecting the 1992 results as if the restructuring had occurred on 1 October 1991.

- The prolonged global recession has continued to depress both demand for and prices of coal at home and overseas.
- Demand from Eskom continued to grow but a water shortage in one area restricted growth to just 2%.
- Operating profit was R84.8 million.
- The interest bill decreased by R22 million due to lower borrowings and interest rates.
- Dividend maintained.

: .:





Micro Focus and IBM relationship

Micro Focus shares yesterday advanced to £24.28p before settling back to close 58p higher news that the company and IBM Programming Systems of California had expanded their long-term relationship in mainframe operating software.

Micro Focus is licensing technology from IBM and will market it with a new version of one of its existing products in the MVS (IBM's flagship operating system) area, expected to be ready in September.

Fleming Claverhouse raising up to £110m in conversion issue

By Philip Coggnn,

FLEMING Claverhouse is raising up to £100m via an offer of conversion shares. The investment trust is only expecting to receive between £25m and £35m but has set a high maximum so that applica-

offers, and not just privatisa-

in terms of fixing a price and

underwriting the issue over

the week or so before applica-

tions come in and dealings

start in the shares.

tions, do need public offers.

tions do not have to be scaled The shares have been trading at a premium to net asset value - 5.3 per cent at the start

new suares nate the premium. The directors believe that

the potential for economic recovery in the UK provides attractive opportunities for investment and it is an appropriate time to expand the capital base The trust is the top per-

former in its sector over both three and 10 years, with growth of 579.7 per cent (mid-

of dealing yesterday - a sign market to mid-market with net that demand exceeds supply. income reinvested) over 10 **years. It is attractive to private** investors, who now own nearly

65 per cent of the equity. The shares, issued at 100p each, will be converted into ordinary shares once the proceeds of the offer are invested. This is designed to ensure that existing shares do not suffer any dilution in net asset value. and is now a common structure for investment trust share offerings.

NEWS DIGEST

McLaughlin & Harvey £6.8m in loss

LOSSES AT McLaughlin & Harvey, the County Antrim based construction group, widened from £5.4m to £6.8m pretax for the year to end-December. Turnover fell 235m to

The deficit took account of a reduction in both interest charges to £1.09m (£1.71m) and exceptional provisions to £3.34m (£4.13m).

The group's principal objective for 1992 was to cut borrowings. At year end these amounted to £6.7m (£11.2m). The reduction was partly achieved at the expense of profitability, particularly in the housing division where prices were reduced to secure sales and reduce exposure in this sector.

Additionally, the sale of the Mallusk Park investment property made a significant contri-

The Northern Ireland activities continued to trade profitabiy. However, it was again sary to make provisions against work in progress on a number of projects in the south-east of England and seek settlements on projects which had been unresolved.

The housing division suffered from a general loss of confidence in the sector. Full provisions for restructuring and rationalisation in specialist subsidiaries and the decline in residential property values were made.

Royal Scottish Assurance improves

Profits of Royal Scottish Assurance, the joint venture company owned by The Royal Bank of Scotland and Scottish Equitable, totalled £6.3m for the six months to end-March. Some 13,000 new policies

were completed during the period, the company said, with

and single premium business almost doubling to 257m. **GWR** reduces deficit to \$2.03m

new annual premium business

rising by 19 per cent to 27m

Great Western Resources, the US-based oil, gas and coal company which almost collapsed last year following litigation with its largest customer, showed significant improvement over the six months to end-March, when pre-tax loss were reduced from \$13.6m to

\$2.03m (£1.3m). Total revenues of the USM-quoted group improved from \$34.7m to \$59.1m, the bulk of which was derived from the coal operations, which contributed \$45.5m against \$18.5m last

The dispute with the South Carolina Public Service Authority has now been set tled, and the net loss for the period, after a tax credit of \$518,000 (\$610,000), was \$1.51m (\$13m). Losses per share came out at 2 cents (15 cents).

The company said it had signed a new credit agreement with Citibank, which permitted a \$34m capital programme for the year. Of this, \$16.9m was spent in the period.

Gartmore European net assets at 115p

Gartmore European Investment Trust had a net asset value of 115p per share as at March 31, up from 99.4p at the trust's September year-end. The net deficit for the six months to end-March was

£77,000, against revenue of £16,000. Losses per share worked through at 0.38p (earnings of 0.09p). Directors expect a positive return for the full

Net assets ahead at Contra-Cyclical

The net asset value per capital share of Contra-Cyclical Investment Trust was 43.7p at the March 31 year-end, up from 34.7p for the previous period from February 26 1991 - the date of incorporation - to end-March 1992. Values for income shares

and zero dividend preference shares rose from 3.7p to 4.9p and from 55.8p to 62.3p respec-Attributable revenue was

static at £1.1m, for earnings of 13.92p (13.94p) per income share. A recommended final dividend of 6p brings the total for the year to 12.75p (11.25p).

Glasgow Income net asset value up 21%

Glasgow Income Trust reported a net asset value of 43.46p as at March 31, up 21 per cent on the 36.05p at the trust's year-end in September.

The total return on net assets over the interim period was 24.7 per cent, against a return of 19.3 per cent on the FT-A All-Share Index.

Net revenue amounted to \$362,000 (£393,000) for earnings of 1.23p (1.33p). A second interim dividend of 0.6p maintains the total to date at 1.2p.

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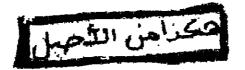
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COMPANY NEWS: UK Pubs acquisition gives

first half lift to Vaux By Philip Rawstorne

VAUX GROUP'S acquisition of 265 pubs last year helped boost the Sunderland-based brewer's first half trading profit by 10.7 per cent to £17.3m.

The pre-tax line was distorted by the switch to FRS 3 with headline figures showing a 32 per cent decline. However, excluding property disposals and exceptional profit from the sale last year of the Blayney's off-licence chain, pre-tax profits for the 24 weeks to March 20 advanced 4.9 per cent, from £9.21m to £9.86m, in line with market expecta-

Earnings per share, on the same basis, rose 6.7 per cent to 5.42p. The interim dividend is held at 3.25p.

Sir Paul Nicholson, chairman, said: "This has been a far from easy period in which to make progress...but there have been some bright spots which give hopeful signs for the future."

The breweries and enlarged tenanted pub estate lifted profits 15 per cent from £7.31m to £8.43m. Total beer sales fell 1.4 per cent. Draught volumes, however, rose 8.4 per cent, with Samson, the leading brand, ahead 13.2 per cent.

Cask beer volumes were nearly 25 per cent higher but sales of low-margin packaged beer fell 20 per cent. Sales of wines, spirits and soft drinks all

Vaux Inns, taking in the 127 managed pubs, raised profits

'If the recession is over, we can expect a recovery in hotel profits, which has been the biggest problem faced by the group in this

from £2.16m to £2.35m with income from amusement machines beginning to

recession.

Profits from the St Andrew's nursing homes business were 19 per cent higher at £1.99m. Occupancy was close to 92 per cent - more than two percentage points above the same period last year. The group bought a 50-bed home in Co Durham last week and has two further homes under development in Glasgow and Sheffield. Swallow Hotels increased

profits 8.7 per cent to £5.3m. Occupancy improved 3.4 percentage points to 56.4 per cent but achieved room rates declined 6 per cent. "Forward bookings look rather healthier than at this time last year," Sir Paul said.

"If the recession is over, we can expect a recovery in hotel profits, which has been the biggest problem faced by the group in this recession." The pubs acquisition programme raised net debt from

£94.6m to £125.2m, representing

30 per cent of shareholders' - COVERNIT

Signs of recovery are still weak in Vaux's northern trading area. On the beer side, market share gains are tempered by an overall decline in its beer volumes, down 2.8 per cent on a like-for-like basis, and continuing margin pressure. Pub income from food sales and amusement machines is improving, but slowly. Hotel occupancies and forward bookings are rising but customers are haggling over room rates. On full year profit forecasts of £25.5m and a p/e of 17, the shares look expensive despite a prospective yield of 4.8 per

Improving trend at United Newspapers

By Raymond Snoddy

LORD STEVENS of Ludgate, chairman of United Newspapers, told yesterday's annual meeting that profits in the first half of this year should be up on last year's comparable

He added: "We hope that this improvement will be maintained throughout the year. Further improvement can be expected from any upturn in the economy.

Lord Stevens warned, however, that the group's markets showed little sign of any sig-nificant pickup in the econ-omy – United publishes the Daily and Sunday Express and the Daily Star. He said Express Newspapers

had made a good start to the year and had benefited from higher advertising volumes and revenues, while costs had been held at last year's levels. The regional newspaper divi-sion, however, had yet to benefit from any sustained increase in classified advertising.

• Mr George Bull has been appointed a non-executive director of United following the retirement of Sir Derek

Avon Rubber calls for £22.5m

By Richard Gourlay

AVON RUBBER, the tyre and motor components company, yesterday reported a 22 per cent increase in interim profits and announced a cash call to raise £22.5m for capital invest-

The 1-for-4 rights issue at 440p will form part of a £40m investment programme over the next two years in its auto components, tyre and technical products divisions.

The share price fell 31p to Mr Tony Mitchard, chief executive, said he hoped the rights issue would not dilute earnings in 1994, the first full

Gearing after the rights issue

end of this year. Without the rights it would have risen to 55 per cent, compared with 50 per cent at the last year end. in the six months to April 3,

pre-tax profits rose from £4.1m to £5.01m on sales up 16 per cent at £133.4m (£115.3m). Earnings per share rose 40 per cent to 15.5p (11.1p); the interim dividend is maintained

Automotive components was hit by weak sales in Germany and by manufacturers selling from stock. Operating profit fell from £2.1m to £1.62m in spite of sales up 21 per cent at

£48.6m (£40.1m).

The technical products division, which makes golf grips, photocopier rolls and aerosol gaskets, saw profits increase from £2.17m to £3m on sales up 22 per cent at £37m (£30.6m).

Tyre profits rose sharply to £2.8m (£1.64m) on sales up 9 per cent at £41m (£37.6m) as the division benefited from overhead cost

It will not have escaped investors' attention that they last paid 500p four years ago to fund part of the Cadillac Rubber and Plastics acquisition and are only just seeing a return. This time the call is to fund the recovery, gearing being too high and the investment needs apparently too

from Avon's own resources. Almost certainly the rights will dilute earnings in the first full year unless the company can lay down the investments extremely quickly. Earnings are therefore likely to rise to only 38.1p in 1994, against a previously forecast 42p. The shares are therefore in for a dull time until the company proves it can produce the organic growth its ambitious expansion is anticipating. Not least, investors will want to see how far German auto makers will shift allegiance from traditional, and expensive, local component suppliers to the likes of Avon, the price advantage of which has so far cut

pressing to allow investment

C&W considers Philippines venture

By Andrew Adonie

CABLE AND Wireless, the telecommunications group, is considering a \$3bn (£2bn) joint venture which could give it a prime role in the development of the telephone system in the Philippines.

The venture would be the latest in a succession of moves by C&W to establish itself as the leading international telecoms operator in the Asia

It already has stakes in two network operators in the Phi-lippines. Other investments in the region include a majority stake in Hong Kong Telecom and a 24.5 per cent share in Optus, the main domestic com-petitor to Telstra (formerly

AOTC) in Australia. The other partners are Australia's Telstra International and Benpres of the Philippines. C&W stressed that at present the partners have agreed only to carry out "feasibility studies" into the possibility of and Telstra, another 40 per establishing a new company to expand and modernise the telephone network.

Analysts believe prospects for the new company would be bright: with fewer than 1.5 fixed lines per hundred people, the Philippines has one of the lowest levels of line penetration in the region and its government is anxious to extend and update the system.

About 40 per cent of the venture will be owned by C&W by smaller investors. Mr Andrew Harrington, regional telecoms analyst at said the joint venture was "typical of the growing trend for governments in the region to seek expertise and investment from overseas telecom companies to help with their network development. It reinforces C&W's pre-eminent role

cent by Benpres, and the rest

Alco Standard bids £67m for Erskine

ALCO STANDARD, the acquisitive US paper and office products distribution group, yesterday made a £67.4m recom-mended cash offer for Erskine House, the Kent-based office

equipment service company. Under the terms of the proposed deal Alco will pay 90p a share for each Erskine ordinary share and 100p a share for the preference stock.

in addition, provided the deal goes ahead, Erskine will pay shareholders a second interim dividend of 2.5p. Erskine, with operations in

the US, UK and Germany, has been hard hit by the decline in machine sales in the UK which fell 24 per cent in the six months to September 30. First half pre-tax profits fell

29 per cent to \$4.7m and the company warned in March that it would not be paying a full

The shares, which had been trading just above a 10 year low of 30p in recent weeks, jumped 54p to 89p yesterday after Alco bought 10m shares in the market, equivalent to a 21.7 per cent stake, at the 92%p offer price - including the second interim dividend.

Mr Ray Mundt, chairman and chief executive of Alco, which is quoted on the New York Stock Exchange and reported operating income of \$225.7m (£146.5m) on turnover of \$4.93bn last year, said the proposed acquisition represented "the next logical step"

US \$100,000.000 Continental Cablevision, Inc. Senior Subordinated Floating Rate Debentures due 2004

In accordance with the provisions of the Debestures, notice is hereby given that for the interest period May 12, 1993 to August 12, 1993 the Debentures will carry an interest rate of 65-2 per annum. interest payable on the relevant interest payment date August 12, 1993 will amount to US \$1.561.25 per UE \$100.000

Banque Paribas Luxembourn

in the group's global

strategy. Mr Brian McGillivray Erskine's chairman and chief executive, said the offer was "good deal" for shareholders employees, customers and suppliers, although he acknowleded that he would have prefered to keep the company

If the deal goes shead he is not expected to stay with the group sithough any parting would be amicable.

Alco's office products division already operates the largnetwork in North America with annual revenues of \$1.5bn and has targeted Europe for further expansion.

Mr Mundt said Alco identified Erskine as a possible acquisition target "some time ago," but only began negotia-tions on Friday night. The negotiations were completed

Erskine House is the leading office equipment distributor in the UK with a 6-7 per cent market share although more than half its 1992 turnover and pre tax profits came from its US

operations. Erskine's US operations are strongest in New York, Hous-ton and Los Angeles and will strengthen Alco's existing US business, according to Mr John Stuart who runs Alco's office

products operations. Both companies supply and service the same office equipment from Canon, Ricoh, Sharp and Minoita.

GREENACRE acquired the

VARDON: the 2-for-5 open offer at 72p per share received appli-

Donnington business of Nursing Home in Newbury from Bright Walton Homes for £1.27m cash.

cations in respect of 15.6m shares or 78 per cent of issue. Remaining 44m shares taken up in accordance with placing arrangements.

The adversaries is proved in complete, such the requirement of the International Specific hands in the Tachano, as the International Apart Packano in the Tachano Specific hands as the International Apart Packano in the Association to the London Specific hands in the London Specific hands, but the definition is such that the London Specific hands in the superior for the Company of the London Specific hands in the London Specific hands in the Company of the London Specific hands in the

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of 15,401,972 Ordinary Shares of 5p each at 40p per share payable in full on application.

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in Ordinary Shares of 5p each

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The main bismess of the group is the design, manufacture and sile of software and softens for Variant Restite and related markets. Copies of Listing Particulars relating to the Company first be obtained during normal business bears of art weeksly (Sanidas excepted) up to and including formal business bears of art weeksly (Sanidas excepted) up to and including 14 May 1993 from the Company Amisomeoment Office. London Stock by change Tower, Capel Court Entrance, of Rarthodonics Line, London the Ordering of the Company, 19 April Court Woodlands, Almondobury, Bristol BS12 4JT, and Rome.

HAMA COME COMPORATE HAMA FOR PC Box 360 See I form Street Manchester Mee VAH

12 May 1993

General Accident

ENCOURAGING FIRST QUARTER

3-MONTHS' RESULTS 3 Months 3 Months to 31.3.92 to 31.3.93 Estimated Estimated £m 1,019.8 914.7 **General Premiums** 165.1 207.0 Life Premiums 102.7 115.6 Net Investment Income (135.0)(80.5)**Underwriting Loss** (29.0)41.9 Profit/Loss before Taxation (23.3)31.7 Profit/Loss attributable to Shareholders (5.4p)Earnings per Ordinary Share 6.2p

- Pre-tax profit of £41.9m represents an improvement
- Substantial improvement in the UK across all major
- Encouraging results from the United States.
- Satisfactory performance in Canada.
- Excellent results throughout the Pacific.
- Further good progress in Life operations.
- Net investment income up 9.3%.
- Current solvency margin 46.1%.

Nelson Robertson, Chief Executive, commented: "We have made a strong start to 1993 and we expect this positive trend to continue."

General Accident plc

General Accident plc, World Headquarters: Pitheavlis, Perth, Scotland PH2 0NH

Comex members not tempted by doubled offer

By Laurie Morse in Chicago

THE TEAM of New York Mercantile Exchange traders negotiating the energy exchange's take-over of the New York Commodity Exchange (Comex) is prepared to double its bid to \$20m and make concessions on trading rights in an effort to bring the deal to closure.

Still, Comex members say the offer is not sufficient, and many are losing interest in the

Both sides are keenly aware of the time and effort lost in failed merger negotiations between the Comex and the Chicago Board of Trade, "We would like to settle this, either way, as soon as possible," said a Comex official. The exchange's board of directors has a regularly scheduled meeting tomorrow and will discuss the Nymex proposal formally for the first time.

Nymex's first offer for the Comex, the world's largest preclous metals exchange, was for 310m in cash. Comex members

immediately said the amount was inadequate, considering Comex holds \$13m in cash. The new offer, which has yet to be approved by the Nymex board, is said to be \$20m. That is still far less than the \$60m Comex members claim as the "book" value of the exchange.

after that deal failed.

Now, with the gold market the busiest its been since 1991, Comex members are beginning to question the need for a merger. Comex gold futures volume jumped to 826,585 con-tracts in April, from 492,857 last year. Gold volume, and record April turnover in high-grade copper, sent overall Comex volume to 1.67m contracts last month, compared to

CIS aluminium agency makes contact with EC

organisation set up last month to promote and defend the aluminium industry of the Commonwealth of Independent States, has made its first contact with the European Commission.

The commission is being CIS aluminium imports and is under rules that allow measures to "safeguard" European Community industries.

Mr Elliott Spitz, a vice chairman of Intercomalum and also a director of AIOC Corporation, the New York-based trading company, said it was The Comex board accepted a

take-over offer from the Chicago Board of Trade last January in an effort to find a financial backer and cut overheads after several years of sluggish precious metals futures and options volume. Nymex stepped in on April 27, a week

1.05m the same month last

INTERCOMALUM, THE

urged by European producers to impose draconian quotas on inquiring into the complaints

that there had been contact between the CIS aluminium industry and the Brusselsbased commission. It was

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LINE WARREN	HUBIE STOCK
(As at Monday)	a cicee)
TOTAL	
Aluminium	-8.125

+8,125 to 1,791,325 +3,175 to 403,478 -276 to 81,005 +474 to 91,960 -3,425 to 844,775 +80 to 20,475 hoped that there would be regular discussions between them

A commission official confirmed that lawyers representing Intercomalum had made contact with its delegation in Moscow. "It is up to them to take the next steps," he added. | market.

warned over feared nickel

By Kenneth Gooding, Mining Correspondent

squeeze

THE LONDON Metal Exchange executive yesterday added its voice to warnings from traders and analysis about a potential squeeze in its nickel market at the end of this year by announcing it was "closely monitoring" the situation.

Traders said the LME's action had an immediate effect and that the backwardation (premium for immediate delivery) between November and December, which has been as wide as \$100 a tonne in recent weeks, narrowed to \$15.

Mr William Adams, analyst at Rudolf Wolff, part of the Noranda natural resources group, said the potential options-related squeeze was having some near-term impact by underpinning the price of nickel for delivery in three months because "people are wary about being short". He said the build up of

option positions suggested that some traders were confident of significantly firmer nickel prices towards the year-end. "But it is difficult to get too bullish with LME nickel stocks at a record 91,980 tonnes. We will need to see those stocks being drawn down before we know that the market fundamentals are really changing."
Mr Angus MacMillan,

research manager at Billiton-Enthoven Metals, part of the Royal Dutch/Shell group, said that the groundwork for a potential squeeze had been in lace for some time and "the LME was probably right to sound the alarm bells sooner rather than later".

The exchange's announcement might not have detered those behind the potential squeeze, "but the rest of the market started to behave in the way the LME would wish". For most of last year the LME zinc market was gripped by a squeeze and the executive was forced to intervene In

1991 it took similar action to

restore order in the copper

LME traders | Chinese bank's gold trade monopoly under threat

By Tony Walker in Beijing

THE PEOPLE'S Bank, China's gold-purchasing agency, is fac-ing increasing challenges to its gold trade monopoly at a time of rapidly rising demand for the precious metal among Chinese consumers

The establishment of a flourishing gold market in northern Liaoning province near the Soviet border almost certainly poses the most severe threat in years to the People's Bank's domination of the gold

"Some stores trade gold bars, not just gold jewellery. See that's serious. Of course, we're worried there will be more such markets," said a People's Bank official this week. In an official statement the

central bank, has accused those responsible for the Liaoning market of spreading disorder in the gold jewellery market. It charged that gold merchants had "harassed" the state purchase plan.

Under present rules, the bank is empowered to acquire all gold produced in China at about Yuan50 (US\$8.70) a gram, two-thirds of the world price. Miners blame the depressed purchase price for lagging production, which reached about 110 tonnes last year, compared with demand

of 250 tonnes. The China Daily said this week that the authorities were considering sweeping reforms, including price-reform, in the gold sector to boost production. The paper reported that gold production had declined in the first quarter this year, although it also observed that some miners may be withholding production from the state for sale on the booming local

Under China's present fiveyear plan (1991-1995) US\$1.3bn of investment in gold mines is proposed with the aim of increasing production by 40 per cent by 1996. At present rates of production growth it seems unlikely China that will reach that target

News of the Liaoning gold market and reports that Beijing is considering seriously the establishment of a Gold Exchange coincide with reports that China has emerged as the world's largest

According to Gold Fields Mineral Services in its annual report "Gold 1993" Chinese passion for gold jewellery, a desire by Chinese to hedge against a depreciating currency and heavy gold purchases by the People's Bank contributed to

the gold buying spree.
The report said that the Chinese central bank might have purchased a substantial portion of the 400 tonnes of gold sold by the Netherlands central bank last year. China has not published gold reserve figures since 1981.

The People's Bank official described the Liaoning market as "a very sensitive problem". adding that the State Council, or Cabinet, had not resolved what to do about the unauthorised gold dealing, which appears to have been sanc-tioned by local officials, but not necessarily by the provincial government

Chinese officials have recently indicated an interest in involving foreign mining companies in the exploration and exploitation of China's gold deposits, but this would require amendments to regulations that expressly forbid such foreign involvement.

China has devoted much of its minerals exploration and development budget to the search for gold in the past two decades with limited success. Estimates of in-ground gold reserves stand at about 3,000 tonnes and were being added to at the rate of about 10 per

probles of

Tropical timber 'bashers' attacked

26,000 jobs and US\$50m.

By Geoffrey Pleydell in Kuala Lumpur

MR LIM Kem Yaik, Malaysia's minister of primary industries, vesterday attacked importing countries for "bashing" tropical timber exporting countries for their own ends. He said that those who criticised tropical countries should show goodwill and natience.

Speaking at the opening here of the 12th meeting of International Tropical Timber Organisation, Mr Lim called for an end to unilateral decisions to boycott the purchase of tropical wood by national governments and individual organisations. He cited the plight of Sarawak, Malaysia, where decisions to reduce tropical logging by 1.5m cubic metres in 1992 and similar amount in 1993 in response to ITTO recommenda-

tions had meant the loss of

Producer and consumer country members of the ITTO are divided over the future role of the organisation. Mr Lim restated his views that trade in timber from temperate forests should be considered alongside tropical interests. He said he wanted to see the present rene-gotiation of the International

Tropical Timber Agreement

expanded to include all world

With less than 10 per cent of world international trade being in tropical wood and the rest of temperate origin, the minister said that the new agreement, scheduled to be in place by March 1994, should widen its

But tropical timber importing countries do not agree. Mr Menzo Baratini, spokesman for the European Community, pointed out that the ITTO

Russia seen importing less white sugar

was set up specifically for tropical timber and had developed principles and strategies aimed at ensuring sustainable man-agement of tropical forests by the year 2000. The system of annual national reporting on progress toward sustainable management of productive tropical forests should be standardised, he said, adding that ITTO's real objectives should be in the field of trade.

The ITTO meeting takes place against a background of steeply rising prices for tropl-cal timber from Asia Pacific sources. Sawn wood and plywood prices have leapt 40 per cent over recent months as log production and export in the Sabah and Sarawak States of Malaysia have fallen in response to moves to conserve forest resources in terms of

sustainability and industrial

requirements

By Kunal Bose in Calcutta THE INTERNATIONAL Jute development expenditure. Council, hamstrung by a lack

jute council projects

Cash shortage limits

of funds, could launch only two projects at its recent meeting in Dhaka. These were for the promotion of jute goods in Japan and the use of enzyme and microbiological process for upgrading low grade jute and jute cuttings. According to a study by the

United Nations Food and Agriculture Organisation, the consumption of jute goods in Japan, considered the most lucrative market for the fibre, has been declining by more than 4 per cent a year since 1973. The shrinkage in the demand for rice bags and carpet-backing cloth in Japan has hit in aimost equal measure India, Bangladesh, Thailand and China. There has, however, been a marginal increase in the demand for jute yarn in

The jute council shares the view of exporting countries that the demand for jute goods in environment-conscious Japan could be given a boost through effective market pro-motion measures. Japan itself

has agreed to underwrite the greater part of the market

The enzyme project holds great promise for all jute producing countries, as inferior quality jute constitutes nearly 30 per cent of total fibre production. It has been established on a pilot scale at two jute mills in Bangladesh that enzymic treatment leads to a significant improvement in fibre quality.

The project is to be financed by Canadian and French lines of credit.

Concern has been expressed at the council, however, about the poor funding prospects for projects that have already been appraised by its committee on projects. Among the more important projects crying out for funding are those concerning the development of jutebased packaging, diversified uses for jute blended fabrics, an improved spinning process the introduction of high speed rapier looms, and the promotion of jute goods in the US, Australia and New Zealand. Work on some existing projects has also slowed down considerably for want of funds.

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets). ANTIMONY: European free market 99.6 per cent, \$ per in warehouse, 14.60-15.15 (same). tonne. in warehouse, 1,635-1,690

(1,640-1,700). BISMUTH: European free market, min. 99.99 per cent. \$ per lb, tonne lots in warehouse, 2.30-2.40 (same).

CADMIUM: European free market, min. 99.5 per cent, \$ per lb. in warehouse, 0.35-0.45 market, 99.5 per cent, \$ per lb,

(same). MERCURY: European free market, min. 99.99 per cent. \$ per 76 lb flask, in warehouse, 120-140 (same).

MOLYBDENUM: European free market, drummed molybdic oxide, \$ per lb Mo, in warehouse, 2.20-2.25 (same).

SELENIUM: European free COBALT: European free market, min 99.5 per cent, \$ per lb, in warehouse, 4.70-5.40

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10 kg) WO₃, cif. 28-41 (same). VANADIUM: European free market, min. 98 per cent, \$ a lb V₂O₃, cif, 1.40-1.50 (1.45-1.55). URANIUM: Nuexco exchange

COCOA - Lemios FOX

Close

RUSSIAN WHITE sugar study on the economy, put refined sugar production at The centre, which draws on imports will fall to 950,000 various official sources for its tonnes this year from 1.25m 2.5m tonnes in 1993, unchanged data, gave no figure for 1993 tonnes in 1992, a government

from the previous year. advisory group said. Reuter The study said the figure included output using raw reports from Moscow. The Centre for Economic sugar imports, which it said Research and Forecasting, in a totalled 2.6m tonnes in 1992.

WORLD COMMODITIES PRICES

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Cash 1754-5 3 months 1171-2

Leed (£ per tonne)

LONDON METAL EXCHA

raw sugar imports. Russia's state sugar purchasing company has said it expects to import up to 2m tonnes of raw sugar in 1993.

UK's S Atlantic fishing licence move will anger Argentina

By John Barham

\$/torne

High/Lev

BRITAIN PLANS to introduce a fish licensing regime for the South Georgia and South Sandwich islands in the South Atlantic similar to the scheme operated in the Falkland

Islands since 1987. Last week the UK government announced that it would extend the 12-mile limit around value, \$ per lb, U₂O₂, 7.10 (7.45). I the two island groups to 200

ish officials said yesterday that new fishing regulations were being drafted similar to those already being enforced around the Falklands.

Argentina reacted angrily to Britain's decision to extend territorial waters and will be doubly displeased by a unilateral move to charge vessels for the right to fish there. Argentina claims sovereignty over the Georgias and

1156/1150

1149.5/1149 1172/1184

1128-9 1151.5-2.0

miles to halt over-fishing. Brit- South Sandwich islands as well as the Falklands.

In statements issued over the said the new 200-mile limits would indirectly grant Argentina a role in fishing policy because both island groups fell within the ambit of the 22-nation Commission on Conservation of Antarctic Marine Living Resources, of which both Argentina and Britain were members. British officials dis-

Karts close Open Interest

1151.5-2

1168-9

Total daily furnover 31,426 lots

Total daily turnover 71,037 lots

Total daily turnover 2,904 lots

177,964 lots

191,331 lots

missed that suggestion, however, insisting that they would not accept any Argentine role weekend, Argentine officials that implied recognition of its territoriai ciaims.

For the moment, the British announcement is only a formality as London lacks fishery patrol ships to enforce the extended limits. However, officials said it was considered important to announce it before the next fishing season

Britain and Argentina are to hold talks on a new fisheries regime in waters around the Falklands. No date has been set, but discussions are expec-

ted to begin in May or June. Argentina last year introduced a licensing scheme for ships operating in its waters that is similar to the Falklands' regime and it has managed to poach most of the islands' best customers by offering cut-price licences.

MARKET REPORT

Three-month COPPER ended firmer, but closed below its highs on the LME after faltering near \$1,800 a tonne. Dealers said the rally represented a much-needed technical correction after recent heavy declines. But whether the market could extend the recovery much further was doubtful, as fundamentals remained poor, and stocks continued to rise. LME. warehouse stocks are at a fresh nine-year high of 403,475 tonnes. Precious metals drifted sideways In very narrow trading ranges on the London bullion market as GOLO paused for breath and the others lacked any fresh

London Markets

Dubat \$16.36-5.39u + 5.5	35 85
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Gold (per troy oz) \$356.45 -0.	30
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Platinum (per troy oz) \$378.75 -1.0	65
Palladium (per troy oz) \$118.25 -0.0	60
Copper (US Producer) 86.0c	
Lead (US Producer) 34.83c	
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Tin (New York) 260.5c +2	0
Zinc (US Prime Western) 62.0c	
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Pigs (live weight)† 88.78p +0.	90"
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Landon dally sugar (white) \$295.0	
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Barley (English feed) £113.0	
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Cotton "A" Index 60.80c	
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c a tenne unless otherwise stated p-pence/lig

fundamental news, dealers said. New York failed to inject any life into the market as Comex opened lower, depressed by the firm dollar. "It's exceptionally quiet," said one dealer. Others said the gold market was becoming increasingly speculator driven as physical demand had dried up at current

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RANNS RANNS Prover Prover Prover Prover Prover Prover Prover	Close 1678 1498 1310 1408 1573 76 (155) 141.40 141.90 198.40 110.25 115.90 Close 106.25 Wheet 2 lots of 11 close Close Close The Close The Close Close The Close The Close Close The Close Close The	Previous 1577 1472 1317 1410 1571 1410 1571 Previous 142.00 142.30 110.75 Previous 0X (() Previous	FightLow 1578 1570 1470 1480 1314 1310 1408 1573 E/tonne High/Low 141.95 141.40 142.30 141.90 108.40 170.50 110.20 113.40 113.25 110.20 114.20 High/Low Fey - (-)	Fire Alumnia

114.8 108.0 101.0 102.0 106.0 105.0

8 (15) lots of 3,250 kg

Nickel (\$ per Cash 3 months Tin (\$ per ton			5.5	268.75 278.5/21	8.5	256.25-6.7 275.73-6.0	276-6.5	90	,158 lots
Cash 3 months Tin (5 per ton					-			delly tumo	
Tin (5 per ton	5950-60	5975	-85			5945-55		J	701 02-10 I
	3015-25	8045	-96	6065/59	96	6020-22	5895-6	000 48	,295 lots
Cash I	ne)						Total	daily turno	ver 1,456 i
2	615-25	9620	-30	5610		5610-5 5680-5			
	8675-80	5680		5700/56		5660-5	5660-7		37 lçis
Zinc, Special Cash	014-5		5-9.5				Total c	tally furnove	r 10,967 k
3 morates	0115-4.0	1028		1034/10	10	1011-2	1023-4	84	367 lets
LME Closing	E/S rates								
SPOT 1 5420		3 mor	illec 1.5	N13		months: 1.	5212	9 m	onthe: 1.51
Priced suppli			140	_	N	ew Y	ork		
Gold (troy oz)			£ equiv	zient			az.; \$/tray a		
Close	356.30-35	6.60			GOL				
Opening	355.40-35 355.35	5.60	994 PM		13-2	Close	Previous	High/Low	
Morning for Alternipon for	355.35		231.57 230.67		May	356.7 357.3	356.6 357.2	0 366.3	0 356.0
Day's high	356,40-35	6.80			_Tust	358.2	358.0	0	0
Day's low	355.30-35				Aug	359.0 360.6	358.8 360.3	359.8 381.4	357.6
Logo Ldn Me	an Gold L	ending F	lates (1	/e US\$)	Dec	382.1	381.7	363.0	359.1 380.5
1 month	2.52	5 mg	tits	2.40	Feb	363.7	363.3	364.4	362.3
Z mondis	247	12 m	arthu	2.40	Apr	365.2 366.8	354.fi 366.3	367.0	0
3 months	2.43						roy ox: \$/tro		368.7
Silver fix	p/tray oz		US cts	equiv	- 124	Close	Previous	y az. High/Low	
Spot	275.85		424.40		-				
9 months 6 months	279.75 284.00		427.36 431.00		Jul Ces	382.0 380.5	379.8 378.4	302.7 301.0	379.0 377.5
12 months	291.95		37.45		Jan	380.0	378.3	380.0	378.5
					Apr	379.7	378.0	0	0
SOLD COIM	3				SILVI	ER 5,000 tr	by oz, cents	יבס עסים/	
-	\$ price		iupe 3	valent.		Close	Previous	High/Low	
Crupersung	355.50	358 50	231.00	-233.00	May	425.1	425.7	427,5	424.0
Mapie igal	368.55-1	368.90	-		Jun Ju	428.0 427.3	426.7 428.0	0 430.0	0
New Sovereign	n 84.50-87	7.50	55.00-5	8.00	Sep	430.0	430.8	433.0	425.0 427.5
					Oec	434.0	434 9	436.5	432.5
TRADED OF					Jan Mar	434.5 438.2	435.4	0 440.5	0 437.5
Muminium (99	1.7%)	Calle		Puts	May	440.9	441.8	442.5	439.0
Strike price \$	torne Jus	Sep	300	Sep	Jul Seo	447.4	444.0	445.0	445.0 0
1075	83	96	1	9			OPPER 25,0	•	
11 00 1125	43 26	FE 61	8 16	15 23		Dies	Previous		2405
					May	79.05		High/Low	
Copper (Grade		Calle		Pute	Jenn .	79.25	77.60 77.90	79.80 79.90	78,45 77,90
1800 1850	56	86 64	59 93	82	A.B	79.60	79,25	80.50	78.85
900	34 23	47	120	109 142	Aug Sep	79.85 80.10	78.60 78.90	0 80.90	0 70 40
					Oct	80.35	79.20	0	79.40 Q
Coffee	Jul	Sep	Jul	Sep	Nov	80.70 81.00	79,55 79,85	0 81.90	0
160	51	73	20	41	Jan	81.15	80.05	81.75	80.65 81.75
100	28	49	45	67	Feb	81.40	80.35	82.10	82.10
150	12	33	81	101	CRUE	E OIL (Lig	hi) 42,000 U	S gods \$/ba	mel
Cocces COC	30	Sep	40	Sep		Latest	Previous	High/Low	
w.	13 6	32 23	25 51	38 54	Jun Jul	20.38 20.58	20.44 20.60	20.42	20.21
25	3	18	73	72	Aura	20.68	20.69	20.50 20.70	20.50 20.62
25	-		_	_	Sep	20.75	20.74	20.75	20.62 20.68
25		همینین ایران	Jun	Jul	Nov	20.75	20.76	20,77	20.72
25 50 	L-	30	-	15	Dec	20.79 20.77	20.77 20.75	20.79	20.69
25 50 Front Crude	Jun			15			ev.(2	20,78	20.70
25 50 Brent Crude 850		31			Jan	20.76	20.72	20.69	
25 50 Brent Crude		31	1		Feb Mar	20.75 20.66 20.66	20.72 20.69 20.66	20.69 20.66	20.85

	Lidest	Previous	High/Lov	,		nicag			
un	50.15	58.43	86.50	66.00	_ SOY/	BEANS 6,	000 bu min; (pente/60th bu	ehel
ui Li	56.45	88.62	86.55	56.30		C2084	Previous	High/Low	
wg	57.00	\$7,11	57.10	56.90	May	603/6	802/2	804/4	60
ep	57.88	56.04	57,95	67.80	Jul	804/4	603/4	806/0	60
lat	58.85	58.94	68.85	68.80	Aug Sep	604/4	603/6	606/2	60
iov	59.88	89.81	89.90	69.80	Nov	604/4 607/4	603/6	605/8	60
ec .	80.65	80.88	90.75	60.50	Jen	613/4	606/6 613/0	609/0 615/0	60
	61.00	61.03	51.00	01,00	Marc	619/4	619/0	620/8	51 51
ec ler	80.70	50.71 59.26	60.75	80.55	May	621/0	621/0	622/6	62
_	00.10		89.30	50.10			60,000 lbs;	_	92
000		estificanes			. ===	Close	Premous		
	Close	Province	High/Low		May	21,26	21,21	High/Low 27.39	-
ey .	635	892	887	865	Jul	21.44	21,42	21.63	21 21
Į.	#10	915	022	909	Aug	21.53	21.50	21.73	21
612	838	942	948	938	Sep.	21.64	21,60	21.84	21
eč.	975	960	987	975	Oct	21.74	21.74	21,83	21
	1009	1008	1918	1008	Dec	27.00	21.97	22.10	21
ley .	1031	1033	1036	1035	Jan	22.08	22.08	22.23	22
d	1051	1056	0	0	Mar	22.25	22.25	22,40	2
\$0 E	1105	1083	1076 0	1076 0	BOYA	BEAN ME	AL 100 tons:	\$/ton	
2	1135	7142	1140	1134		Close	Previous	High/Low	_
)FF=	E "C" 37	500tos; cen	ts/be		May	193.3	192.6	193.3	19
	_				_ Jud	191.6	197.8	190.0	19 19
		Previous	High/Low		Aug	791.7	191,0	192.0	19
Ŋ	59.35	59.50	20.00	70.55	- Sep	191.8	192.3	192.1	18
'Y	59.30 60.30		60.00	59.95	Oct	192.2	192.3	192.3	19
i 10		60.10	61.10	59.65	Dec	193.3	193.3	193.7	19
	62.00	51.95	62.85	61.40	Jen	194.Q	193.6	194,0	19
C	64.70	64.50	65.40	64.20	Mar	194.2	IBA 1	194.7	19
	67.10	68.80	96.80	86.80	146171	5 000 h	min; cents/5		- 10
Ey .	68,30	68.00	0	0				ou Dushel	
	89.80	69.50	0	0		Dogg	Previolate	High/Low	
	71,30	71.00	0	0	May	225/4	224/6	228/0	-
IGAR	WORLD	*11" 112,00	00 lbs: cson	viba	أيدا	229/0	227/4	229/4	22
					500	233/4	231/6	234/0	22 23
	Close	Previous	High/Low		Dec	238/2	236/2	239/0	23 23
	12.47	12.17	12.58	12.00	- Mar	244/B	242/6	245/0	24
1	12.16	11.85	12.50	12.06	May	248/4	247/0	249/2	24
-	11.24	11,11		11.80	_Jul	252/2	250/4	253/0	25
W	11.11	11.05	11.32	11.10	Dec	247/5	247/0	248/2	24
eger I	11.10	11,00	11.20 11.10	11.08	WHEA	T 5.000 ~	min; centa/6		
t	11.13	0	0	11.10					
770		cents/los	<u> </u>	<u> </u>		Close	Previous	High/Low	
					May Jul	353/ 0 293/4	348/0	354/0	346
	Close	Previous	High/Low		Sep	296/4	293/6 297/0	295/0	293
ı -	61.64	62.20	62.90	61.55	Dec	307/2	297/0 307/6	298/2	290
4	61.53	62.00	62.55	61.47	Mar	313/0	313/0	309/0	307
c	90.98	61 <i>.2</i> 7	61.75	60.85	Jul	310/0	309/4	210/0	306
	82.05	2.30	62.05	62.00	LIVE	ATTI S AT	.000 fbs, cent		-106
	62.75	62.85	62.80	62.75				is/lbs	
: :	63.25 83.05	63.35	63.30	63.25		Close	Previous	High/Low	
		63.20	0	0	Jun	77.125	76.950	77,225	76
DNA	E MICE	16,000 lbs:	Cents/lbs		Aug	73.950	73.825	74.050	73
_	Close	Previous			Dec	74.400 74.350	74.160	74.525	74.
_			High/Low		Feb	73.775	74 025	74 400	74.
*	100.50	98.00	100.50	97.00	Apr	74.850	73 500	74 000	73.
	102.70	101.00	102.90	99.25	Jun	71.700	74.525 71.526	74.850	74.
	105.40	107.60	105.50	101.60	I free		71.575	72.050	71
	107.25	103.75	108.50	103 60	TAS H		00 lb: cents/lt)s	
	108.75 110.00	105.75	109.00	105.00		Clase	Previous	High/Low	
	110.00	106.75 106.75	109.90	105.50	Jun	50.950	50.675		
	719.00	104.75	710.00	110.00	Jul	50.425	49.925	51 225	50.
	110.00	106.75	0	0	Aug	48.250	47,750	50.560	49
	- 10.00	.00.75	0	0	Oct	43.125	42.550	48 300 43 300	47
					Des	44.275	43.875	43.200	42
MOTO					Feb	44 100	43.650	44.360 44.300	43.1
EUT	ERS (Bas	e:Septembe	r 18 19/11	100	Apr	43 000	-12.850	×3.000	44.
	May 71	May 10			Min	48.550	48.550	0	ŏ
_	1663.1	1657.4	1863.3	37 9go	PORK		0.000 lbs: ce	ma/ib	
)OW		Bese: Dec. 3	1 1974 - 4	1584.7		Close	Previous	High/Law	_
	May.10				Mey	42.125	42.525	43.350	
		May.7	mente ago	уг адо	Jeal	41 975	42,450	43.350	41 6
- T	119.61	120.02	121 29	117.72	Aug	39.900	40.325	43.350 41.190	41.6
ol Tean	125 00				E-L				39./
	120.90	121.67	125.08		Feb	41.500	41,400	44 BAA	
	120.90	121.67	125.08	118.80	May May	40.400	41,400 40,400	41.800 0	41.

NORTH AMERICAN FREE TRADE

Wednesday May 12 1993

Nafta supporters reckon the economies of the US, Canada and Mexico will all benefit from the treaty. Studies indicate a 'win-win-win situation', says one expert. Yet there will also be losers in the process of economic restructuring. Stephen Fidler reports

Problems to be resolved

between Canada, Mexico and the US. Tariffs on some goods,

such as agricultural products,

will be phased out over 15

It extends to Mexico trade

dispute settlement procedures established by the existing US-

Canadian free trade agreement.

It lays out commitments on the

treatment of services and

investment and opens indus-

tries such as Mexico's petro-

chemicals and financial ser-

From the viewpoint of economic efficiency, the negotiations which concluded last

year worked out better than

many trade experts had pre-

dicted. But some sections have been criticised. Basic energy, for example, has been excluded

from the agreement at

In the words of Mr Gary Huf-

bauer and Mr Jeffrey Schott of

the Washington-based Institute

for International Economics, a

"schizophrenic" regime has

been established in textiles and

clothing. They say origin rules

for textiles and vehicle produc-

tion force regional producers to

source from less efficient suppliers within the region.

Supporters reckon that none-

theless all three economies will

benefit from the treaty.

According to Ms Nora Lustig of

the Brookings Institution, most

studies "indicate that there

will be a win-win-win situation.

for the three countries."

Mexico's insistence.

vices sectors.

SINCE the North American Free Trade Agreement was signed by the leaders of the US, Canada and Mexico last October, the political landscape of the region has changed. President George Bush, one of the accord's great supporters, is no longer in the White House and Mr Brian Mulroney, Canada's prime minister, has announced his intention to step down this year.

Argentis

The Mexican president, Mr Carlos Salinas, is still in place, his great initiative to integrate the Mexican economy with its powerful northern neighbours now in the hands of a Democrat-controlled US Congress.

As a result, the Mexican economy and political system is in a state of great uncertainty. Mr Salinas wants the treaty, which brings together three countries responsible for more than 18 per cent of world trade, ratified this year. For him, it will set in stone the market-oriented economic policies he has pursued since assuming office in 1988. He hopes that the boost in economic confidence that will ensue will pave the way for the election of his party's presidential candidate in the 1994 elec-

Nafta – the first reciprocal trade treaty between developed and developing countries – provides for the gradual ending over 10 years of tariffs and most other barriers to trade This expectation is partly derived from the assumption that wage differences will lead to a mutually-beneficial division of labour labour-intensive industry requiring fewer skills would migrate to Mexico while capital-intensive, highly-skilled work will concentrate in the US and Canada.

There is little disagreement

There is little disagreement that Mexico has most to gain. Mexico does about three-quarters of its trade with the US; its economy is a 20th of the size of the US and half that of Canada. Yet Mexico is of increasing significance to the other two economies. It is already a \$40bn-plus export market for US goods, accounting for nearly 10 per cent of US exports, and it is a growing potential market for Canada.

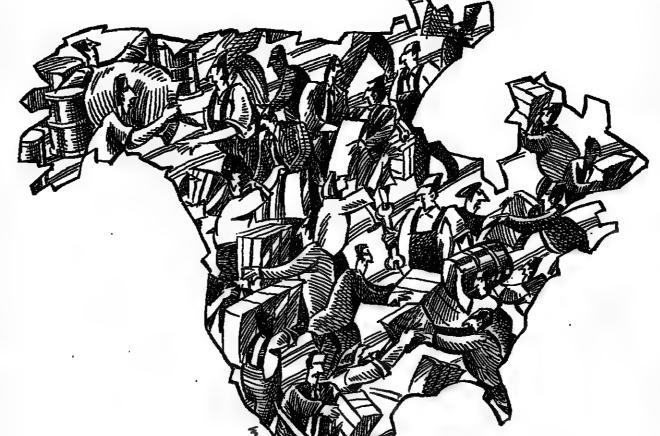
Canadian exporters presently sell less than \$1bn worth of products annually to Mexico, but Ottawa's interest in protecting the gains made in its bilateral free trade accord and in ensuring its continued importance to foreign investors looking at the North American market led it to support the accord.

The main economic benefits to Mexico may, however, come from increased capital inflows – and therefore the higher investment – that should be sustainable once the Nafta goes into effect.

Nafta proponents argue that the benefits from the US point of view may not be only, or even mainly, economic. The agreement would fix an outward, pro-Washington orientation in Mexican foreign policy, traditionally antagonistic to the US.

Economic growth would also provide stability in Mexico, better place it to address mutual environmental concerns and over time reduce illegal immigration to the US, which reached a record high last year.

Yet there will unavoidably be some losers. In the process of economic restructuring, companies in all three countries will close factories and many thousands of people will lose their jobs. Ms Lustig says that because the Bush administration had seen the overall economic impact of Nafia as



positive, it had glossed over the problems of the losers in the US.

By contrast, the Clinton administration has decided to address these concerns. This has turned out to be important in any case to secure congressional pessage for the treaty over an increasingly vociferous opposition. While opposition encompasses environmentalists and those with political concerns about Mexico's one-party rule, its most powerful US opponents – including Mr Ross Perot, the former presidential candidate – are worried

about US job losses as companies are sucked southwards to exploit cheap Mexican labour. The idea that imports produced by cheap foreign labour will reduce standards of living in the US resurrects a notion

almost as old as economics itself. The reality is a bit more complicated: US workers get paid more because they are more productive.

Most of the Nafta losers in the US can be helped unilaterally by the US - through support and training for displaced

workers, for example. Backing

for a North American develop-

ment bank to iron out sconomic dislocation within Nafta also appears to be gaining momentum on Capitol Hill. The president has also insisted on supplemental agreements, now being negoti-

insisted on supplemental agreements, now being negotiated trilaterally, over labour standards and the environment. The aim is to make sure that migration by companies, and therefore jobs, from the US to Mexico does not take place merely to take advantage of lax enforcement of Mexican labour and environmental laws. The side accords foreses supranational commissions to

the jobs and environment issues have become little more than a respectable cloak for the protectionist instincts of those who want to see the treaty killed. Reports from the negotiators, however, have suggested they are making important advances toward agreement.

For the Mexican government the side agreements

agreement. There are worries

among Nafta supporters that

For the Mexican government, the side agreements have extended the agony surrounding ratification. President Salinas has staked its prestige and economic policy on Nafta, which is important in ensuring the continuation of the government's economic reforms

In the shorter term, it is needed to provide confidence that a current account deficit which reached \$22.8bn last year can be financed. Mexico's financial markets are in thrall to day-to-day signals on prospects for ratification by the US Congress, a state of affairs that will prevail until the treaty is voted on by the US Congress, which could be as late as December.

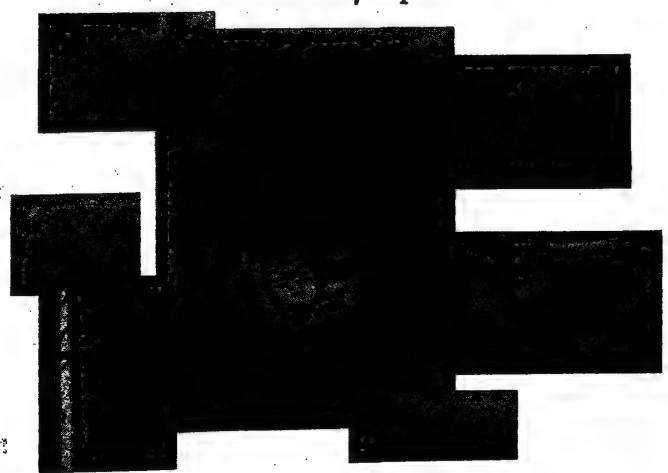
According to Mr Peter Hakim of the Washington-based InterAmerican Dialogue, the US administration has been pushed on the defensive over Nafta because it is fighting on the turf of the treaty's opponents over the labour and environment issues. If the administration wants to secure passage, it should go on the offensive, presenting Nafta for example as part of its overall economic strategy.

The treaty is not yet a legislative priority for the administration. Although he continues to insist that the treaty will be ratified in time for implementation at the beginning of 1994, Mr Clinton is unwilling yet to risk political capital which may be more usefully employed elsewhere.

amployed elsewhere.

Mr Hakim and others believe that, once the side accords are secured, Mr Clinton has the ability, if he wants, to win ratification. "It'll pass if Clinton gets involved and shows leadership; it will not pass of its own accord," said Mr Mark Falcoff of the American Enterprise Institute in Washington.

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NUEVO LEON

These side agreements have

presented the US administra-

tion with a dilemma. It has recognised that the commis-

sions have important implica-

tions for US sovereignty as

well as Mexico's. The greater

their powers, the more likely

they are to be used against the

US. Furthermore, to the extent

that the side agreements are

effective in addressing con-

cerns of environmentalists and trade unions in the US, they

will dilute some of the eco-

nomic gains that Mexico

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NORTH AMERICAN FREE TRADE 2

■ MEXICAN PERSPECTIVE: EMIGRATION

The picture is changing

work, construction and light manufacturing

Mexicans - including about 10 women and a couple of teenagers - are getting ready to jump Leaning against the new eight-foot corrugated fence that separates the Mexican city of Tijuana from the US is Mr Jorge Sanchez, 30, a mechanic from Guadalajara. He is the sort of worker the Mexican government says will stay south of Rio Grande were the North American Free Trade

The helicopter of the US

hovering above, its bright lights illuminating the

farmland below. About 30-40

immigration patrol is

jobs created in Mexico. But opponents of Nafta, and many academics, suggest that Nafta will encourage even more Mexicans to cross the border. Just as migration has increased since Mexico opened its country to trade in recent years, many economists point out that the free trade agreement will expose Mexico's remaining protected and inellicient sectors to competition - most notably agriculture, but also manufacturing and could put hundreds of thousands of more labourers out of work.

Mr Sweder van Wijnbergen, former chief Mexico economist at the World hank, and Mr Santiago Levy, now a senior official in Mexico's trade ministry, calculated in a recent

could force some 700,000 Mexican corn farmers out of work. Mr Raul Hinojosa-Ojeda, an with 1,077,511 in 1991. economist at the University of California, Los Angeles, estimates that the treaty may

IMPACT ON MEXICO

Mr Wane Cornelius, director of the Centre for Mexico-US Studies at the University of California, San Diego, takes a more sanguine view of the effects of Nafta on immigration, reckoning such studies exaggerate the dependence of rural workers on income from selling maize. He says that in the longer run immigration may fall when Nafta reduces the wage gap between Mexico and the US and creates jobs for displaced farmers in Mexican cities. But with wages in Mexico about one eighth of those in the US, this is sure to

increase Mexican emigration to

the US by 600,000.

What is certain is that immigration is not falling by significant amounts despite the US recession last year and more border patrol agents, fences, and other mechanisms to reduce illegal immigration.

take a long time.

Last fiscal year, the Border Patrol apprehended 1.140,574 illegal migrants, compared

Such figures overstate the number of migrants trying to cross the border, given that the typical illegal worker will attempt to cross three or four times before succeeding. But according to the Colegio de la

rather than pick oranges. He has also brought his wife. Frontera, a leading research The demand for cheap labour has shifted with agricultural needs being overtáken by household

centre for immigration, the flow of immigrants trying to cross into the US has remained unchanged recently, at about

What has changed is the type of immigrant. While the vision of the wetback crossing the Rio Grande to look for work as a tomato picker was always exaggerated, surveys now show that most immigrants work in service, construction or light manufacturing sectors rather than in agriculture; most have left jobs ally seen migration as an escape valve for those unemployed, is now losing some of its more productive workers. Because these workers stay longer in the US, and therefore often take their families with them, they are less likely to send so much money back to Mexico, an important source of

Mexico, which has tradition-

ngly, most are female.

Mr Sanchez for example, is

relatively educated, having

stayed at school until 17. He

comes from a large city, rather

than the countryside and he

intends to work in a Los

Angeles factory or restaurant,

For the US, while immigration is becoming spread through different sectors of the

external finance for the coun-

in Mexico; stay more than a year in the US; and, increastrated in certain parts of the country. One half of the immigrants go to California.

Mr Cornelius says that the

shift from a single, male, temporary, migrant to the longerstaying migrant family "will increase the effects of the Mexican immigration population on housing, schools, and health-care systems in localities that attract large numbers". As immigrants stay longer, their presence, he says. has raised racial tensions in some communities.

The change in Mexican migration has numerous causes. The demand for cheap labour has shifted in the US, with agricultural needs being overtaken by household work. construction and light manufacturing. According to a survey by Mr Cornelius of migrants from three rural villages, just 21 per cent worked in agriculture in 1988-89, down from 55 per cent in 1976. It has also become more

expensive to cross the border than in the past, meaning that very poor Mexicans cannot afford the trip. Mr Jorge Busta-

mente, head of the Colegio de la Frontera, reckons it costs about \$200 to reach the border from the interior of Mexico excluding the implicit cost of lost working days. Because of increased border patrol vigilance, it takes on average three or four attempts before a successful crossing is made, from one or two attempts a few

years back. The increased difficulty in crossing the border encourages immigrants to stay longer in the US, so as to recoup their fixed costs of travel. An illegal immigrant now stays an average 1.5 years in the US, up from the traditional period of four or tive months.

The US Immigration Reform and Control Act of 1986 has also played its part. The act legalised some 3m illegal immi-grants - most of them Mexican and encouraged them to bring their wives and family from Mexico. Partly as a result some half of the Mexican immigrants who settle in the US are

now women. The act penalises employers who hire workers without legal papers. Rather than deter immigration, this has led to a thriving market in forged papers, still further increasing the cost of immigration. The necessary working papers can cost another \$200-\$300.

Damian Fraser

exico remains deeply worried about Nafta. On November 24 last year, Mr Jose Cordoba, the chief of staff to Mexico's President Carlos Salinas, was having lunch in an elegant Washington DC restaurant with Mr Samuel Berger, head of national security in the Clinton administration team, and

immigration is not falling despite more border patrol agents and fences

Mr Barry Carter, another Clin-For Mr Cordoba, the lunch was important enough that he flew to Washington especially for it. The Mexican government had barely concealed its preference in the US elections for President George Bush, and was worried the Clinton administration might (partly as a result) be less than enthusiastic about pushing for a rapid congressional approval of the proposed North American Free Trade Agreement.

Mr Cordoba thus turned salesman. In a private conver-sation obtained by the newspaper El Financiero and the weekly Proceso, and whose contents have been confirmed. Mr Cordoba sald (with his remarks re-translated):

"For us, timing is everything. We would like to see this finished by the end of 1994... In December 1993 we will have a candidate for the presidency and the electoral process in Mexico will have

"It is very important for us to have finished this by then; that Nafta does not become mixed up with internal political affairs. By these dates, we would want to have left this

Mr Cordoba's remarks capture well the overwheiming importance the Mexican government attaches to Nafta. The presidency of President Sallnas has come to be identified with the treaty. If it is passed. Mr Salinas will go down in history as the Mexican president who tied his country's economy irrevocably to the market principles of the US. If it is rejected, then his single



investors in Mexico's stock market, and leading businessmen, reckon such an event rather than "shooting yourself in the foot" by reversing would have some damaging short-term economic consequences. Mexico last year ran a current account deficit of \$22.8bm, forcing the government to let interest rates rise to 18 per cent to attract short-term foreign capital. High interest rates and a budget surplus in turn helped slow economic growth to just

- in case the prospects for Similarly, while some analysts speculate that rejection of Nafta would encourage President Salinas to select a candidate with political savvy for the presidency next year, just as many say it would put the premium on a candidate with a strong economic background, given the need to assure investors, in the absence of Nafta, of the future direction of economic policy. Even if the rejection of Nafta

he prospect of Nafta is changing Mexican corpo-

2.6 per cent. investors reckon nessage of the Nafta will reduce uncertainty about future economic policy in Mexico and thus encourage more foreign investment. This should allow interest rates to come down and government spending to increase, giving the economy a vital shot as it enters the last year of the Salinas presidency. Such reasoning explains how on any given day positive news about Nafta can lift the stockmarket 20 or so points,



Berger: head of national security

rate strategy. When

Modelo, Mexico's largest brew-

ery responsible for Corona

was selling 18 per cent of its company to Anheuser-Busch

for \$177m and then going pub-

Mexico's best-known private

company - which did not

believe in debt and seldom dis-

closed information about itself

- was going to have three

Americans on its board, hire

expensive foreign investment

bankers to arrange an interna-

tional offering, and bare all to

Modelo, like practically all

Mexican companies these days,

buckled under the pressure of

free trade, and the imminent

North American Free Trade

Agreement. As Mr Don Juan

Sanchez Navarro, Modelo's

vice-president, said, the tie-in

with Anheuser-Busch "is an

example of a strategic associa-

tion that will be increasingly

seen in other sectors" as com-

panies gear up for the business

When Mexico was a pro-

tected economy, companies did

not have to worry much about

strategic alliances and other

mechanisms to achieve inter-

national competitiveness

because they had a captive

market. But since the late

1980s, when Mexico tore down

most of its trade barriers, and

then in 1990 when it

announced its intention to sign

the Nafta, Mexican companies

Some Mexican compa-

nies - those in global indus-

tries - have aspired to be inter-

nationally competitive by

becoming international compa-

nies. Others have signed joint

ventures with world leaders so

as to acquire the best technol-

ogy and eliminate potential

competition. But all are striv-

ing to improve productivity by

seeking cheap capital, economies of scale, flexible labour

contracts and new technology.

(Cemex) and Vitro, Mexico's

two largest industrial conglom-

erates, have paved the way in

turning themselves from strictly Mexican companies

into global cement and glass

producers respectively. In 1989, Vitro bought the US glass com-

pany Anchor Glass for \$900m.

(including debt), making it

North America's largest glass

producer. Last year, Cemex

bought the two Spanish

cement companies. Valenciana

and Sanson, for \$1.85bn, to add

Mexicanos

have though about little else.

implications of Nafta.

lic, history was made.

the world.

beer, announced last March it

Later in this year, concerns over Nafta may become worse as they feed speculation over the presidential succession. As Mr Cordoba indicated, the selection of the presidential



candidate for the ruling party is expected to occur just after the congressional vote on Nafta (earmarked for December, according to one US adviser to the Mexican government). The confluence of



Bush: preferred by government

uncertainties could drive even the most adventurous investors from Mexico's stock market and threaten the stability of the peso.

in an attempt to temper such uncertainties, the presi-



Clinton: subject of concern

dent has made sure that all the presidential candidates from the PRI broadly share his economic philosophy. The potential candidates - whether it be Mr Donaldo Colosio, the social development minister and current favourite, Mr Manuel Camacho, the populistleaning mayor of Mexico City, or Mr Pedro Aspe, the finance minister – all worked under Mr Salinas in the budget ministry in the last administration and while differences remain between them they are unlikely to reverse current policies in any significant

Likewise, the government has been at pains to stress that the current austere macroeconomic policy will remain unchanged throughout this and next year. It is pressing ahead with further economic reform in the form of a new foreign investment law - to be introduced as part of the Mexican enabling legislation for Nafta some time in the summer – and more deregulation in the financial and industrial

Despite such precautions the government is still biting its tongue. Indeed, Mr Cordoba returned to Washington recently to impress on the US administration the importance of the treaty for Mexico and Mexico-US relations. This time he was advised to stay clear of

Damian Fraser

MEXICAN CORPORATE STRATEGY

Companies gear up for implications

to cement companies it aiready has in the US.

Cemex's acquisition was harshly criticised by foreign investors who had bought the company because of the fastgrowing Mexican construction market. But Mr Lorenzo Zambrano, president of Cemex, said after the transaction: "If you stay small you become vulnerable. The global cement business is becoming increasingly concentrated and we need to

stay with the leaders." Cemex's fear was that if it stayed in Mexico, the large European cement companies (headed by Holderbank whose subsidiary, Apasco, is Cemer's rival in Mexico) would eventu-

Vitro has signed joint ventures with Coming and Whirlpool

ally move in for the kill-just as they did to US cement companies in the 1980s.

Such a strategy is likely to be followed by other Mexican apanies in global businesses as Nafta comes into effect, says Mr Gustavo Cabellero, Cemex's finance director. "It is unsustainable in the long term to survive as a purely Mexican company in an open economy What Cemex did will be folwed by an increasing number of Mexican companies as they try to compete in international

Indeed, soon after Cemex's acquisitions, a group of investors from the south-east of Mexico paid \$499m for the US company Del Monte Fresh Produce, the fresh fruit side of Polly Peck International, the fruit and electronics conclomber 1990. Likewise. Mexican banks have bought stakes in financial companies in Latin America and are seeking to increase their presence in the

Most Mexican companies are still so far from acquiring global or regional leadership. or the cost of so doing is so prohibitively large, that the

purchase of foreign companies makes little sense. Instead, they have sought to form joint ventures with world leaders. That way they can acquire technology, capital, access to the US and other markets, and eliminate potential competi-

Modelo will be using Anheuser-Busch technology and money in the construction of its eighth brewery, and inter-changing personnel as a way of learning from its huge American rival. Femsa, Modelo's rival in the beer business and Mexico's largest beverage company, has just sold 30 per cent of its soft-drinks division to Coca-Cola and hopes to benelit from Coke's expertise in marketing and technology. Femsa is now looking for a partner in its beer division to

compete with Modelo. Vitro, as well as buying up Anchor Glass, has signed joint ventures with Corning, the US glassware producer and Whirlpool, the white goods maker, enabling it to use these companies' distribution outlets to increase exports to the US, and sharing technology to lower

Best-known have been the alliances in the retail sector, with practically all the blg US chains - Wal-Mart, Fleming, Price Club and K-Mart - forming joint ventures with Mexican counterparts in the past 18 months.

The proposed Nafta will likely intensify this trend, by reducing trade barriers to the US for Mexico, and by making American companies more comfortable with signing joint ventures with smaller, less well-known Mexican companies. Foreign investment bankers are now eagerly examining the consumer goods market, the vehicle parts sector, tex-tiles, and other industries, to see which foreign partners they can team up with willing

Mr Jacob Zaidenweber, head of the American Textile Group. says of his sector: "The first stage of Nafta is the most important. Those textile com-

vive will have to establish niches and low financing. Some are not going to, but those that do, will then be ready to form alliances with US companies. Production will

move from Asia to North The joint venture itself is no panacea under Nafta. Unless Mexican businesses improve productivity, many will be unable to compete in the wider North American economy. For most, this means divesting or eliminating areas where they are not competitive, and spe-

cialising production. General Electric Mexico has, for example, stopped making

Cemex has divested itself of all non-cement holdings except tourism

light bulbs in Mexico because it is more efficient to import them from plants in the US which enjoy much greater economies of scale. Cemex has divested itself of all non-cement holdings except tourism Desc is reducing, selling off, or closing petrochemical divisions where it cannot compete, concentrating more on consumer goods such as glue. As the Nafta is implemented more will follow suit.

To remain competitive, Mexican companies will have to increase substantially investment in the divisions they retain, making the cost of capi-tal critical to competitiveness. With Mexican borrowing rates at about 35 per cent, increasing numbers of Mexican companies are attempting to borrow cheaply in dollars, or raise money through equity in international offerings.

This has important implica-tions for the way businesses are run. As Mr Don Sanchez Navarro recently put it at the annual stock market convention: "The relationship with highly sophisticated and demanding foreign investors has led to pressure for results. better information, a more effi-

cient business, to open new markets, to improve quality. and to obtain the desired international competitiveness. Mr Gilberto Borja, the head

of ICA. Mexico and Latin America's largest construction group which went public last year, told the same convention: "We accepted [in 1991] that given new expectations, the internal generation of resources, based on an aggressive policy of re-investing profits, with which we had built up 🥔 our capital, would be insufficient. In consequence, we took the decision to go to the capital

"Internally, this signified a profound change in the policies that we had maintained throughout our history. From being a closed company - the exclusive property of the active partners in the company, with capital 100 per cent a result of our work, that did not require giving out information bar the essential - we turned into an

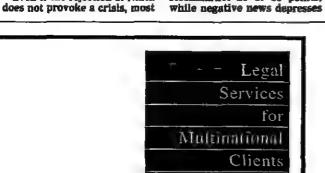
open business. in the past couple of years Videovisa, Gigante, Televisa, ICA, Dina, Grupo Herdez, and others have gone public, 18 banks and the telephone company have been privatised, and practically every leading company has issued new equity. Other private companies, such as Modelo, Gutsa, or GMD, are

intending to go public. Mr Roland Wojewodski, head of Latin America for JP Morgan says: "What is happening in Mexico is that a lot of privately owned companies are looking two or three years down the line. They are going public to raise financing, they are looking at joint ventures; and they are increasing financial capabilities to take advan-

tage of new opportunities." As part of the process of increasing productivity, Mexican companies are also having to change their relations with labour. In the past, labour contracts were usually negotiated sector by sector and were affected as much by the political importance of a union to Mexico's ruling party as by the demands and needs of individ-

ual businesses. Last year, important strikes were broken - such as one in the textiles industry - and this will allow negotiations to be conducted company by company. Other strikes were probably illegally - over 🏕 come, enabling companies to introduce more flexible working practices.

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no sudden change in govern-

ment policy. As one senior

government minister said ear-

ller this year: "We will have to

speed up structural change

were Nafta not passed". This

would be the preferred option

The government is believed

to have a number of such

reforms up its sleeve - such as

the independence of the cen-

trai bank, and news regarding

membership of the Organisa-

tion for Economic Co-opera-

tion and Development (OECD)

reforms, he said.

Nafta look dim.

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all its capital equipment is US

made, American industries are

likely to expand production

These companies will not

relocate because the Mexican

workers and infrastructure are

not capable of supporting

high-technology production.

As Mexico grows, the demand

for skilled manufacturing in

the US will grow, placing

upward pressure on US wages.

Mexican entities hoping to

lure American companies to

their areas have been throw-

ing fuel on the flames of union

discontent. A recent advertise-

ment in World Trade magazine

sold the Yucatan as a business-

man's paradise "where labour

costs average under \$1 an hour

including benefits and the

employee turnover rate is less

than 5 per cent a year. "You

could save over \$15,000 a worker..." said Yucatan's

Department of Industrial and

If the Clinton administration

is ever to overcome the fears

produced by such untimely

advertising ventures, then money must also somehow be

found to retrain American workers who lose their johe to the Nafta. President George Bush promised \$10bn in new funding over five years on training and adjustment assistance (\$335m would be for Nafta); President Clinton has yet to reveal his plans. .In its negotiations on the side agreements, the administration seems to envision the establishment of a tri-national commission which is more a

watchdog than an enforcement

agency. Mr Ron Brown, the US

Commerce Secretary, urged

business in Mexico to reform

mental and labour standards, to job growth and the health of the North American scon-

omy," he told businesses in a

recent speech. "For some this

may require a fundamental

change in attitude, a willing-

Even some business leaders

believe such exhortations will

not be enough. The Economic

Policy Council of the United

Nations Association of the US,

composed of business and

labour leaders and academics, recently called for an effective

enforcement mechanism and a

timetable for the upward har-

monisation of North American

labour standards.
Mr Paul Allaire, chairman of
Xerox Corporation and co-

Brown: urged

chairman of the Council, said

the supplemental labour pact must ensure an equitable dis-tribution of benefits of Nafta

and protect US interests in a

more integrated North Ameri-

can economy. Mr Jack Sheink-

man, the other co-chairman and president of the Amalgamated Clothing and Textile

Workers Union, said that only "steady improvement in Mexi-

can incomes will alleviate

competitive downward pressure on US and Canadian wage rates, reduce the incentive for

illegal immigration and

increased Mexican demand for

While the Nafta negotiators

have been wrestling with the make-up of the Trilateral

Labour Commission, Mr Jag-

dish Bhagwati, professor of economics at Columbia Uni-

versity, has found a way around the administration's

reluctance to interfere with

The US Congress can legis-

late rules for American compa-

nies in Mexico which require

that they "act entirely up to

the ability of the Clinton

administration to reject the outlandish demands that

Mexico, despite its poverty, do

much more for the environ-

ment and labour than it can

current afford and that it rep-

licate our regulations and

"It would thus strengthen

our standards," he said.

Mexican sovereignty.

US and Canadian goods."

"You must demonstrate your commitment to high environ-

itself voluntarily.

Commercial Development.

Advertising ventures by

and hire more workers.

Conflicting predictions

"THE first rule of war is don't Because about 80 per cent of shoot yourself. Our trade agreements, including this one, violate this rule." Pithy comments like this entrance the worshipful hordes which still support Mr Ross Perot, the Texas billionaire and for-

mer presidential candidate. It was with these words that Mr Perot announced that because the North American Free Trade Agreement could "suck" as many as 5.8m jobs out of the US economy, he would oppose the pact. Even worse news for the Clinton administration is that he is buying television time to broadcast "an educational campaign" against the Nafta.

The study Mr Perot produced to support his conclusion focused particularly on US manufacturing industries with high costs and easily transferred technology. It contradicts one of the most cited reports - Nafta: An Assess-



Perot: said the Nafta could 'suck' 5.8m lobs out of the US economy

ment – released in February by Mr Gary Hufbauer and Mr Jeffrey Schott of the Institute of International Economics. Their report shows a gain of about 171,000 net new US jobs by 1995, although the authors also acknowledge that in the long run the US could show a small net loss.

The Economic Policy Institute, which receives labour support, has predicted a loss of ness to re-examine your 500,000 American: jobs in .10 : operations and maybe even a years. The US international change in your processes." Trade Commission has projected long-term gains in aggregate employment at less than 1 per cent for the US and Canada but up to almost 7 per

cent for Mexico. From more than 20 studies of the Nafta, only this much is clear: No one really knows how many jobs will be created or lost, numbers can be found to boost every contention, and whether or not there is a Nafta, US workers will continue to lose jobs as companie seek cheaper labour south of the border or in Asia.

Although the ITC also con-cluded that there would be an almost indiscernible effect on US wage rates for both low-skilled and high-skilled wages. American unions worry that US wages will be forced downward as workers compete with lower-paid brethren in Mexico.

To assuage labour's concern, the Clinton administration has promised to negotiate a side agreement which would ensure that Mexico enforces the strong labour laws it now has on the books. Otherwise, the unions say, the "exploited" young Mexican workforce - 30m strong and growing - will never freely share in the Nafta benefits and rising living standards.

Labour is supported by number of Democratic congressmen and senators. Rarely does a month go by without a group of lawmakers flying down to Mexico, only to return shaken by the working contains. Mr Richard Gephardt, leader of the House of Representatives Democratic majority, recently described a visit with a group of Mexican

"Despite their living conditions, they all were proud people. They couldn't understand why the system didn't work for them. Why the unions didn't represent them. Why the rich got richer and their lives never seemed to change," he told a congressional com-

He talked of the workers at a Sanyo plant in Tijuana who earn an average \$50-\$55 a week, and whose manager said that once the Nafta was signed, no US companies with labour-intensive production would be able to survive the competitive pressures without moving to Mexico.

"I will not support a Nafta on a leap of faith," he said. Most of the US business lobby believes that market forces alone will raise the income levels in Mexico, creating a strong market for US and Canadian goods. The conservative Heritage Foundation puts forth this scenario: With a Nafta, Mexican economic modernisation will accelerate.

free trade has undergone a subtle but perceptible shift since the fiery debate which dominated the 1988 election campaign. Instead of arguing about free trade, Canadians are learning to cope with its challenges and opportunities.

he attitude of Canadians

towards North American

Recent opinion polls show that a majority still oppose the bilateral pact with the US Which came into force in January 1989, as well as the wider Nafta deal. But the polls also point to a rising number who, however reluctantly, have come to accept that there is no turning back.

A plethora of anti-free trade groups still dot the political landscape, raising many of the same arguments against Nafta that were heard in 1988. They contend that the agreement will deprive Canada of control over its natural resources, especially energy, and divert investment to Mexico.

wages or face job losses.

tion to Nafta has been far more muted than to the four-year-old deal with Washington.

it did in 1988.

Mr Bob Rae, Ontario's socialdemocrat premier and one of the most vocal opponents of both the FTA and Nafts, predicted recently that "companies in Ontario will insist that if they are to compete with enterprises in Mexico, Ontario workers must reduce their Generally, however, the reac-

The House of Commons has already approved Nafta legislation in principle and is set to ratify the deal by the end of ■ THE VIEW FROM CANADA

Subtle shift in attitude

June. Free trade is unlikely to ignite the same passions in the election due later this year as

One reason is that the Liberals, the main opposition party. are divided on the agreement. Another is that Mexico is a miniscule trading partner in comparison to the US. Canada's imports from Mexico currently run at only about 1.8 per cent of purchases from the US.

Finally, just about all that can be said about free trade has been said over the past six years. Free trade is not dead as a political issue, but it has come to be overshadowed by other controversies. Implementation of the 1989 agreement has, however, proved to be a wrenching expe-

rience for Canadian companies and their workers. The provisions of the FTA are relatively modest. They include the gradual elimination of customs duties over 10 years, liberalised rules on US investment in Canada and the highly successful system of binational panels now used to

settle protracted trade dis-

But the FTA coincided with such other pressures as the slump in domestic demand, low commodity prices and rising taxes. In addition, the pros-



Bob Raw one of the most vocal

pect of lower trade barriers has encouraged companies on both sides of the border to rethink the way they do business in North America. They have spent the past four years rationalising and integrating US and Canadian operations in much the same way as the motor industry did in the years after the 1965 Automotive Pact. US multinationals typically no longer view Canada as a

"branch plant" country, but as part of their domestic operations. Instead of producing an item at two or more factories on each side of the border, companies such as Procter & Gamble, Campbell Soup and Stanley Tools now supply both countries from a single plant.

Almost all of Canada's large flour mills are now either owned by US companies or have US joint-venture partners. The move towards a freetrade zone has brought a gust of competition to the labour

market, straining traditionally

friendly relations between US

and Canadian trade unions The tensions are illustrated by a dispute at an instant-coffee factory south of Ottawa owned by Nestle, the Swiss food and beverage company. Nestlė, which has excess capacity in North America. locked out the Canadian work ers in March after they refused to accept more flexible overtime rules which have become standard practice at the com-

pany's two US plants. Even Canada's farmers, long accustomed to special protection, have not been immune from the pressures. For example, Canadian brewers have complained that high domestic prices for malting barley are putting them at a disadvantage to US brewers. The US industry pays lower prices for Canadian barley which then finds its way back across the border

Ottawa signed the Naîta deal last year mainly to protect goins made in the FTA and to ensure that Canada would continue to compete for foreign investors eyeing the entire

North American market. Many Canadian companies have seized the opportunity to take a closer look at trade and investment in Mexico. A record 4.500 exporters visited the commercial division of the Canadian embassy la Mexico City last year.

While Ottawa is scaling back diplomatic representation in other parts of the world, it recently opened a trade office in Monterrev. Canada's exports to Mexico

Bank of Nova Scotia paid C\$90m for 5 per cent in Grupo Financiero Inverlat

soared by 37 per cent last year to C\$771m, due largely to sales of cereals and other foodstuffs. imports were up by about 8 per cent to C\$2.8bn.

Mexico's burgeoning economy and improved payments record has encouraged Canadian banks to increase their trade credits and to reduce rates on export finance. Bank of Nova Scotia paid C\$90m last

autumn for a 5 per cent interest in a Mexican financial institution, Grupo Financiero inverlat SA.

A recent study by the Conference Board of Canada predicts that Canadian exporters of grains, oilseeds, livestock, textiles, oil and gas services, telecommunications equipment and engineering services are among those which will benefit from more liberalised trade and investment rules under

On the othe hand, Canadian industries at risk from labourintensive, standard-technology Mexican exports include clothing, footwear, metal fabrication, machinery and electrical products.

Canadian officials and bustnessmen also have a less tangible - but very real - concern that implementation of Nafta may be hampered by cultural differences between the US and Canada on the one hand, and Mexico on the other.

They wonder to what extent political corruption in Mexico will interfere with efforts to bring down trade barriers. They also question the ability of the Mexican government to enforce a complex multilateral agreement whose provisions in many cases will override domestic laws.

One Canadian official predicts that the different ways of doing business north and south of the Rio Grande will create many "hassles" over the next few years.

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standards on each industry," Mr Bhagwati concluded. Nancy Dunne · MEXICO · NEW YORK · LOS ANGELES · GRAND CAYMAN · MADRID · TOKYO · SAO PAULO · HONG KONG · BUENOS AIRES · SANTIAGO DE CHILE ·

No one expected, for example, that a big beneficiary would be Pilkington Brothers of the UK, the world's leading flat glass producer. Pilkington has a 35 per cent share of Vitro, a Mexico-owned holding company which has secured real gains in

The US flat glass industry is aghast at what it calls "an enormous disparity between the US and Mexican tariff rates." With no apparent success thus far, it has been urging the US Trade Representative to force Mexico to renegotiate the flat glass provision of the Nafta.

This disparity is by no means a new one. The average US tariff on dutiable imports of Mexican flat glass is 4.8 per cent. Mexican duty rates are 20 per cent on most US flat glass. But the US industry is arguing that the gap between the two will widen after the Nafta goes into effect.

Meanwhile, the US market is already oversupplied. "Vitro's monopoly position in the lucrative Mexican market permits it to use profits both to further expand its capacity, aggressively acquire US firms

WINNERS AND LOSERS

Wide-ranging consequences

and US market share and expand its will rice, wheat and fats and oils already highly developed distributional structure in the US." according to Mr John Reichenback Jr., an industry business anahist. "Unless the present tariff disparity is eliminated the US flat glass industry estimates that the Mexican flat glass monopoly will capture at least 13 per cent of the overall US flat glass market."

Like the US flat glass industry, other Nafta losers are trooping up to Capitol Hill to plead for changes in the pact. The winners, however, are fighting to retain the advantages they have gained. Some sectors have both winners and losers.

American agriculture is a loser and a gainer. Vegetable and fruit producers in Florida are convinced their days in husiness are numbered if they have to compete - even after a 15-year phaseout - with Mexican imports. US exports of barley and maize and expected to soar. American soyabean meal will do well, as

However, US sugar producers are up in arms about the pact, saying Mexico will re-export to the US large quantities of cheap sugar imports.

According to the International Trade Commission, the US automotive parts industry will gain considerably in the long term, but US car production will be ultimately a loser.

Upon implementation of the pact, tariffs on US vehicles will be eliminated immediately. The phase-out is longer - 10 years - for automotive parts. Mexican tariffs on US cars and the rest will be phased out over 10 years. Mexico's tariffs on 75 per cent of its imports of US automotive parts will be eliminated over five years with the rest to be eliminated over 10 years. American service industries, clearly

advantaged by the pact, will have new opportunities through both cross-border trade or investment in Mexican enter-

prises. The ITC says US investment in Mexican telecommunication and banking services could increase by 6 to 15 per cent. Investment in Mexican transportation services could rise by even more over the long-term. Removal of Mexico's restrictions on foreign equity ownership in the insurance market may result in expansion

of US investment by 16 per cent or more. The US energy sector is a partial winner in the deal. Mexico resisted opening most of its energy market for foreign participation, but where it liberalised it will gain access to high quality foreign expertise and equipment. According to a report to Congress by the Industry Policy Advisory Committee, the Nafta will promote trade in natural gas by establishing the right of all Nafta producers to negotiate supply contracts directly with end-users.

The pact enables independent power producers and electric utilities to negotiate power purchase and sales contracts: reduces the number of petrochemicals reserved to the Mexican state to eight and makes the rest available for 100 per cent foreign ownership; and provides for expanding commercial arrangements in

the electricity sector.

Over the short term, the US is likely to import more Mexican bearings, household glassware and steel mill products. Its exports to Mexico will rise in the following sectors: bearings, machine tools, steel mill products, pharmaceuticals, industrial machinery, chemicals and household appliances. In the long-run both the US and Mexico are expected to increase to each other sales of vehicles, computers, textiles and apparel and ceramic tiles.

The pact has spurred hopes and anxieties in Latin America. There is concern that the advantages Mexico will gain in some markets, such as sugar and textiles, means losses for its southern neighbours. and that zero tariff benefits granted to

developing countries through the US
Generalised System of Preferences will be
neutralised by Mexico. Investment which
night have gone to the other low-cost producers may be diverted, and in Latin America Mexico will get the first boost towards acquiring the technology of the 21st century.

The Clinton administration has been at pains to assure the Latin leaders that it shares the vision of its Republican predecessor of a hemispheric-wide free trade agreement. But it also being urged to look to the Pacific Rim for free trade deals to discourage the formation of an aggressive super-competitive Asian trade bloc.

Japan has expressed worry about the Nafta, but no external tariffs will be raised against Japanese products. The rules of origin will make it more difficult for Japanese companies to use Mexico as a spring-board into the US market.

The biggest losers may be those Asian countries whose cheap labour has been the comparative advantage which draws foreign investment. Many companies might now shift production to Mexico where there is additional gain in lower transportation costs.

Nancy Dunne

A back and forth across the international bridges, cities on both sides of the US-Mexican border suffer from the same smog, fed by the same idling traffic.

Hazardous wastes dumped near the border by factories seen into the groundwater. contaminating goods sold in both countries.

The Rio Grande is the main source of drinking water for Texans in the Lower Rio Grande Valley. But every day Mexicans use the river as a depository for raw sewage.

Environmental negligence is linking the two neighbours ever more closely as each year passes and, as the American Medical Association recently noted, the unchecked pollution "seriously threatening health and future economic vitality on both sides of the border

If the North American Free Trade Agreement fails to win approval by the US Congress, there is little hope that the hazards growing out of Mexico's industrialisation will be soon be addressed. Billions of dollars are needed for the clean-up and, on the Mexican side, for inspectors and their training. Both governments' budgets already are stretched. The Nafta is expected to accelerate foreign investment

and Mexico's industrialisation.

Much of this could be in

"dirty" industries. A 1991

■ ENVIRONMENTAL ISSUES

Negligent neighbours

World Bank report found that between 1981 and 1989 about one-tenth of Mexico's export earnings were derived from pollution-intensive products such as cement, chemicals. pulp, paper, and petroleum. Yet, supporters of the Nafta argue, only increased economic development will provide funds for the clean-up and enforcement of environmental stan-

The debate over Nafta is dominated by suspicion and mistrust on both sides. Proponents of the pact believe that labour has taken up environmentalism because it is more intellectually respectable than protectionism.

President Clinton's proposal to address the issue by creating a tri-national environmental commission in a side agreement has "the potential to undo much of the good created by the Nafta," says the conservative Heritage Foundation. Protectionists will seize on the side pacts "as vehicles by which to reintroduce the trade restrictions Nafta is intended to eliminate.

Opponents of the Nafta portray it as a pact with the devil - an undemocratic government - made on behalf of heartless multinational corporations which have no other objectives but to exploit Mexi-

can resources and workers. They say that is all very well to promise that Nafta will raise money for a clean-up, but that it is necessary to identify a fund-raising mechanism - such as a cross-border tax - to ensure that the money for a clean-up is there.

The Clinton administration is trying to find an acceptable middle ground

Pro-Nafta groups are adamantly opposed to a border tax and the Clinton administration also does not like it much. Officials say it will raise only \$300m a year and raise tariffs, which are scheduled to be cut to zero, by an average 40 per

What is lacking in Mexico is not strong environmental law but environmental enforcement. For example, a recent study by the US General Accounting Office found that none of six US majority-owed maquiladoras - manufacturing plants that assemble compopents imported tax-free for reexport - studied had prepared the environmental impact assessment required under Mexican law.

In the supplemental agreement now being negotiated, the Clinton administration is trying to find an acceptable middle ground to improve enforcement. But much is being demanded by influential members of Congress who carefully tend their green credentials. And most of the business lobby would like nothing to emerge from the current talks with Mexico and Canada.

The environmentalists want to establish a strong formal commission composed of the three countries' environmental ministers and an independent secretariat with environmental expertise. Its operations would be transparent and experts would play a strong role in the decisions.

Each country would enforce its own environmental standards. Mexico would allow its citizens to go to court if enforcement lagged. Corporate poliuters could be punished after a dispute settlement pro-

The environmentalists insist tuna, which also catch dolphin.

Environmental measures would be judged as trade barriers only if the decision-making process and justification for a trary and capricious" and intended to discriminate

Thus far, Mr Mickey Kantor. the US trade Representative. has been reluctant on most of these points. He worries that a strong environmental panel would require the three governments to vield national sovereignty to a non-national

an-American Committee in a

"Plainly, setting tariffs is as much a sovereign act as specifying product standards or offering subsidies, and Gatt tariff bindings and disciplines on non-trade barriers are an intrusion into national sovereignty," it says. "Constraint on sovereign powers is the price that national governments have accepted in return for the increased access to foreign markets and specialisation among countries

However, there is no consensus view yet on the level of interference to be allowed in subverting domestic sovereignty over environmental laws. However, says Ties Beyond Trade, this debate is "no more and no less an affront to Mexican sovereignty than Mexican efforts to seek constraints on US and Canadian application of dumping and other trade remedy laws would be an affront to US and

Canadian sovereignty."
*Ties Beyond Trade, Labour and Environmental Issues under the Nafia. Canadian-American Committee, sponsored by C. D. Howe Institute (Toronto) and National Planning Association (Washington, DC).

Nancy Dunne

cess or through trade sanc-

that nothing be allowed to weaken local, state or regional environmental standards. Countries must be allowed to restrict trade if it is produced through environmentally destructive processes such as the drift nets used to catch

contested measure is "arbiagainst a foreign product.

This sovereignty argument was addressed by the Canadibook of essays entitled Ties Beyond Trade.* It pointed out that all international agreements have binding commitments affecting sovereignty. but these intrusions have become acceptable over time.

the others have?" The idea of a western bemi-

mooted by President George Bush as part of his Enterprise for Americas Initiative in June 1990, was greeted enthusiastically by most Latin govern-This was despite differences over the trade benefits of such

agreements. A study published early last year by Mr Refik Erzan and Mr Alexander Yeats, two World Bank economists, suggested the trade gains of free trade arrangements with the US would be limited for most Latin Ameri-

can countries. This was mainly because for Latin policy, inasmuch as

Conflicting objectives

EXTENDING THE TREATY

MEXICO City is not the only Latin American capital closely following the Nafta debate in Washington. For some countries, notably some smaller economies in central America and the Caribbean, the concern is that Nafta will divert trade away from them towards Hexico.

That concern has been intensified by criticism from the Clinton administration of the Caribbean Basin Initiative. which offers special treatment for the region's goods in the US market.

Some other governments are seeking clues about whether the pact can be extended southwards. The Clinton administration has professed itself open to the extension of the agreement to the rest of the region, citing Chile as the next candidate. Mr Mickey Kantor, US trade representative, has also spoken of Argentina and Venezuela joining the

But if Nafta falls in the US Congress - or is delayed so long that the Mexican government decides the political cost of the agreement is too high - this possibility becomes remote indeed. "The rejection of Nafta at this stage would gut the core of future hemisphere-wide trade arrangements," said the InterAmerican Dialogue in a report

"If the 800lb gorilla doesn't have the political weight in Washington to secure a free trade agreement," says Mr Mark Falcoff of the American Enterprise Institute speaking of Mexico, "what chances do

sphere free-trade agreement,

most Latin countries - in contrast with some Asian economies - aiready faced a relatively open market anyway in the US under the Generalised System of Preferences. Only Mexico and Brazil - the latter a likely loser from Nafta because its mix of exports is. of all Latin countries, most similar to Mexico's - stood to make significant trade gains from free trade with the US.

Percentage of trade with the US (1991) 20.3 17.7 Chile 40.5 78.5 70.8 Peru

Source, IMF Direction of Trade Statistics

This conclusion is not universally accepted. However, there is much wider agreement that the benefits of free trade accords with the US are not limited to export gains. The bigger benefits may come in enhanced investment flows: market size is an important factor in the decisions of companies making foreign direct investment decisions

Furthermore, the signing of additional protection for investors by locking in policies that provide some assurance that investments will not be expropriated by future govern-

Such accords improve the prospects for economic co-ordination among regional partners. Importantly, at a time when the future of the world trading system is being questioned, they offer some insurance against a more restrictive world trading environment.

Yet there is little doubt that, it least in some quarters of the US administration, the view of the benefits of free trade agreements with Latin America is different from that of the Bush administration.

Mr Kantor has spoken of the importance of Nafta in "harmonising upwards workers' Standards." administration's overall thrust

in public statements, lays more emphasis on such social and environmental concerns than the Bush administration. 9

If this suggests free trade agreements being used as levers to obtain improved social and working conditions in Latin countries, it contrasts with the Bush administration philosophy which implicitly assumed - at least until its final year in office - that encouraging growth would take care of other problems.

The implications of this for the sovereignty of Latin governments are potentially substantial. Some of those administrations with less to gain than Mexico from an agree-ment - in other words, most of the continent - may thus be less disposed to free trade with the Clinton administration than they would have been with a Bush administration.

There are other complications. There is no doubting that, in contrast with the past, regional economic integration is now a practical possibility because of the openness of most Latin economies. There is no doubting either the political weight behind regional integration. However, what has developed is a patchwork of regional groupings with sometimes potentially conflicting objectives.

means the only one, provides an illustration. Argentina is committed to Mercosur, the proposed customs union which groups it with Brazil, Uruguay and Paraguay. Brazil's economic instability threatens to destabilise the Mercosur timetable. But not only that: Argentina's recent good economic record makes it a potential candidate for Nafta, as Mr Kantor has noted.

Brazil, on the other hand, is economically a long way from the point at it which it could 3 conceive of joining Nafta and the political interest in the topic in Brasilia is - unlike in Argentina - currently lukewarm. Yet Argentina and Brazil are committed to negotiate together in Mercosur their trade arrangements with third parties such as the US. Something will have to give.

Stephen Fidler

■ THE NUTS AND BOLTS

Lessons from earlier pact

WHEN US, Canadian and Mexican negotiators sat down to produce a framework for the North American Free Trade Agreement, they had three years of experience to draw on from the US-Canadian

The first trade accord had worked well in most areas and had successfully boosted trade. The bipartisan dispute settlement mechanism had been successful in defusing a number of disputes - more often to the Canadians' liking than the Americans' - but both sides saw the need for important "clarifications" for the process of reviewing anti-dumping and countervatling duty cases, said Mr Jules Katz, former Deputy US Trade Representative.

Both agreements stress that "consulta-tion" is the best way to resolve disputes, but they set timetables for settlement. In the Nafta, if a dispute is not settled within 30 to 45 days, a government can request a meeting of the cabinet-level, three-member free trade commission. If the commission cannot solve a dispute, a panel is selected from a roster of trade, legal and other

Most cases were expected to concern all three countries, Mr Katz said. Panels have four months to decide an issue and if a dispute is not resolved within 30 days after that decision, then the injured country can impose sanctions. On the rules of origin question, there

had been even more controversy and even more concern about "the pass-through" notential for foreign businesses using Mexico as an export platform to the north. The US and Canada, having fallen into a dispute about the level of domestic content in Hondas, were both anxious to clarify the means of calculating the level of North

American content. Negotiators apparently learned well their lessons from the FTA.
When the agreement was finished, the Industry Policy Advisory Committee which advises Congress on the impact of trade agreements, gave an enthusiastic thumbs up: "The Nafta rules of origin have a level of clarity and detail for which the negotiators should be congratulated." the advisers said. "The Nafta customs provisions represent an improvement over the FTA and provide a sound basis for regulating and classifying goods."

Basically, goods are considered to be made in North America if they are manufactured there or products from elsewhere have been "substantially transformed" so that they are moved to a different tariff classification. Special rules were devised for vehicles,

computers and textiles. To meet the concerns of Canada, which wants to give its vehicle factory owners time to adjust to stricter rules, the local content standard will remain 50 per cent for four years, the current minimum under the FTA. It will then rise to 56 per cent for four more years and reach 62.5 per cent after eight years.
Mexico will phase out its 20 per cent
computer tariff for the US and Canada and

will seek to harmonise its external tariff with the US and Canada, lowering it to 3.9 per cent for all other countries. Computers will be required to contain a North American made motherboard, a big component that usually accounts for 20-10 per cent of the value of the computer.

Mexico will phase out its tariffs for US and Canadian-made textiles and apparel over five or six years. To qualify for tariff benefits, blue jeans, blouses and other apparel will have to be made from yarn

spun in North America, and fabric would have to be made from North American fibres. Canada and Mexico will be allowed to ship a specified amount of clothing and textiles made from foreign materials to the US each year, the quota will rise slightly over five years.

The Nafta - building on much of the work done in the Uruguay Round of the General Agreement on Tariffs and Trade - has a high level of obligations on intellectual property rights. Mexico agreed to protect foreign-registered patents for pharmaceutical and other products for at least 20 years. This has been met with some grumbling among elderly Americans. many of whom send couriers to purchase large quantities of cheap medicine in Mexico

Copyright protection for films, records and television will meet international standards. One remaining problem is the illegal pirating of satellite television broadcasts by Mexican cable systems. However, licensing contracts with the systems have remedied the problem for the time being.

On investment, Mexico has agreed to liberalise many of its restrictions and to treat US and Canadian companies equal in most areas. Mexican liberalism has spurred a 10 per cent rise in foreign investment this year. During the first two months of 1993, more than \$1.68bn was invested in Mexican manufacturing, services, retail, transportation, communica tions and stocks. The US accounted for more than half of the total investment, followed by the UK. France. Spain and

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LONDON STOCK EXCHANGE

Bright close to a lacklustre session

By Terry Byland, UK Stock Market Editor

A DULL trading session was suddenly enlivened just before the close when a rally in early trading on Wall Street proved sufficient to lift the UK stock market from weakness to a modest gain. But equity strategists remained cautious, aware that the market is poised for the pricing this morning of the £1.3bn rights issue of Zeneca shares which opens the road to the demerger from ICI.

Traders nesitated to applaud the late upswing, which left the FT-SE 100 Index with a gain on the day of 6.3 at 2,836.1. However, there were hints from the stock index futures market that a large buyer had shown up and was expected to continue his operations today. More sceptical sources noted that the UK stock market may be merely confirming its recovery from the lower end of an established trading range. A senior figure at one of the

London stockbroker firms commented: "The UK stock market is still dominated at present by trends in the derivatives markets."

For most of the session, share prices were on the downside in fairly unexciting trading. Losses were extended in the afternoon when the Footsie showed a fall of 5.1 at 2,832.6 after New York had opened easier. However, by the time

Argente

10980

London closed for the day the Dow Average was about 4

points ahead. The tone of the session remained much as it has been for the past week. A small -£22.5m - rights issue from Avon Rubber had little direct effect, although it reminded the market of its fears of fundraising in both equities and government bonds and focused attention even more on today's

news on the Zeneca issue. Also disappointing London

was New York's failure overnight to live up to the high promise displayed as the UK market closed on the previous evening. Also, firmness in sterling appeared to imply reduced expectations of a base rate cut. On the corporate scene, insurance issues brightened

after General Accident

reported more than satisfac-

TRADING VOLUME IN MAJOR STOCKS

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Foreign & Col. LT.
Forter
Cen. Accident
General Elect.

tory first-quarter trading figures. But the overall market was slow to respond to Gen-Acc's news, or to a handful of minor corporate deals; Inchcape paid more than £40m for a 15.3 per cent stake in Gestetner, Alco bid £67.4m for Erskine House and Carclo paid

£57m for Arthur Lee. Trading volume was very unimpressive for most of the day, although business jumped

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smartly when the market moved higher at the close. The day's Seaq total of 676.9m shares compared with 587.5m on Monday when retail, or customer, business only just scraped above the £1bn mark now regarded as the minimum acceptable daily total.

Some strategists regarded yesterday's performance, and especially the late recovery, as confirmation that the market has established a trading range and is now rallying from the low end, which is put at around the Footsie

2.770 mark. At Panmure Gordon, Mr Robin Aspinall sees the current rally as taking the index no further than 2,860. While political pressures continue to pile on the UK government of Mr John Major, economic news this week has been more

The fall of 1 per cent in producer input prices last month suggests that "much of the devaluation effect" has now fed through into costs, according to Nikko Securities.

Accoun	t Dealing	Dates
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Doubts on Sainsbury DIY talk

RETAIL specialists were mostly sceptical of rumours in the market yesterday that J. Sainsbury was considering buying the Do it All interests of W.H. Smith.

Sainsbury already owns the profitable Homebase DIY business and is known to have been looking for well-placed sites. One stores analyst said he believed that Sainsbury may have approached Smith to ourchase selected stores, but that talk of a full-scale offer was probably wide of the mark.

Smith owns the Do It All chain in a joint venture with Boots. The business has suffered as the recession has squeezed margins in the highly competitive sector and analysts had pencilled in losses of around £28m for this year. While Smith had been considreluctant partner in the venture, many specialists had been predicting a buyout by Boots as the most likely devel-

It was also pointed out that the drugs group has first refusal on any deal by Smith and was not likely to want to swap one partner for another.

NEW HIGHS AND LOWS FOR 1993

Name Hearth (164), Canada Ask St. Armer. Berrick Res., Echn Boy Mines, Bahards (2) Mines Tet. & Britg. Royal St. of Scot., Westpac., SERWINES (3) Greenals. Do. 6.65pc Pt., Sergent, BLDG BATLS (3) Circl., Westpac., BLDG BATLS (3) Circl., Westpac., BLDG BATLS (3) Circl., Westpac., BLDG BATLS (3) Circl., Manual Proc., Royal Proc., Sergent, BLDG BATLS (3) Circl., Manual Proc., Sergent, BLDG BATLS (3) Circl., Rayal Proc., Battle St. (4) Circl., Battle St. (4) Circl., Battle St. (5) Circl., Cardiner, Hutchison Winnerpool, Chelles (1) StTP, CONSTITCH (4) Dut. Doc., Kalley, Procincian Proceedings of Sergent (3) Const., Const. (5) Circl., Const. (5) Circl., Canada Canada, Control & Const. (5) Circl., Const. (5) Circl., Const. (5) Circl., Const. (6) Circl., Cir

Nor, it was argued, was it in keeping with Sainsbury's strategy to buy a 50 per cent stake

Finally, a Sainsbury offer for a stake in a heavily indebted group such as Do It All would be seen as bad for its own shares; in fact, they rose yesterday, closing 13 ahead at 481p in 4.1m turnover. NatWest Markets, Henderson Crosthwaite and Panmure Gordon were recommending the stock ahead of today's full year results. Boots held at 439p and W.H. Smith shed 7 to 458p.

Pilkington hit

Shares in Pilkington, the world's leading glassmaker, were hit in late trading by a flurry of rumours concerning its US arm.

The rumours surrounding Libbey-Owens-Ford, the 100year-old Ohio glassmaker, ranged from insider trading to FBI involvement. After the UK market closed, Pilkington confirmed that the chief executive and two vice-presidents of Libbey-Owens had been suspended The company said there was no "evidence of major financial loss", but that there were allegations that the men had failed to follow corporate pro-

cedure". One analyst commented: The market will not be particularly happy until it knows what the reasons are behind these executives being removed. Until then, people

will guess and guess the worst Pilkington, which owns 80 per cent of Libbey, saw its

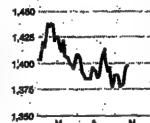
shares slide 5 to 128p. Unigate surprise

The surprise decision by Unigate to postpone the flotation of its US restaurant business, which was announced only last month, hit sentiment in the shares. The company had hoped to raise up to \$250m through the float, valuing each share at between £15 and £17. However, market sources suggested that although the pre-placing had taken place at the upper range price, US insti-tutional investors had baulked at this and offered only \$14 a share. Unigate blamed poor weather conditions affecting sales for the postponement. Food manufacturing analysts said another factor had been that a number of poorly received small flotations in recent months in the US had soured investor sentiment. While Unigate said it

intended to "complete an IPO of the business at an appropriate time", rumours in the market suggested Unigate might opt for a trade sale, with PepsiCo tipped as a likely candidate. Unigate fell 12 to 353p. NatWest Securities moved the stock from long-term outperform to neutral.

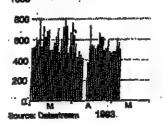
Shell wanted

News of a potential disposal helped Shell Transport ahead of first-quarter figures tomorrow. Analysts were enthusias-



Equity Shares Trades

Tomover by volume (million)



tic at the announcement that the group was hoping to sall most of its metals assets to South Africa, and the shares ticked up sharply shortly before the close to record a net gain of 10 at 581D. Hoare Govett was a keen buyer, arguing that, as with

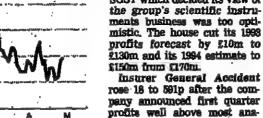
BP the first-quarter figures would beat most expectations. The house added that the company was well exposed to cyclical recovery through its chemicals side and should receive benefits from currency shifts. Meanwhile, Société Générale Strauss Turnbull said the sale could "raise in excess of \$1bn"

and prompt a turnround of about £140m in taxed profits. Analyst Mr John Toalster said: This is a major development and shows the company is being more responsive to shareholders' needs." ICI shed 21 to 1263p as the

UK view of today's rights issue pricing for ICI's biosciences arm, Zeneca, took precedence over the more optimistic US stance. ICI's advisers were said to be testing a range of 550p to 650p for Zeneca's £1.3bn cash

Glaxo Holdings rebounded from a small early loss to close 21 better at 634p in a flat market following a meeting between pharmaceutical anaiysts and the company's new management. NatWest Securities were strong buyers. Fisons

shares were 2 lower at 172p following a downgrade by SGST which decided its view of



rose 18 to 591p after the company announced first quarter profits well above most anaysts' expectations. The company made 241.9m against a loss of £29m a year earlier. Among engineering stocks.

the late news that VSEL had won the contract to build the Royal Navy's new LPH helicopter carrier took the market by surprise. It led to a hectic bout of trading causing a backwardation - a situation in which the bid and the offer price are temporarily reversed. By the close the shares had jumped 35 to 725p.

Monday's suspension of dealings in Arthur Lee and Carclo ending an announcement was lifted after confirmation that the latter was to make an agreed bid for the former. ares in Lee jumped 16 to 158p, while Carclo gave up 13 to 210p, on the news. William Cook moved in sympathy with Lee, up 12 at 174p.

A \$22.5m rights issue from motor components and tyre manufacturer Avon Rubber caused the shares to fall 31 to 501p.as it unveiled a 22.2 per cent increase in interim profits. GKN shed 5 to 452p, with SG Warburg said to have downgraded profit expecta-tions, and NatWest Securities negative on the motor sector as a whole.

The fading bid talk around United Biscuits turned investor attentions back to more fundamental considerations in the sector and Cadbury Schweppes gained 6 to 449p, and Tate & Lyle added 8 to 388p. UB lost 9 to 425p. A big boyer in Iceland Fro-

zen Food helped the shares climb 15 to 683p. Profit-taking continued in Ratners, the shares declining 5

to 35p with 18m traded. RMC Group jumped 15 to 700p with SGSC positive and Cazenove, its joint-broker, said to have upgraded. Shares in office equipment distributor Erskine House

jumped 54 to 89p, after the

announcement of an agreed bid

from Alco Standard Corpora-CHARCIAL YIMES COURTY MOVES

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Landon report and latest Share Index Tel. 0891 123001. Cales charged at 35p/minute cheap rate. 48p at all other times.

EQUITY FUTURES AND OPTIONS TRADING

A LATE spate of active buying on the back of an improved Wall Street was the only feature in an otherwise dull day in the derivatives market, writes Joel Kibazo.

In futures, the June contract on the FT-SE 100 Index opened strongly at 2,843, a 15-point premium to the underlying cash market.

However, this early strength

soon fizzled out, leaving the contract to drift lower. It traded in a 10-point range between 2,830 and 2,840 for the next few hours.

Further selling during the afternoon saw June fall below the morning's trading range and it reached the day's low of 2,823 at around 3.15pm.

It was the buying spree that followed the recovery of Wall reduced volume of 26,243 con-

upturn in the June contract and it ended at 2,842, up 1 from its previous close and around 3 above its fair value premium to cash of about 5. Turnover was 8,063 lots, although dealers suggested that a big buyer today may

boost turnover. The traded options saw

Street that brought about an tracts with the index options once again the most active. Some 8,525 lots were dealt in the FT-SE 100 option and 4,818 in the Euro FT-SE. Glaxo was the busiest stock option with a total of 1,409 trades, followed by BP at 1,083. British Airways was also active.

30,757 488.0

Dealings will begin today in an additional seven stock

tion of the US for £67.4m, Eurocopy firmed 4 in sympathy. The recent market specula-tion that Inchcape had its eye on Gestetner, the office and photographic equipment distributor, was confirmed by news that it was taking a 15.3

per cent stake in Gestetner. Gestetner's ordinary shares closed 7 ahead at 130p, while those of Inchcape fell 8 to 583p on the news. Media conglomerate Pearson fell 7 to 436p as Hoare Govett reiterated its view that the

stock was fully valued and shareholders should switch into Reed International, up 9 MARKEY REPORTERS:

Christopher Price, Peter John, Joel Kibezo

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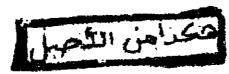
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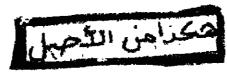
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Lingts Seek Food Managers (Surcease) Ltd Theretica Levestment Management Lie State MV Septem Crusater | 192.73 | 192.74 | 192.74 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192.75 | 192 Monura Warrant Fund 1990 i.id | Windows | Application | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 | 1975 Oppinss Fund Memogement Ltd
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Dollar holds on to gains

Spanish currency continued to

come under selling pressure. "The fundamental problem with the peseta is that the

Spanish economy is very weak

and the currency is perceived as being over valued," said Mr Mark Austin. of Midland

Mr Austin said the Spanish

authorities were aiming to avoid a devaluation of the cur-

rency before the general elec-tion next month. Before then,

however, the government will

have to defend what are expec-

ted to be a very poor set of first

quarter employment statistics -showing an unemployment

rate of over 20 per cent - while

maintaining interest rates of

The Danish krone was also under some pressure yesterday

Global Markets.

15% per cent

THE DOLLAR held onto recent gains against European curren-cies yesterday, while the pound staged a respectable recovery from its post-local election lows, writes Emma Tucker.

In a generally quiet day's trading, the dollar was firm against the D-Mark at around \$1.61 with traders still heartened by the currency's valiant performance last week in the face of poor employment data. Nonetheless, the market remains wary of the dollar

with a number of analysts saying they expect the latest rally to peter out at about DM1.62 unless there is some very positive US economic data soon.

The pound's modest 2 pfennig recovery was fuelled by overseas buyers, suggesting that foreign investors were not too bothered by the Conservative party's spectacular defeat in the county council elections and Newbury by-election.

Sterling slipped to around DM2.46 on Monday as domestic investors took fright, but climbed back by the London close to DM2.48 yesterday, still below last month's highs but not by much.

News that UK housing starts rose strongly in the first quar-ter made little impact on the currency.

May 11	Latest	Previous Close
E Spot crossite process crossite	1.5410 - 1.5420 0.38 - 0.37pm 1 07 - 1.05pm 3.88 - 3.80pm	1,5326 1.5336 0.35 0.38cm 1.06 1.07pm 3.96 3.88gm
Forward premi	ums and discounts	apply to the US

STERLING INDEX May 11 Previous

May 1	11	ISSUE OF	Distriction of the Control of the Co	Europeen † Currency Limit
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C	:UF	REN	CY RAT	'ES
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CURRENCY	MOVE	MENTS
May 11	Buch of England index	Morgan " Ekstromy Changes K
Sterling U.S. Doller Carsedan Doller Austrien Schilling Beiden Franc Carish Krone D-Mark Swiss Franc Dutch Guider Franch Granc Lira Peccia	80.4 64.2 94.0 114.3 115.0 117.4 124.1 110.8 119.3 108.9 168.7	-80.12 -13.70 -7.44 +15.21 +1.51 +11.31 +31.32 +90.81 -6.65 -3.13 +108.38 +36.90

Morgan Gueranty changes: average 1980-1982-100. Bank of England (Base

OTHER CURRENCIES

May 11	g	
	-	
Argentine	1.5370 - 1.5386	
Bear II	2.2000 - 2.2020 54141.6 - 54177.6	35145.5 - 35146
Fintand	84925 - 85445	
Greece		215,580 - 219.9
	11,8885 - 11,9010	
120	2501,00 - 2500,00	
Kurat	1217,00 - 1236,65 0,45350 - 0,45453	0.20193 - 0.333
Lucembourg		M.E M.15
Malaysia	1,0490 - 1,9550	20290 - 2570
Mexico	4.5255 - 4.5235	3.1325 - 3.134
N.Zooland	28415 - 28468	1,0440 - 1,848
Saudi Ar Singapore	E/040 - 2/600	1,6150 - 1,616
S.Af (Cm)	A.0000 - A.0000	1W2 - 10H
6.At (Fit)	7.1116 - 7.1270	KATED - ARES
Talwar		25.66 - 25.95
UAE	LIMAN - 1LINUTS	3.6715 - 3.673

MONEY MARKETS

6 per cent

from 26, January 1993

minister that he had "not even

begun" to contemplate any

changes to his cabinet, made

little difference to sentiment. With dealers not yet

convinced about the strength

of economic recovery, many

base rates again at some stage

not, however, pushing their

case particularly strongly and

the three month interbank rate a good guide to where the

Money easy in quiet day

A quiet day on the UK money markets saw overnight money fairly steady at about 6 per drift down to 4 per cent, and interbank rates slightly firmer. One dealer commented that speculation of an early rate cut

Dealers said there was little reaction to reports that the to boost the government's standing was premature. government's back benchers The Bank of England were pushing for a cabinet forecast a liquidity shortage of reshuffle following the Conser-£1bn in the morning which was partially relieved in the early round after the Bank vative Party's disastrous per-formance in local elections last week. There was also considerprovided liquidity of £702m. The shortage was later revised able scepticism that the chancellor would be repiced. to £1.4bn. Further operations in which the Bank purchased "Many of us wonder what the point of replacing him would be," said one dealer. £700m of bills, removed the shortage in the afternoon.

"Things are a mess, but most There was no late assistance. of the mess was created so long Overnight rates started the ago that it is not really relevant to the present situation." day at about 5% per cent, dropping later to 5% per cent and ending at about 4 per cent. UK clearing bank base lending rate Further out, three month money rates were slightly firmer at 6 per cent on the offered side and 5% per cent on A statement from the prime

the bid side.

The June sterling futures contract hit a high of 94.06, ending the day slightly lower at 94.05. Although the September contract dipped to a low of 94.10 it firmed over the day to end two basis points higher at 94.16.

expect the government to cut over the summer. They are German call money was unchanged from the previous day's levels of 7.75 per cent in quiet trade, with the market expecting another small cut in market thinks base rates will the Bundesbank's securities be in three months - remained repurchase rates this week.

The pound closed against the dollar just under a cent stron- on Maastricht. Although the opinion polls are pointing to a majority "Yes" vote, dealers said that investors were not heavily exposed on the krone. The Bank of Spain dipped in and out of the market buying pesetas for D-Marks as the

"The most likely thing is that there will be a yes vote, but people aren't taking any risks," said one. In France the franc showed

little reaction to the 1993 minibudget. Nor did details of a bill making the Bank of France independent have any impact on the currency. Dealers said the budget confirmed rumours of tax and spending increases and contained no real sur-

Mr Edmond Alphandéry, the economy minister, said French interest rates could fall below Germany's given economic fundamentals. "As our fundamentals appear better than Germany's, nothing - and the Bundesbunk chairman has said this - prevents French rates falling under theirs," he said.

EM3	EUROPS	AN CUR	RENCY U	WIT PLAT	ES	
	Box Decision Rates	Currency Amounts Against Eco May 11	fraen Central Rute	to Magnetic Committee	(linergence ludicater	
Irish Pusi Detch Guilder Belgich Franc O-North Pertoguese Escodo Franch Franc Spanish Pesnin Denish Arone	0.809998 2.30045 40.2802 1.95294 180.624 8.54988 142.150 7.44634	0.804371 2.19382 40.2154 1.86508 181.608 6.99178 143.563 7.53503	-0.09 -0.71 -0.16 0.17 0.54 0.64 0.66 1.18	1.86 1.47 1.31 1.54 0.51 0.15 0.00	37 32 15 2 4 -17 -46	
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Úz y 71	Dey's apreed	Close	One month	% DA	Tirge more	% p.).
and†	1.502 - 1.503 1.505 - 1.515 1.2710 - 1.2735 1.2710 - 1.2735 1.252 - 1.2735 1.255 - 1.214 1.255 - 1.214 1.255 - 1.214 1.255 - 1.214 1.250 - 1.215 1.250 - 1.215 1.250 - 1.215 1.250 - 1.250 1.250 - 1.250 1.250 - 1.250 1.4510 - 1.460 1.250 - 1.273	1.5415 - 1.5425 1.5100 - 1.5110 1.2746 - 1.2735 1.6045 - 1.6045 1.6045 - 1.604	0.08-0.95pMb 200-210cds	のとうなるなからできるとうとうない。 1987年の日本の本名をおりませた。	1.14-1.07 pm 1.90-1.85 pm 0.90-0.85 de 1.81-1.87 de 12.93-91.98 mb 10.50-14.00 de 1.76-1.78 de 300-375-930 de 300-375-930 de 4.85-7.85 de 0.17-4.57 de 18.10-11.30 de 1.25-12.55 de 0.17-0.25 de 1.25-12.55 de 0.17-0.25 de 1.25-12.55 de 0.17-1.45 pm 1.31-1.45 pm	24 T T T T T T T T T T T T T T T T T T T
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_5	0.640	. 1	1,605	111.2	5.423	1.469	1.805	1490	1.276	\$1,07	118.0	0.83
Dell	0.403	0.622	.1	69.16	3.372	0.907	1.122	826.6	0.793	81.00	7538	0.51
AND	5.831	8.991	14.46	1000.	46,76	13,12	18.23	12230	11,47	297.A	1081	7.40
E EN.	1.196	1.544	2.965	205.1	10,	2.890	3.328	2748	2362	60.96	217.5	1.51
\$ H.	0.444	0.865	1.102	78.22	2717	1	1.237	1021	0.874	22.67	81.84	0.56
III.	0.358	0.554	9.891	61.62	3.006	0.808	1	825.7	0.707	15.33	65.36	0.45
	0.435	0.871	1.078	74.83	3.638	0.979	1.211	1000	0.858	22,19	79.16	0.65
C \$	0.508	0.764	1.261	87.19	4.252	1.144	7,410	1168	1	25.93	92.48	0.54
1.00	1.981	3,024	4,863	338.3	16.40	SAIR	5.467	4508	3.857	100.	358.7	249
Pta	0.550	0.548	1.363	94.28	4.500	1.237	1.530	1264	1.081	28.04	100.	6.69
Sept.	0.787	1.214	1.857	130.0	0.000	1.77	3, 100	1000	1.540	40.16	1412	1.

FT LONDON INTERBANK FIXING (11.00 e.m. May 11) 3 months US dullers

nded to the measure one-sistematic, of the last and y thus reference burdes at 11,00 a.m. each working , Bunk of Tulius, Deutsche Paris: Hannes Halling day. The banks are National Westmins do Paris and Morgan Guaranty Trust.

MANEY BATES

		OHE	THAT	63			
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	-	One	Tree	Three	er.		
May 11	Chemight:	Month	Months	Months	Monda	Lomberd Intervention	
Frankfurt	814-814	20-7.70 713-81	7.50-7.80	7.40-7.50	7.10-7.20	L.50	
Zurich	5 ² a-5 ² a (5-54 80-7.90	-	42.	-		
Tokyo	34-34	-	-	-		:	
Brusseile	713-75	11-113- 74-72 74-8		10H-10H 73-73 74-73		:	
Dublin	7%-8	7%-8	7%-8	74-77	73-73	-	
LONDON MONEY RATES							
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Sterling COs	ية ا	510	號	1 5	Si	**	
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Company Deposits		I -	1 =	=	1 :	1 =	
Trespery Ritin (Rice)	-	l :		2	新 報	62.	
Tressury Bills (Buy) Bank Bills (Buy) Fine Trade Bills (Buy)	= =	1 =	31	は	38	=	
DOINT COSt	_1 -	1 =	2.92	294	3.00	3,36	
SOR Linked Dep. Offer SDR Linked Dec. Bid		1 :	1	49	41	46	
ECU Linked Dep. Offer .			1 8%	1	7	445 775 775	
ECU United Dep. 866			816		79	72	
Treasury Bills (sett); one	-month 6& pe	r cost; three	mpatha 5,%	per cent, etc.	months 6.4 o	er care Beat	
Treasury Bills (sett); one-month i discount 5.2900 p.c. E raises for period May 21	57s per cent; ti CGO Fluid Rati	mee moniba Startian E	52 per cen	C Treesury 9	Arerene 1	made rate of	
rates for period May 2	1, 1993 to Jun	22 , 1983	Schemes II	8 7.25 p.c	Reservance of	ste for period	
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over held under one r	100th 24 p.c.	G20-5110	months 54	p.c.; three-al	months 5	SC.; \$2-180	

FINANCIAL FUTURES AND OPTIONS COLUMN SALT FATHERS STREET olis-celliamunta Puls-celliamunta Puls-c 1.29 0.82 0.42 0.17 0.03 0.01 Sep 1.12 0.68 0.85 0.44 0.27 0.14 0.07 0.07 0.02 0.09 0.23 0.45 0.88 0.92 1,17 359 0.01 0.03 0.10 0.27 0.49 0.72 0.98 1.20 Sap 0.07 0.12 0.20 0.32 0.49 0.89 0.90 1.13 0.50 0.33 0.15 0.07 0.04 0.04 0.02 0.01 Sep 0.78 0.55 0.36 0.23 0.15 0.10 0.06 0.04 n istal, Calls 11176 Puts 3280 Man lat. Calls 180271 Puts 7704 MPANERE YEN CAN Y12.5% & par Y100 Press, 103-28 103-01 Jon 103-25 103-30 103-16 105 Sep 102-30 102-28 102-25 105 Estimated volume 27646 (26368) Privious day's open let. 77277 (74680) 16w 96.82 96.73 96.39 96.29 11.95 95.83 95.18 Ptev. 98.83 98.74 96.40 96.30 95.96 95.64 95.19 95.06 High 96,74 96,41 96,30 95,97 95,85 95,20 95,07 Close High Low 99:20 99:41, 89:27 Close High Lim 107.59 107.84 107.38 106.83 108.99 [UI.00 PHILADELPHIA SE 2/5 OPTIC 281,250 (can'ts per £1) 97.57 97.16 97.23 97.05 3.43 4.57 5.96 7.54 5.35 11.16 13.20 5ap 5.96 4.65 3.36 2.67 2.00 1.44 1.01 7 to 10 YEAR 10% NOTIONAL PRENCH BONG (MATH) FIFTH 94,02 94,10 94,03 93,75 Prov. 84.05 94,14 94.07 93,77 Open Sett price 117.14 116.94 118.92 116.72 116.42 116.22 High 117,22 116,95 116,42 Low 115.92 115.70 116.24 Yeld † Open Int - 168,300 - 51,516 - 4,817 CAG-40 PUTURES (MATHY) Stock Index May 1879.0 1853.0 -2 June 1861.5 1836.5 -2 July 1858.5 1834.5 -2 September 1870.5 1858.5 -2 Emission volume 20,553 † Tabli Dpm (see -28.5 -28.5 -28.5 -28.5 23,880 26,334 75 12,516

BASE LENDING RATES

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RAND MINES LIMITED = DIVIDEND DECLARATION

The directors have declared dividend No. 107 as an interim dividend in

Amount (South African currency)	100 cents per share
Last day to register for dividend (and for changes of address or dividend instructions)	26 May
Register of members closed from to (molusive)	29 May 8 June
Shares trade ex-dividend in Johannesburg and London	l June
Currency conversion date for starting payments to abareholders paid from London	11 June
Dividend warrants posted	21 June
Payment date of dividend.	22 June
Rete of non-resident shareholdeza' tax.	15 per cent
Holders of above warrants to beever are notified that on or after Tuesday, 22 June 1993 upon presentation	the dividend is payable

The full conditions of payment of this dividend may be inspected at or obtained from the offices of the share transfer secretaries in Johannesburg or the offices of the United Kingdom registrars, transfer and paying agents

By order of the board RAND MINES IMINING & SERVICES LINOTES per J. W. GOATCHER

TECHNICAL OFFICE Rendcoal House Bovo 2198 (P. O. Box 78961, Sandton 2146)

10 May 1993 UNITED DESCRIPTIONS Viaduct Corporate Services Limited 19 Chartenhouse Street London ECIN 6QP

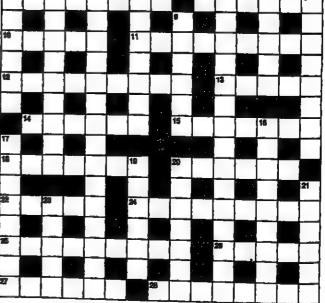
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RAND MINES



CROSSWORD

No.8,148 Set by HIGHLANDER



1 Come across extra flat, round plate in front (8)
5 Unfolded Sunday papers, initially to look at distribution

ACROSS

(6)
10 Half hope to profit from family residence (5)
11 Science experiment on unfinished shift (9)
12 Man from the north uses diamond lead to win the queen

18 Fruit on bush went up with it
(7)
20 Freellent line in elaborate
and showy clothing (6)
22 Clever way to hide damage (5)
24 Record has a beat expressed
with mathematical power (9)
25 Listed badly trapping him
inside – so pull apart (9)
26 Look after sister in hospital
(5)

27 Fruit intended to have no
core – a fantastic idea (7)
28 I Get in the way of some dim
pedestrian (6)
29 Fire-raising preacher guillotined (5)
Solution to Puzzle No.8,147

RIVERTHAMES FROIT
LUCITO PARTRICOTIC

27 Double clanger (6) 28 Old coach always included cheap accommodation on

Had raised trouble over flower (6) 2 Group of wines therefore goes

off, so to speak (9)
3 Organisa the cops and use an easily solved crime (4,3,4,4)

4 Makes cryptic note second to be rewritten (7)
6 Aim harmless cartridge to run minimal distance to tar-

get (5-5,5)
7 Pay tribute to former and to latest leader (5)
8 Ready-to-order water barrier

outside castle in Spain (3)

Walked over again adding last of payload to rocket (6)

Overturned intention to include Speaker in agreed

(3)

13 Finding man to work on roof backfired again (5)

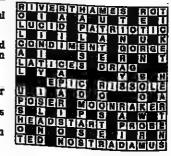
14 Connections to cells done as arranged (6)

15 Difficult problem to face without a girl (7)

16 Fruit on bush went up with it (7)

17 In the way of some dim

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Dow drifts in narrow range at midsession

Wall Street

US share prices drifted in narrow trading ranges either side of opening values as the stock markets struggled to find a new direction, writes Patrick Harverson in New York.

At 1 pm, the Dow Jones industrial average was up 5.54 at 3.448.82. The more broadly based Standard & Poor's 500 was unchanged at 442.80, while the Amex composite was down 0.55 at 426.14, and the Nasdag composite down 0.85 at 681.97. Trading volume on the NYSE was 127m shares by 1 pm. while rises and declines ran neck and neck at 872 to 877, respectively.

Once again the absence of tresh economic news, or a lead from either overseas equity markets, or from a becalmed US bond market, left investors searching for inspiration yesterday. Although prices rose sharply on Monday morning, the buying was mostly technical in nature, and by the end of the day the Dow had registered a gain of only 6 points.

This means that the markets' main index has barely moved for the last five trading

investors' uncertainty about the outlook for the economy. for corporate earnings and

The next piece of news likely to move the markets will come today in the form of the April producer prices index, which is expected to post a gain of about 0.2 per cent in the wake of higher food prices. Both bond and stock markets have become jittery about inflation lately, so if the PPI number comes in well above forecasts. stock prices could face a substantial short-term correction.

Among individual stocks, Anheuser Busch, the largest brewer in the US, climbed \$1% to \$51% in busy trading on reports that beer may be exempted from President Bill Clinton's proposed "sin" taxes, which are likely to be levied on cigarette and liquor sales.

Philip Morris, owner of the company which makes Miller Beer, the main domestic competitor to Anheuser Busch's Budweiser brands, failed to receive a lift from the news. Its shares fell \$1% to \$51%, primarily because of profit-taking in the wake of recent gains by the as a group, posting modest gains across the board. Citicorp added \$% at \$38%, Chemical firmed \$% to \$39, Chase Manhattan rose \$% to \$30% and BankAmerica put on \$% at

On the Nasdaq market, technology stocks ran into sellers. Intel fell \$2% to \$100% in volume of 25m shares after broking house Kidder Peabody lowered its investment rating on the stock from "buy" to "accumulate". Others in the sector were also weaker, with Apple down \$% at \$54%, Novell \$% lower at \$29% and Microsoft \$1% off at \$87%.

Canada

TORONTO remained under pressure at midday as losses in banking and base metal shares offset gains in gold miners.

The TSE-300 index fell 7.73 to 3,770.80 in turnover of C\$328m Declines led advances 310 to 308 with 255 issues unchanged. Banking shares, pinched by a rise in long-term Canadian bond yields, slipped sharply The Royal Bank of Canada lost C\$% to C\$28% in more than

Paris off 1.2 per cent following budget

THERE was widespread The CAC-40 index closed off disappointment in France to 22.69 at 1.854.52 in turnover of the government's budget pro-posals, detailed after the market closed on Monday, writes Our Markets Staff.

As Mr Andrew Shepherd-Barron, analyst at Kleinwort Benson in London, commented, many of the plans had been in the market last week and factored into prices, leading to the market's underperformance

James Capel suggested that "this budget is going to send France deeper into recession in the short-term and provides little direct assistance to equities which will have to rely on further rate cuts if it is to move upwards.

Morgan Stanley, taking up this theme, noted that high and growing unemployment "demands much lower real interest rates which the French, in defending the franc fort, have been unable to deliver. German monetary pol-icy is therefore the key to the alleviation of this social ten-

PARIS shed 1.2 per cent in reaction to the budget which did not provide the hoped for stimulus to encourage equity investment by small investors.

THE yen's depreciation against the dollar failed to maintain

Japanese share prices at Mon-

day's higher levels as arbi-

profits in late trading, writes

114.34 easier at 20,940.37, after

a day's range of 20,932.34 and

21,224.78. The Topix index of all

first section stocks lost 3.22 at

1,635,83, but in London the ISE!

Nikkei 50 index edged up 1.93

of the Tokyo Stock Exchange

was estimated at 700m shares,

compared with a final 549m

during the previous session.

Rises still showed a lead over

declines at the close by 667 to

418, with 114 issues unchanged

taking long positions in Tokyo before the bulk of Japanese

corporate earnings reports are

released later this month, bro-

Fears of unexpected down-

ward company revisions, cou-

pled with a lack of fresh incen-

tives, have placed a ceiling on

the Nikkei's advance, they

However, market partici-

pants expect limited downside

risk because institutional

investors tend to buy equities

on dips and pension funds

managed by the government

may serve to support share

An analyst at a Japanese

securities brokerage said

nies were gradually increasin the percentage of equity holdings in their portfolios, which

would improve the chances for

a sustained rally once addi-

GOLD shares came under

some selling pressure in mostly slow trade which left

the index down 31 at 1,430.

The overall index was unchanged at 3,746 and indus-

trials added 14 to 4,378, after

SOUTH AFRICA

nestic life insurance compa-

Investors are likely to avoid

Volume on the first section

The Nikkei average ended

Wayne Aponte in Tokyo.

Tokyo

to 1.272.12.

kers said.

Drices.

Further evidence of disap-pointing first quarter sales came from Alcatel Alsthom and the shares eased FF113 to FFr627. Eurotunnel closed off FFrl.70 or nearly 5 per cent at FFr33.30 as the opening of the rail link receded further. FRANKFURT firmed on tech-

nical trading as dealers bought back shares after the index failed to fall through the 1,600 level on Monday. The DAX index rose 7.12 to 1,616.15 in turnover of DM6.6bn.

Volkswagen plunged DM6.60 to DM320.50 on further pessimism over the company's future performance. Veba, the utilities concern, rose DM5.30 to DM384 after a

expected satisfactory results in spite of the weakening econ-ZURICH drew strength from the firmer dollar and D-mark, which help export earners, and

statement that the company

2,192.6, near to its all-time The market is seeing a return of foreign demand as well as funds being switched

the SMI index rose 13.5 to

FT-SE Actuaries Share Indices some FFr3bn. Hearly changes

Open 10.30 11.00 12.00 13.00 14.00 15.00 Close FT-SE Eurotrack 100 1141.38 1141.29 1140.93 1141.97 1142.42 1141.60 1139.87 1140.44 May 10 1152.03 1142.41 FT-SE Eurotrack 200

ment into stocks.

Mr S J Marshall Lockyer of Kleinwort Benson in London attributes the market's current strength to a return of investorsentiment towards pharmacentical stocks. This followed the perception that Mrs Hillary Clinton's exploration of US healthcare reform was becoming more sympathetic to the pharmaceutical sector. Roche certificates which

have been recent strong performers, added SFr20 in early trade before late profit-taking left them SFr10 easier at

Insurers were back in demand: registered shares in Zurich Insurance rose SFr40 to SFr2,900 ahead of today's press conference at which a breakdown of 1992 figures will be

Basan radus 1800 (25/10/30) High/Engr 100 - 1142/52 200 - 1205/50 (2004/38); 100 - 1129/45 200 - 1201/19 MILAN edged lower, with trading held back by today's expiry of monthly options contracts and Friday's end of the monthly account. The Comit index shed 1.0 to 531.62 in turnover well down from recent levels at an estimated L250bn. Fondiaria, the insurer, was

> 4.7 per cent to L31,582 on speculation, confirmed late in the day, that it had finally sold its 20 per cent stake in AMB, its German partner. AMSTERDAM saw a strong performance from Elsevier, up

an exception, rallying L1,437 or

FI 1.80 at FI 130.70, after the group announced further acquisitions in both Europe

BRUSSELS edged up amid low volume, with activity led by trading in Delhalze which surged surged BFr38, or 3.3 per cent, to BFr1,196 on shortcov. ering by foreign investors and speculative buying by dealers. The Bel-20 index added 3.22 to 1,190.78 in turnover of MADRID reversed recent

weakness with a gain in the general index of 1.82 to 242.21 helped by strength in the banking and construction sectors. Turnover was high at Ptaisbn, compared with an average Ptallbn last week.

DUBLIN built on Monday's 1.5 per cent rise with a gain in the ISEQ index of 10.82 to 1,522.93, as some confidence returned following the completion of the Greencore placing.

There was strength in financials with Irish Life and AIB both gaining 2 per cent while Fyffes rose 5.5 per cent on news of a joint venture with a Canary Island's group. OSLO advanced on a stron-

ger dollar and lower money market rates. The All Share index rose 6.53 to 476.45 in turnover of NKr484m. Norsk Hydro rose NKr3 to NKr174.5 The strength in the dollar helped the shipping sector up 9 to 456.14, with Kvaerner up NKr4 to NKr196.

Manila picks way round obstacles to new heights

Jose Galang on the recent equity market rally

ket appears to be taking breather from a record-breaking frenzy since

late April. However, analysts expect the rise to resume after the market consolidates this week from an overbought position. The composite index closed yesterday at 1.642, down from a record high of 1,654 on May 5.

Excess liquidity caused by a reduction in the volume of Treasury bilis auctioned by the Central Bank in early April has kindled interest in equities.

According to Mr Francisco Liboro, research head at Belson Securities, technical factors have also favoured a rise in the market. In spite of optimism over the economy since early this year, the market had been trading below the previous peak of 1,581 registered in June last year after the country's first peaceful general election in 25 years.

The past two weeks' hectic trading has also pushed turnover to an average 510m pesos (\$21.2m) a day in the first week of May, almost double the usual volume.

The sharp increase in turnover is giving analysts reason to believe that the market advance could be sustained for some time. However, fundamentals leave much to be

down this year's GDP target to 3.5 per cent from 4.5 per cent because of the adverse effects of the daily power cuts in the main Luzon island, and the failure of a scheme to "pumpprime" the economy by advancing the implementation of infrastructure projects to the first half of the year.

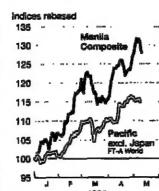
Even that goal may be difficult to attain. Mr Jose Pardo, president of the Philippine

NATIONAL AND

The Philippine stock mar- Industry, says his organisation's analysis suggests a 2.5 per cent growth in GDP this year because of the power problem. But he adds that "the real growth" should come late this year when new power

plants are expected to come on line. Corporate earnings, earlier projected to grow by about 20 per cent this year, have not moved as expected.

Philippine Long Distance Telephone, for instance, vester-



day reported a 19 per cent decline in first-quarter net profits because of a sharp rise in dividend payments to preferred shareholders during the

Optimism, however, is expected to be sustained by lower domestic interest rates and inflation. Rates on Treasury bills dropped to 11.6 per cent on average last week, compared with 15 per cent at the end of last year.

A bill now being debated in congress will establish a new Central Monetary Authority that will replace the Central Bank. Designed to be able to exercise more independence from the incumbent administrations, the new CMA is seen

MONDAY MAY 10 1983

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further bringing down interest

the composite index has gained more than 30 per cent, with such favourites as San Miguel advancing 51 per cent, Ayala 20 per cent and PLDT 15 per cent. Among recently listed issues. Manila Electric has already surged 106 per cent since the start of the year, and International Container Terminal Services (ICTSI) 75 per cent.

Analysts expect such "recession-proof" stocks as ICTSI and PLDT to continue to lead any market advance in the coming

PLDT should benefit from the recent drop in the peso rate against the US dollar: the peso has declined by as much as 7.5 per cent from its end-1992 level in spite of occasional central bank intervention.

At the height of last week's rally, the market was trading at a price/earnings multiple of about 13. Analysts forecast that in a period of economic recovery the market can grow to a p/e of at least 15. As such, most analysts see room for further growth among equities. Brokerage houses are already talking of a new high of 1,750 and if economic recovery gets under way the target could be 1,800 by the end of the year.

further decline in interest rates is expected to favour corporate earnings, although a reversal of the current trend may develop in the third quarter. Coinciding with a reduction in the bank reserves required against deposits, this should lead to bigger amounts available for

lending to corporations. On the other hand, the peso decline should boost earnings of export-oriented companies, including some of the mining companies now largely ignored

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Land sale agreement supports Hong Kong tional signs of an economic recovery surfaced.

In spite of the day's declines. the yen's downturn against the dollar prompted investors to purchase export-related issues. Sony put on Y80 at Y4,930, Pio-neer Electronic Y70 at Y2,650 and TDK Y20 at Y4,000.

trage-related buying lost momentum and dealers took Profit-taking pushed carmakers lower: Nissan shed Y39 to Y780, Toyota Y20 to Y1,720 and Isuzu Y8 to Y485. In Osaka, the OSE average finished 198.81 higher at 23.152.38 in volume of 31.6m

> shares. Roundup

PACIFIC Rim markets managed a mostly firmer perfor-HONG KONG railied as the Sino-British Land Commission agreed its land sales programme for this year. The Hang Seng index was up 107.83, or 1.6 per cent, at 6,847.06 after touching 6,572.79. Turnover came to HK\$4.2bn after Monday's HK\$4.0bn.

Property issues led the rise. Cheung Kong and Henderson Land rose 70 cents to HK\$27.30 and HKS20.20 respectively. AUSTRALIA received support from strength on Wall

Street and demand for some banking shares. The All Ordinaries index appreciated 15.4 to 1,687.4 as hopes of an interest rate cut

encouraged investors. Westpac jumped 14 cents to ASS.77 and ANZ advanced 13 cents to AS3.80 on overseas buying. Brambles Industries,

the transport group, recouped

Monday's loss which was

prompted by a weak profits forecast, rebounding 46 cents to A\$13.44 SINGAPORE saw selected

institutional buying which

took the market index higher

while overall trade remained mixed. The Straits Times Industrial index rose 22.02, or 1.24 per cent. to 1,794.04 in volume of 211.4m shares, after 217.7m in the previous session.

KUALA LUMPUR was mixed to easier on profit-taking, with falls in some leading component stocks weighing on the composite index, which finished 5.55 lower at 710.55.

BANGKOK edged higher in thin trade and the SET index gained 8.51 at 850.35 in turnover of Bt2.1bn. Among the actives, Bangkok Bank of Commerce firmed Bt1 to Bt16.00. NEW ZEALAND rebounded from Monday's fall on shortcovering and bargain hunting. The NZSE-40 index rose 8.55 to 1,565,59. Forestry stucks, which had led the recent slide. firmed, with Fletcher Challenge up 1 cent to NZ\$2.57.

KARACHI was higher after the government unveiled incentives to help the textile industry, ranging from a cut in duties to more liberal financ ing. The 100-share price indea climbed 7.13 to 1.113.95.

BMA Capital Management in Karachi notes in its latest weekly review that investor confidence has been improving amid repeated assurances by the caretaker government on holding elections on time and under army supervision.

BOMBAY gained ground on short-covering and the BSE index rose 62.37 to 2,289.31.



FINANCIAL TIMES CONFERENCES

OPPORTUNITIES IN PRODUCT TAKE-BACK AND RECYCLING

A STRATEGIC MANAGEMENT FORUM

ARRANGED IN ASSOCIATION WITH THE BOSTON CONSULTING GROUP

28 & 29 JUNE - Königswinter

With increasing consumer and Government concern about the environment, producers of durable consumer goods from pocket calculators to cars will face future legislation to takeback and recycle their products. In Germany, legislation is underway for electronic waste and cars which will add up to an estimated 35% of total value, initially as cost to their businesses.

At such an early stage there are many questions to be answered. How can large corporations integrate the new take-back and recycling business into their corporate portfolio management? How can individual manufacturers cope with product take-back? Should they go it alone, leave it to service companies, co-operate within the industry or join forces in crosssector co-operation?

Speakers include:

Dr Klaus Töpfer

Federal Minister for the Environment, Nature Conservation and Nuclear Safety, Germany

Mr Salvatore Giammusso AFL Falck

Dr Herbert Wörner

German Association of Electrical and **Electronics Industries**

Mr John Boyd Digital Equipment Company

Mr Thierry Chambolle

Lyonnaise des Eaux Dumez Mr Günther Giffels

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OPPORTUNITIES IN PRODUCT TAKE-BACK AND RECYCLING

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